Friday December 5 1986

**EUROPE'S BUSINESS NEWSPAPER** 

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World news

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# Israelis kill two **Palestine** students

died and at least 20 were injured when Israeli soldiers opened fire on demonstrators at the occupied West Bank town of Bir Zeit, north of Jer-

The disturbances focused on Bir Zeit University campus and the. bloodshed was reportedly triggered when a lecturer was beaten by a soldier. According to the army, troops fired first into the air and then at the legs of students.

Later, more trouble flared outside the hospital at Ramallah, to which the dead and wounded had been rushed. This time, plastic bullets were used.

#### Egypt foils plot

Egypt said it had thwarted a plot by Moslem extremists to overthrow the government and arrested 30 people, four of them army officers. Page 5

#### Grenada verdicts

A Grenada High Court jury found 14 former military and government officials guilty of the murder of Prime Minister Maurice Bishop during a 1983 coup. Among those found guilty were former Deputy Premier Bernard Coard and his wife. All face the death penalty.

#### South African strike

Nearly 5,000 black miners went on strike at the Grootvlei gold mine near Johannesburg after police shot. a miner dead in violence that followed a union meeting. Page 5

#### Harare frees five

Zimbabwe released five political detainees, including two whites held on charges of spying for South Africa. The move was seen as helping the merger of the country's two po-litical parties. Page 5

#### German water crisis

Water supplies to thousands of homes in the Bavarian city of Augsburg were shut off and people com-plained of illness after water pipes coated with poison paint were installed by mistake.

#### irish nuclear plea

The Irish Parliament called unanimously for closure of Britain's Ser-latield nuclear reprocessing plant where the operators are investigating a 50,000 gallon spillage of radio-active waste into the Irish Sea.

#### British appeal set

Britain was granted permission to appeal against a New South Wales. rose 0.1 to 68.0. Page 37 Supreme Court order to hand over secret documents to former MI5 agent Peter Wright and his legal ad-

#### Thursday, Page 5 Swedish police row

A political row is brewing in Swedafter 12 detectives involved in the hunt for the murderer of Prime cause of disagreement with the police chief who heads the investigacalled for the chief's removal.

#### \$14m SDI contracts US Defence Secretary Caspar Wein-

berger announced \$14m in Star selling 110 hotels. Page 21 Wars contracts to US and European companies. Page 3

#### Taj Mahal rescue

India is to close two thermal power ra which is turning the white marble of the Taj Mahai yellow.

#### Only the best

A Jordanian who said he never touched the stuff bought the world's most expensive bottle of white wine for £39,600 (\$59,000) at Christie's in London. The rare 1784 Chateau d'Yquem was believed to have once belonged to US founding father Thomas Jefferson.

# Business summary Coca-Cola to buy back 10m shares

No. 30,102

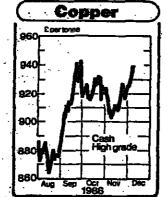
COCA-COLA, world's higgest pro-ducer of soft drinks intends to buy back up to 10m shares and gear up on its equity base by as much as 51bn. Page 21

DEUTSCHE BANK, biggest bank in West Germany, is to pay a bonus dividend to shareholders after making DM 1bn (\$507m) profits through flotation of the former Flick indus-trial empire. Page 21

WALL STREET: The Dow Jones industrial average closed 7.59 down at to form the 11-strong committee, 1.939.68. Page 42

LONDON: Nervousness over official inquiries into share dealings continued to unsettle prices. The FT Ordinary index slipped 3.2 to 1,265.9 and the FT-SE 100 lost 5.0 to 1,510.1.

TOKYO: Buying gained further strength reflecting investor hopes for still higher prices. The Nikkei stock average added 168.89 to 18.623.95. Page 42



COPPER prices rose sharply on the London Metal Exchange with the price of grade A metal closing at £939.75 per tonne, up £16.50. Prices were buoyed by continuing strike action at Noranda's Horne smelter in Quebec: Page 36

GOLD fell \$5 to \$387.50 on the Lon don bullion market. It also fell-in Zarich to \$388.95 (\$393.25). In New York the Comex February settle-ment was \$391.7. Page 36

DOLLAR closed in New York at DM 2.0020; SFr 1.6775; FFr 6.5590 and Y163.00. It rose in London to DM 1.9920 (DM 1.9725); It also rose to Y162.80 (Y162.25); SFr 1.6640 (SFr 1.6415); FFr 6.5275 (FFr 6.4575). On lar's exchange rate index rose to 110.1 from 110.0. Page 37

STERLING closed in New York at \$1.43075. It fell in London to \$1.4290 (\$1.4320); It rose to DM 2.8475 (DM 2.8250); FFr 9.3275 (FFr 9.2475); SFr 2.3775 (SFr 2.3500); Y232.5 (Y232.25). The pound's exchange rate index

CARLSBERG'S growing sales of lager in the UK from beer brewed visers. The hearing was set for next at the Carlsberg brewery in Northampton contributed handsomely to the profits of the Danish brewing group, United Breweries, in the

year ended September. Page 22 CREDIT LYONNAIS, French commercial bank, announced a major Minister Olof Palme resigned be restructuring of its activities in a bid to prepare itself for privatisa

tion. Swedish newspapers have HOLIDAY CORPORATION, world's largest hotel group, which last month announced a massive restructuring in order to avoid an unwelcome takeover bid, plans to raise \$700m in after-tax proceeds by

USX, parent of big US steel and energy concern which is being pursued by Carl Icahn, the corporate raider, has raised \$528m following the successful stock market flotaplants as part of a long-term pro-gramme to curb air pollution in Ag-CARLO DE BENEDETTI, Italian entrepreneur and financier, has acquired a 2.2 per cent stake in S. G. Warburg, UK merchant bank, through his new Swiss financial bolding company Société Finan-

cière de Genève. Page 27 EEC fish council agreed Ecu 800m (5840m) programme aimed at im-proving and adapting EEC fishing fleets over the next five years.

# **US** Congress to probe scandal over arms deals

BY LIONEL BARBER IN WASHINGTON

THE US Congress is to form a bi-partisan Senate select committee to investigate the Iran arms scandal similar to the one set up during the Watergate affair.

Mr Robert Byrd, the Democrat Senate majority leader elect, announced yesterday that he had eached agreement with Senator Robert Dole, the Republican leader with the names to be revealed on December 15.

The announcement ensuring The announcement, ensuring maximum publicity to the affair when hearings begin next year, came shortly after Mr Larry Speakes, President Reagan's chief White House spokesman, said he was resigning from his post with effect from next February to take up an executive post with Merrill Lynch, the New York-based brokerage house.

The timing of Mr Speakes' resignation, though widely rumoured for the past month, is a blow to President Reagan whose Administration has been rocked by the scandal.

Last week Mr Reagan was forced to sack a top White House aide, Lt Col Oliver North, and to accept the dexter following US Justice Depart- spokesman.

ment revelations that up to \$30m of Mr Speakes took over as Mr Reabels in Nicaragua.

Mr George Shultz, US Secretary of State and Mr James Baker, US Treasury Secretary, both made major policy speeches yesterday in what appeared to be an attempt by the Administration to deflict attention from the Iran affair and give a iness as usual" impression to the public and press.

Mr Speakes has been President Reagan's mouthpiece for five and a half years. His high profile, high pressure role in articulating the President's views is a vital function in the modern American presidency which relies on television and the press to communicate to the US

A successor to Mr Speakes has et to be named. The front-runner is Mrs Anne McLaughlin, a senior Interior Department official who served under Mr Donald Regan, White House Chief of Staff, when he was US Treasury Secretary in Mr Reagan's first Administration. Other candidates are Mr Marlin

Fitzwater, Vice President George Bush's press secretary and Mr Alresignation of his National Security Bush's press secretary and Mr Al-Adviser, Vice Admiral John Poinbert Brasher, a deputy White House

profits from secret US arms sales to gan's chief spokesman after Mr Iran was skimmed off to Contra re- James Brady, the White House press secretary, was seriously wounded in the assassination attempt on the President in March 1981.

> Despite a sometimes stormy ten-ure. Mr Speakes has been the longest serving presidential spokes-man since the Eisenhower administration in the 1950s.

The decision to form a bi-partisan committee, though offering paral-lels to the Watergate scandal which brought down President Nixon in 1974, is in fact more an effort by Democrats and Republicans to consolidate the numerous House and Senate committees' investigations into the Iranian affair.

The Senate Intelligence Committee began hearings in closed ses-sion this week seeking testimony from Mr Robert McFarlane, President Reagan's former National Security Adviser, and from Mr Poindexter and Lt Col North. Both Lt Col North and Mr Poindexter invoked the Fifth Amendment to avoid self incrimination.

The intelligence Committee's findings will be passed over to the

Continued on Page 20

# Court outlaws insurance barriers within EEC

BY WILLIAM DAWKINS IN LUXEMBOURG

THE EUROPEAN COURT of Jus- both authorised and physically es- gal impetus to the EEC's efforts to to free trade in non-life insurance

In a long-awaited judgment, the court decided in favour of four cases brought by the European Commission, with the support of Britain and the Netherlands, against restrictive national pracetates.

The court declared that West Germany - by far the biggest insurance market in Europe-France, Ireland and Denmark had broken EEC laws in the country of the risk. on free trade in services.

They had wrongly insisted that foreign insurance groups had to be

tice in Luxembourg yesterday out tablished in the countries where the lawed a series of important barriers risks are situated, a considerable barrier to any insurance group wishing to do business in another EEC state without setting up a sub-

Those restrictions, said the court, were against the Treaty of Rome the source of EEC law - and contratices inhibiting insurance groups' erning co-insurance, the practice whereby insurance groups form syndicates to share big industrial risks. The four countries involved had insisted that co-insurance syndicate leaders must be established

The court's decision, while not unexpected, is a political victory for the Commission and adds crucial le-

create a free internal market by 1992. The Commission's victory, however, is not total because the judges ruled that some restrictions on foreign insurers were necessary to protect individual consumers.

Providers of most kinds of gen eral insurance, with a few minor ex-ceptions, should be officially authoempted yesterday from the need for local authorisation, because their clients are industrial companies rather than defenceless individuals.

Yesterday's decision comes as a boon for the British insurance industry, which has for years been

Continued on Page 20

# Forecasts on British Gas premium decline

BY RICHARD TOMKINS IN LONDON

FORECASTS of the likely premium bour Party's Treasury affairs on British Gas's shares in first-day spoke bank sponsoring the company's flo-

plications had been received in the £5.6hn (\$6hn) offer for sale. Stockbrokers' analysts who were predicting a premium of 10p to 15p on the 50p partly paid shares a week ago were yesterday forecasting a premium of 5p to 10p, and the "grey" market price being made in unofficial dealings was 3p down on the day at 5500.

the day at 55%p.

If these predictions are confirmed, they will leave little room for investors to take profits after dealing costs if they try to sell when trading in the shares begins next Monday afternoon. The predictions also seem unlike-

in the privatisation of British Airways, which yesterday announced that an advertising campaign for its flotation in the new year would be launched on Sunday under the slogan: Ready for take-off. Dr Conagh McDonald, the La-

dealings slipped back yesterday as has burst for privatisation give-N. M. Rothschild, the merchant aways. The British people realise that a few more people owning tation, confirmed that barely 4m ap- shares does nothing to solve the

However, Hill Samuel, the mer-chant bank sponsoring the British Airways flotation, said it was unperturbed by the low-key response to the British Gas offer because it would be going for a narrower spread of shareholders. The Treasury, meanwhile, pro

fessed itself to be quietly satisfied that such a large number of applicants had been attracted to a priva tisation issue which had never held out the prospect of big capital gains. As the count neared completion last night, some 3.97m applications had been received. Applications from employees and pensioners

were expected to take the final tally This figure compares with 5m applicants for the recent TSB (Trustee Savings Bank) share issue and forecasts of 6m to 8m which had been

#### **Applications** cut for St Gobain

By George Graham in Paris APPLICATIONS for shares in St

Gobain, the French industrial group with substantial glass interests, are likely to be heavily scaled down in the wake of heavy demand from small investors. Priority applications from indi-

vidual investors asking for 10 shares or less could on their own exhaust the 19.6m shares being offered publicly in France, according to early figures from banks handling applications. Banque Nationale de Paris, the

lead bank in the St Gobain offer the first on the French Govern-ment's privatisation list - has already received around 215,000 ap-plications for a total of nearly 5m shares. Crédit Lyonnais has re-ceived around 211,000 applications, and Société Générale, third in the trio of major French commercial banks, around 90,000. Smaller banks have received few-

er applications, but with a higher ed per order. Credit Commercial de

Continued on Page 20

# Baker to talk with Congress on trade bill BY STEWART FLEMING, US EDITOR, IN WASHINGTON

A FUNDAMENTAL shift in the Reagan administration's strategy for dealing with congressional initiatives on trade law reform and economic policy was disclosed yesterday by Mr James Baker, the US Treasury secretary.

The change follows the loss of Republican control of the US Senate and the debilitating effect of the White House's handling of the Iran arms deals on the President's political prestige.

Throughout this year, as part of his strategy for resisting protection-ist pressure on Capitol Hill, Mr Baker has steadfastly refused to allow Administration trade officials to negotiate with Congress in drawing up a Trade Bill. Now he is signalling that the White House is ready to try to draft compromise

Congressional trade experts welcomed Mr Baker's comments, sugesting that it would be easier for the Treasury Secretary now to work with moderates on Capitol Hill in an effort to avoid protection-

Speaking at a Congress-sponored "summit" on trade and Third World debt, Mr Baker disclosed that the administration is now prepared to work with the Democratcontrolled Congress to try to fashion a Trade Bill.

"I am convinced that working in good faith and in a bipartisan way with the new leaders of the 100th Congress... we can craft responsible legislation that will enhance America's international competitiveness without resorting to protection," he said.

Mr Baker also indicated that reform of laws governing the financial services industry will be a hig-priority. Stressing that the US needed to be "alert to the problems of debtors and leaders at home," he called on Congress "to work with us to rectify financial problems at home in a fashion congruent with the reforms the US seeks overseas", in Third World debtor nations.

Several factors may account for the shift in policy. Some observers in Washington believe the President, is now in a weaker position to vened a Community directive gov- rised by the state in which they are resist trade law reform and to susdoing business, said the court. But tain a veto of protectionist initia-

Mr Baker knows too that proposals for trade legislation will not be narrowly focused on protectionism. instead the Democrats are planning to introduce broader themes relating to the underlying competitiveness of the US economy and to

The US and the Soviet Union yesterday began two days of trade talks in Washington that could lead to increased trade between the two nations, Reuter re-

Commerce Secretary Mr Malcommerce Secretary for Mat-colm Baldrige said at the opening seasion of the US-Soviet Joint Commercial Commission that the two countries would ex-plore "the possibility of trade ex-pansion, including projects and new forms of economic co-opera-tion"

use them to attack Administration economic policy.

The White House appears to have lecided that one way to blunt this attack is to co-operate with Concress and try to shape the legislaion in much the same way that the Democrats embraced the President's tax reform legislation and were able to share in the "victory" when the Tax Bill was approved.

By announcing that he is ready to work with Congress Mr Baker also leaves himself the option of deciding later to withdraw co-operation if he is not getting the sort of Bill he and the President can accept.

He will be looking for authority to negotiate in the General Agree-ment on Tariffs and Trade (GATT) talks in the knowledge that any agreement he reaches will be approved by Congress without modifi-cation. The administration's current authority expires in January 1988.

Some trade experts, including Mr M. Destler of the Institute for International Economics in Washington, have warned against a White House decision to seek Gatt agree ment authority as part of a Trade

He fears the risk of Congress

passing protectionist legislation is so great with the trade deficit still likely to be around \$130bn next year that the White House should wait before seeking to negotiate on trade law reform. In his speech yesterday Mr Baker once again fiercely resisted calls for a new approach to the Third

World debt crisis including major

down debt would "fall far short of

the developing countries' needs."

write-downs in the value of bank loans to heavily indebted nations. He said "debtor nations and lending institutions would be damaged severely by this counter-productive approach." He suggested that the funds saved in servicing written-

protest By David Housego in Paris

in Paris

**Students** 

clash with

riot police

A PROTEST march which brought several hundred thousand students on to the streets of Paris last night presented the French Government with a further challenge to its university legislation.

The students some of whom later clashed with riot police, were protesting against what they regard as the imposition of unreasonable selection procedures for university entry and of higher admission

They say that the legislation runs counter to French tradition of open access to universities for those who have passed the baccalaureat - the secondary education leaving examination - and of free higher educa-

In the wake of a protest last week Mr Jacques Chirac, the Prime Minister, offered to negotiate on all the main points in dispute. The students took his concessions to be prevarication and insisted on a complete withdrawal of the text.

Lest night's demonstration led to claims by its organisers that 1m people had taken part, making it far bigger than the demonstration of the previous week and the largest

protest by students since May 1968. The leaders of the march had reached the Esplanade des Invalides before the last groups of university and secondary school stu-dents had left the Place de la Bastille, 8 km away.

The cavalcade chanted slogans to the tune of the Marseillaise and carried huge banners. Students clashed with riot police later in the evening after hearing that the Gov-ernment had declined to withdraw

Mr Rene Monory, the Minister of Education, and Mr Alain Devaquet, the minister responsible for the universities and the author of the bill, last night saw a delegation of the student leaders. Mr Monory said that substantial changes would be made to the bill but he declined to

withdraw it. The Government hopes that it can sustain the shell of the bill while widening opportunities for secondary school students seeking A debt write-off would preclude debtors from gaining access to credit markets, Mr Baker maintained. tentatively earmarked further

> emerged victorious from day's demonstrations, it is not clear that they could maintain the momentum of their protest.

# Latest performance Two years to 1st December

	Trust	Percentage	Position in
		increase in value	sector
	European	+166.0	3rd
<b>1</b> /	Pacific	+80.8	6th
	Worldwide Recovery	+76.8	6th
	International	+76.8	7th
	UK	+72.0	21st
	Income & Growth	+62.3	7th
	Practical	+60.0	lst
	Japan	+52.1	29th
	High Income	+49.9	8th
	American	+31.0	17th

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US: key right of the Fifth UK politics: spy case that Uruguay: amnesty given as Lombard: first points to Management: restructuring Lex: Hanson Trust; Bass; Editorial comment: South Technology: IBM's software

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A Company of the Company

William Dawkins reports from Brussels on a long-awaited liberalisation of the rules governing free trade in insurance

# Court judgment opens door to lucrative European market

unless they are physically established there, sparked an EEC-wide investigation by the European Commission. This reached its climax yesterday with a far-reaching judgment by the European Court of Justice on cases brought by the

FOUR YEARS ago the Westingermany, France, Ireland and German insurance authorities. Denmark had broken the Treaty provoked an international for Rome's rules on free trade storm when they fined Mr Franz in services by insisting that some broker, for selling British policies to local clients.

Mr Schleicher's dogged refusal to accept the validity in European law of German regulations which forbid foreign insurers to do German regulations which forbid foreign insurers to do German regulations which forbid foreign insurers to do German business they are physically as a substantial—though inalso a substantial—though in-complete—victory for the Com-mission and Britain and the Netherlands, its supporters in

where such restrictions could be justified by the need to safeguard private consumers. But authorisation was not an cached its climax yesterday this legal battle.

The court ruled, in a series of judgment y the European Court of sustice on cases brought by the than 200 pages, that "the resurces authorities against quirement of a permanent estabur member states.

The court ruled that West of free trade in services. But a students and was not an authorisation procedures for insurance, whereby insurance general insurance.

But the immediate implications are dramatic. The court combine combine tankers or factories. Here the has achieved what more than 10 commission was fighting the description for commission was not an authorisation procedures for insurance.

But the immediate implications are dramatic. The court tankers or factories. Here the has achieved what more than 10 commission was fighting the description for complications.

Commission was not an authorisation procedures for insurance.

But the immediate implications are dramatic. The court ruled that West of free trade in services. But fendants' practice of insisting nationally ambitious British and its authorisation procedures.

the court.

The full practical impact of the decision will not be clear until legal experts have sorted out just how far member states will be allowed to go in setting

1984, nearly twice the size of its UK counterpart, according to the latest industry figures. The other three countries mentioned in the case, France, Ireland and Denmark, had a combined premium income of almost \$15bn in the same

is likely to be welcome for the opportunity it gives for Britain and the Netherlands in parti-cular to sell more actively higher value added services, like satellite cover, or talior made policies in which they have special skills.

it to gain access to a more liberal German insurance mar-ket. Direct links between local insurance companies and indus-trial customers tend to be far stronger there than in the UK. where brokers are contrastingly more dominant than their Ger-

man counterparts.
Yesterday's move might also help to unblock an EEC draft directive setting out rules by which insurance companies can do business in other member states. The so-called insurance services draft directive has been bogged down by technical argument for 11 years, consti-tuting an important barrier to Community's policy building a free internal market, a task which it is pledged to It is meanwhile unclear how a task which it i insurance experts leasy outside insurers will find complete by 1992.

#### Danes cash in on border bargains

THE DANISH authorities face an increasing problem from the

an increasing problem from the surge in border trade with West Germany.

Danes pour in thousands across the border every day to shop for everything from petrol, wine, food and television sets in the federal republic, where the taxes are significantly lower than in Depmark

Denmark. The Institute for Border Regional Research, in Aabenraa, land, estimate that Lanes cross land, estimate that Lanes cross near the frontier in South Jut-the Jutland frontier to West Germany 7m times a year, spending DKr3.4bn (£320m) in German shops, about 1 per cent of total private consumption ex-

penditure.
The trade is big business for The trade is big business for coach and ferry com, anies, who organise outings with the exclusive purpose of spending money in West German shops. One ferry service recently did away with ticket prices, relying on income from the sale of duty-frees in the superparket on board.

board.
Now, the Tax Minister, Mr
Isi Foighel faces a new challenge. Last Friday, a television
and radio dealer in Padborg,
near the Jutland border, broke
new ground. By his system,
customers order items in his
Danish shop and receive a board. Danish such and receive a Danish guarantee and instruction book, but they collect and pay for the product from a store he has established just across the border.

As long as the item bought does not cost more than DKr 2,300 (£217) it may be brought into Denmark without being subject to Danish taxes and duties.

Within hours, other stores all over the country were promis-ing to go into the same business. Some said they would provide free bus trips to enable their customers to pick up their goods in West Germany.

The Danish value added tax

at 22 per cent is the EEC's highest. There are also steep purchase taxes on most con-sumer durables. Danish tele-vision dealers, for example, are therefore able to sel a set for delivery in West Germany at under DKr 2,300 and still make a profit, although the cost for the same set in Denniark would be about DKr 5,000.

Mr Foighel has said initially that there is nothing he can do to stop the new scheme, but he is under political pressure from the opposition to take measures

ing the law.

Meanwhile, a new problem lies ahead. The EEC has given Denmark a special dispensation to prevent Danes bringing in a duty-free allowance of spirits and cigarettes unless, they have sation for one more year, but wants the 48 hours reduced to 24 in 1988 and the stay-away period eliminated altogether by 1991,

# Italy to spend L10bn on Aids campaign

THE ITALIAN Government is planning to spend at least addicts, but new cases are now leading discovered among hetropublic information campaign following estimates that the number of Mr Carlo Donat Cattia, the lattian marily homosexual and drug lost ground. But it will also be dedicated to a campaign of health care facilities in hospitule information with particular marily homosexual and drug lost ground. But it will also be dedicated to a campaign of health care facilities in hospitule information campaign of the Italian marily homosexual and drug lost ground. But it will also be dedicated to a campaign of tals and a public information campaign of tals and a public information campaign. They have called for special planning to spend at least addicts, but new cases are now dedicated to a campaign of tals and a public information campaign following estimates that the number of tals and a public information campaign following estimates that the number of the care facilities in hospitule information campaign following estimates that the number of the care facilities in hospitule information with particular public information campaign following estimates that the number of the care facilities in hospitule information campaign following estimates that the number of the care facilities in hospitule information campaign following estimates that the number of the care facilities in hospitule information campaign following estimates that the number of the care facilities in hospitule information campaign following estimates that the number of the care facilities in hospitule information campaign following estimates that the number of the care facilities in hospitule information campaign following estimates that the number of the care facilities in hospitule information campaign following estimates that the number of the care facilities in hospitule information campaign following estimates that the number of the care facilities in hospitule information campaign following estimates that the number of the care facilities in Aids cases in Italy may rise from 430 to 10,000 by 1990.

Ministers and health officials have been alarmed by an outbreak of 12 cases in the past three months among male juveniles between the ages of 13 and 16. As elsewhere in the

TOUS NAME\_

ADDRESS.

Minister of Health, said yester-day he is still finalising his plans. Italy's research effort into the disease and development of

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CH7 6NR.

Leaders of a new privately funded campaign, the National Association for the Struggle against Aids, have revealed estia health care programme is mates this week that the generally behind that of many number of Italian cases could Western countries and the spending programme will try by 1990. Half the cases so far partly to make up some of the

Clwyd

have been unsuccessfully seek ing initiatives from the Ministry of Health for two years. In particular, they are asking for confidential health screening Aids tests unless a guarantee of

#### Czech call for wide changes in economy By Leslie Colitt,

recently in Prague LEADING Czechosłovak onomist has advocated a wideranging market-oriented econo-mic reform in order to reverse his country's relative industrial decline since 1945.

Mr Valtr Komerek, head of the Institute of Economic Fore-casting which advises the Government, said in an inter-view that Czechoslovakia needed a "renaissance of the market" while retaining full employ-

Management needed to be more independent than under the present "inflexible" centhe present "infexible" cen-trally controlled system. Wages should be differentiated while the prices system would have to reflect "real costs." State subsidies to loss-making com-panies should be phased out. The central committee of the Czechoslovak Communist Party is scheduled to meet shortly to discuss measures to revitalise the economy. They are likely to fail well short of Mr Komarek's suggestions, how-

per capita gross domestic product was now close to that of south-eastern Europe, while in glum—for exchanging confidendetergents, cosmetics, paints the 1930s the highly industial information in defiance of and resins, the Commission said enced forced industrialisation after 1948 while Comecon tended to "lump its members together," not taking into account their industrial tradi-

# EEC expected to fix priorities in fight against unemployment

EUROPEAN EMPLOYMENT ministers are expected next week to agree to a new package of priorities aimed at alleviating unemployment in all EEC member countries.

Following informal meetings of the ministers in Edinburgh in September, the Employment Council next Thursday is expected to approve formally a resolution to be tabled by the UK Government on future employment policy.
Final details of the resolution,

worked out in conjunction with the Irish and Italian govern-ments, are still being drafted. However, it will list four main areas for priority attention:

• Assistance for small and medium-sized enterprises, and

the self-employed.

• More flexible employment patterns and conditions of work.

Better training for both young people and adults. Increased help for the long-term unemployed.

The initiative is mainly the result of efforts by Mr Kenneth Clarke, the Paymaster General, and follows the formal tabling at the council's last meeting of a UK paper called Employment Growth into the 1990s—a Stra-tegy for the Labour Market. This made more than 40 sugges-tions, grouped under the four



Clarke: significant

resolution, for improvements in

Mr Clarke said yesterday: "It's significant that the UK Government can get such wide agree-ment throughout the whole of Europe on this despite considerable differences in political base and geography."

UK employment ministers be di are keen to try to put a fixed timetable for the implementation of the new policies, and in the would like to see the European prise,

monthly, reports to the council of ministers on detailed progress in all four principal areas. However, they are aware of the need to win formal agreement to the new priorities, and so may not press at this stage for such specific proposals on timing.

The proposals are exactly in line with the change of direction within the UK Department of Employment, away from such traditional areas of interest as industrial relations and more

Commission submit regular, six-

towards job promotion.
British ministers are particularly pleased that the expected agreement will mark a shift in focus of the council's work, away from harmonisation of experiments are investigation issues. employment protection issues, and elements which the UK regards as social engineering, such as the Vredeling and 5th Directive proposals on in-dustrial democracy.

Vredeling was rejected by the UK Government, and at the council's dast formal meeting, earlier this year, it was agreed be discussed again until 1989. The new proposals will form a programme of work rooted in the stimulation of enter-

# **Business secrets swap brings fine**

THE EUROPEAN Commission The three companies have business secrets, provided each has innoted a token this or been fined to their agreement; of them with a means to monimajor acid manufacturers information about their sales of Unilever, the Anglo-Dutch oleine and stearine, fatty acids group, Henkel of West which are used as constituents Germany, and Oleofina of Belfor products such as soaps and

rather than more elaborate cartel arrangements,

been fined for their agreement reached in 1979, to exchange

normally regarded as

tor the activities of its major competitors and to adjust its own behaviour accordingly," the Commission said.
The arrangement was dis-

continued in 1982 at the suggestion of the Commission, "before they develop into full-blown cartels or produce all their damaging effects on the

Without export insurance you could be heading for a fall.

Running an export business without export insurance is like paddling down the river without a map; you just never know what lies ahead.

Take non-payment for example. One bad debt can cause havoc with your cashflow and turn the tide on profits.

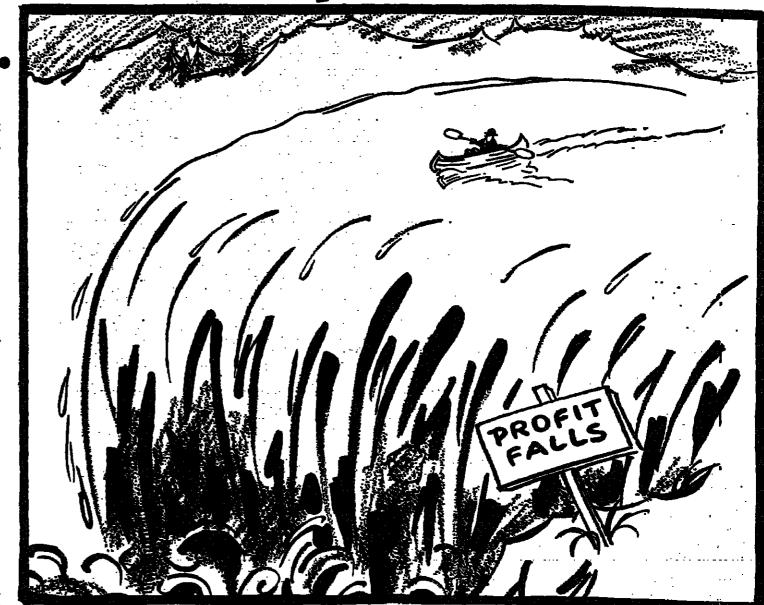
The non-payment of, say, a £20,000 contract could erode the profits on a much larger piece of business. All that work wasted when the £20,000 could have been covered for as little as £80.

In such an unpredictable trading environment, the cost of ECGD insurance seems a small price to pay compared to the damage caused by a bad debt.

ECGD is used by 4 out of every 5 companies who insure their export sales, and can tailor a competitively priced package to suit your individual needs.

Before you set off down the river, speak to your local ECGD Regional Director. He could save you from

having to bale yourself out. export credits guarantee department head offices: London ec4 01-382 7777 and cardiff 0222-824749, regional offices: 8el fact 0232 Bristol, 0272 299971. Cambridge 0223 68801. City of London 01-726 4050. Croydon 01-880 5030, Glasgow 041-332 8707, Leeds 0532



#### **EUROPEAN NEWS**

# European groups named in \$14m SDI contracts

BY DAVID BUCHAN IN BRUSSELS

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Mary Barnes in Capering

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The Committee

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THE US yesterday announced short-range Soviet missiles targeted on Western Europe.

The seven contracts, worth figure each, embrace by the far about missile defence, but a largest number of European US defence official explained companies-three of the seven prime contractors and 26 of the 44 sub-contractors brought into the three-year-old US Strategic Defence Initiative hit Britain has now won \$25m of SDI contracts with seven UK companies among the sub-contracts named yesterday.

Amountement of the contracts, to be awarded finally in January and to be concluded next July, are for the study of current and potential missile threats and for possible

Amouncement of the contracts, which have yet to be negotiated in detail next month, was made by Mr Caspar Weinberger, the US Defence Secretary, at the start of the two-day Nato Defence Min-isters' meeting in Brussels.

The announcement was brought forward to highlight

the benefits of the US SDI programme to European allies and to coincide with Alliance discussions this week of the shortrange Soviet missile threat. This is already the subject of a "threat assessment" study by Nato's air defence committee due to be presented to ministers next spring.

Mr Weinberger claimed that defence against short-range mis-siles, such as those aimed at Western Europe, was easier than against the long-range inter - continental missiles targeted on the US.

His claim was clearly aimed the award of \$14m worth of at dispelling European pessi-contracts to seven international mism that whatever benefits consortia, comprising 51 US SDI might secure for the conand European companies, to tinental US, it would not help study possible defences against the more vulnerable region of Western Europe.

> Mr Weinberger's claim re-US defence official explained that short-range Soviet missiles
> — despite their shorter flight
> time — carried no decoys and were thus easier to track and

missile threats and for possible solutions. The prime contractors of the seven successful consortia are LTV Aerospace and Defence, RCA, Hughes, Lockheed (US), Messerschmitt, Bolkow, Blohm (West Germany), CosyDe (a joint venture of Aerospatiale and Thomson CSF of France, and SNIA BPD (Italy). (Italy).

Twenty-nine of the 51 companies involved are European. A French group is also named despite the fact that the French Government has not signed a formal accord with Washington on participation in SDL

Mr Richard Perle, the US Assistant Secretary for Inter-national Security Affairs, said the companies had been "selected on technical merit alone." Participation did not require their governments to have signed memoranda of understanding with the US.

W German

Commission in court

sion to court to contest whether it has the right to demand

information from them on migrant workers, writes William Dawkins in Luxem-

bourg. West Germany, France, the Netherlands, Denmark and

Britain yesterday argued at the

European Court that Brussels was overstepping its powers in demanding statistical informa-

tion about migrant workers from non-EEC countries.

Environment pledge

The European Commission plans a tougher stand against

breaches of environment regu-

the lack of warning from Czechoslovakia about a serious oil spill which has had to be cleared along a 50-km stretch of the River Oder in Poland,

writes Christopher Bobinski in

Warsaw. The Poles say they have cleared more than 190 tonnes of the oil from the river, while the Czechoslovaks admit to spilling 20 to 30

G10 bid by Austria
Austria has applied to join the

so-called Group of Ten advanced Western countries, writes Patrick Blum in Vienna

A Finance Ministry official said Austria wanted to be more closely involved in some

of the important economic

decision-making processes with-in the EEC and among Western

growth

slows

construction of a high speed train network linking Paris, Brussels, Cologne, Amsterdam and London by the Channel Tunnel, to enable the project to be launched by the end of 1987 or early 1988, Mr Jacques Douffiagues, the French Transport Minister, said yesterday. He said the proposed high-speed train link—or dtain a grande vitesse (TGV) -- was a

pected to attend.

link is to come into service by 1993, the year the Channel Tunnel is scheduled to come into operation.
The countries will have to

was viable and could be financed privately. France insists that the project

bility of the Channel Tunnel. Mr Douffiagues said yesterday that the link offered European rail industries a good opportunity to collaborate. He acknowledged that France is expected to lead the way, in view of the lead it has taken in high speed rail technology with high speed rail technology with its successful TGV.

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Main, and, as members of the
Board of Directors, F. Barlow,
R.A.F. McClean, G.T.S. Damer, M.C. The Financial Times Ltd. 1988. FINANCIAL TIMES, USPS No. 190640, published delly except Sun-days and holidays. U.S. subscription rates \$285.00 per annum. Second fices. POSTMASTER: send address changes to FINANCIAL TIMES, 14 East 60th Street, New York, N.Y.

A FINANCIAL TIMES SUNVEY CHANNEL ISLANDS The Financial Times proposes to publish a survey on the above on WEDNESDAY DECEMBER 17 1985

For further information BRIAN HERON Telex: 666813 or Tel: 061-634 9381 FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

#### **Pact wants** Stockholm troop talks

By Patrick Blum in Yienna

THE WARSAW PACT favours holding new wideranging "all-European conventional arms reductions talks" in a second phase of the Stockholm disarmament conference, a senior Soviet spokesman Said yesterday. He was speaking at the end of another inconclusive round of the Mutual and Balanced Force Reduction (MBFR) talks in Vienna.

The MBFR talks covering only central Europe have been deadlocked for years and the Warsaw Pact has recently pressed Nato to agree on an early minimum accord covering only symbolic troop cuts so as to open the way for broader discussions on sub-stantial force reductions "from the Atlantic to the Urals."

Mr Valerian Mikhailov, the head of the Soviet delegation at the MBFR talks, said yesterday that the successful outcome at the recent Stockholm conference proved that it was possible to reach agreement even in a broader

Nato by contrast believes that a large forum may make agreement more difficult to

# Reykjavik looms large over EEC summit

BY QUENTIN PEEL IN BRUSSELS AND ROBERT MAUTHNER IN LONDON

THE EUROPEAN Community to a more acceptable arms control will attempt to a more acceptable arms control will recent meet to a more acceptable arms control will recent meet used to a more acceptable arms control will recent meet used. The formal agenda of the summit covers less controversial so soon. Both meaning the major against terrorism and drugs, common operation in campaigns against terrorism and drugs, common operation in campaigns against thirds of the major against terrorism and drugs, common operation in campaigns against thirds of the major against terrorism and drugs, common operation in campaigns against thirds of the major against terrorism and drugs, common operation in campaigns against thirds of the major against terrorism and drugs, common operation in campaigns against the major against terrorism and drugs, common operation in campaigns against the major against terrorism and drugs, common operation in campaigns against the major against terrorism and drugs, common operation in campaigns against the major against terrorism and drugs, common operation in campaigns against the major against terrorism and drugs, common operation in campaigns against the major against terrorism and drugs, common operation in campaigns against the major against terrorism and drugs, common operation in campaigns against the major against terrorism and drugs, common operation in campaigns against the major against terrorism and drugs, common operation in campaigns against the major against terrorism and drugs, common operation in campaigns against terrorism and drugs, common operation in campaigns against the major against terrorism and drugs, common operation in campaigns against terrorism and drugs, common operation in campaigns against the major against terrorism and drugs, common op

control will inevitably lead the Their discussions on this subheads of government to review the EEC calendar—agricultural the heads of government.

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| Principal discussions on this subheads of government the heads of government.

| Principal discussions on this subheads of government the heads of informal dinner-table talks on Friday night, are taking place against a background of anxiety that the US did not take sufficiently into account the interests of West Europe at Reykjavík.

Theorem Triangle problem of western reforms, the need for more liberalisation, and finding money acute since the disclosures about US arms sales to Iran.—will be touched on but barely dissected, British officials expected to avoid any direct. Reykjavík. be expected to avoid any direct Though Mrs Margaret criticism of the US administrathatcher, the British Prime tion, particularly in their final Minister, succeeded in pinning communique, whatever may be down President Ronald Reagan

The formal agenda of the the major questions to a head in the Council fo Ministers in

The most devisive issues on

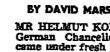
The imminence of a general election in West Germany next month, has persuaded both the month, has persuaded both the European Commission, and the British presidency, not to bring transport will all come to a head That strategy fits in with the search programme and air ambition of removing all intertransport will all come to a head transport transport will all come to a head transport will be a head transport will be

Both measures to reform the Common Agricultural Policy, which currently absorbs twothirds of the EEC budget, and the need for more budget finance, are questions on which Chancellor Helmut Kohl might block any common stance by the best of government.

another question on which Bonn is determined to display rigorous budget discipline—in of the EEC—including ports rigorous budget discipline—in of the EEC—including ports common with Britain and and airports—while seeking to France, the two other net condismantle the controls at intertributors to the EEC budget.

nal frontiers.

# Kohl under attack over sale to Pretoria



MR HELMUT KOHL, the West U-209 submarine were sold to contradictions about arms sales ter of the Kohl administration, MR HELMUT KOHL, the West German Chancellor, yesterday came under fresh political pressure over his government's apparent support two years ago for plans to sell submarines to South Africa. Although any idea of delivering the boats was turned down after examination by the centre right coalition, blueprints covering details of a literal was increased yester.

U-209 submarine were sold to contradictions about arms sales within the coalition. The company at the centre of the fracas is state-controlled in summer 1985, was revealed in summer 1985, were revealed in summer 1985, was revealed in summer 1985, were revealed over the solution.

The Government has been keen to kin the company orders to the Kohl auministration, said the Chancellor had been reported by a close aide to have given encouragement to U-boat sale plans in July 1984.

Mr Gerhardt Stoltenberg, the Finance Minister, who is responsible for export licensing, told the Chancellor had been within the coalition.

The bunderia were sold to contradictions about arms sales within the coalition.

The company at the centre of the fracas is state-controlled in summer 1985, was revealed in summer 1985, was revealed in summer 1985, was revealed in summer 1985, week. It led to heated exchanges in the Bundestag yester within the coalition.

The company at the centre of the fracas is state-controlled in summer 1984.

Mr Gerhardt Stoltenberg, the fracas is state-controlled in the fracas is sta

Mr Kohl: called to explain

The blueprint sale, which appears to have infringed UN agreements on arms embargoes to South Africa, has exposed

mr Kom's discommute over the Government made clear in day by a report by the mass circulation Bild newspaper. The val for any submarine sale paper, a strong political supportional to the control of the contr

#### Paris calls for moves on rail link

WEST GERMAN economic growth slowed in the third quarter after the boost in output in the early summer, according By Paul Betts in Paris FRANCE WILL press its Euro-pean partners this month to iron out differences over the to official figures, writes David Marsh in Bonn. Seasonally adjusted GNP rose 0.5 per cent in real terms during the quarter compared with 3.5 per cent in the second quarter. This was 2.4 per cent above the third quarter of last year, roughly the same as the overall year onyear rise in GNP in the first half of 2.5 per cent. The Consumer price index in November was 1.2 per cent below the figure in November 1985, compared with annual falls of 0.9 per cent and 0.4 per

major European infrastructure project. Its future would be discussed at a meeting of transport ministers from France. Belgium, West Germany and the Netherlands on December 22 at cent in October and September respectively. the Hague. British Govern-ment representatives are ex-Five EEC member states have taken the European Commis-

The meeting will review a study recently completed by experts from France, Belgium, West Germany, the UK and the Netherlands. The project would cost up to FFr 38bn (£4bn). Mr Douffiagues said the countries involved must make a decision by early 1988 if the

decide on the route and on the financing of the project. The French minister said the project

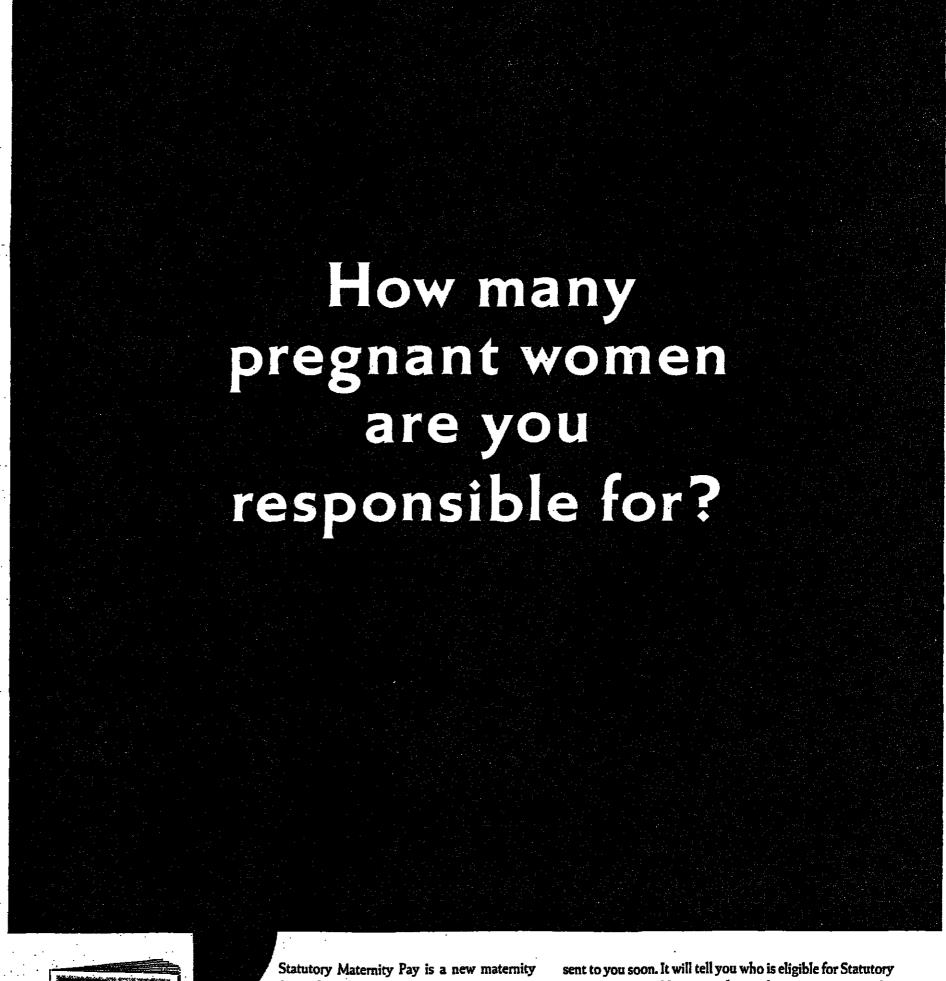
be financed privately to avoid burdening either the Govern-ment budget of the indebted lations, Environment Commissioner Stanley Clinton Davis said yesterday, Reuter reports from Brussels. He was unveil-French state railways.
The French partners in the ing plans to spend Ecu 10m (£7.3m) to promote European Environment Year, which fixed link scheme see the rail project as crucial for the viabegins next March. bility of the Channel Tunnel. Polish anger Officials in Katowice, Poland's most highly industrialised area, have complained bitterly about

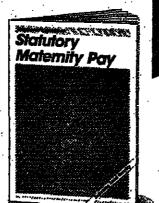
PINANCIAL TIMES Published by The Financial Times (Europe) Ltd., Frankfurt Branch, Gorman, D.E.P. Palmer, London. Printer: Frankfurter-Societis-Druckerei-GmbH, Frankfurt/Main. Responsible editor: R.A. Harper, Frankfurt/Main. Guiollettstrasse 54, 8000 Frankfurt am Main 1. 6 rates \$285.00 per annum. Second class postage paid at New York, N.Y. and at additional mailing of-

Air fares hope

The UK believes that Western European views on greater liberalisation of air transport are now swinging Britain's way. and that "we have the makings of a real movement towards the liberalisation of air fares," writes Michael Donne.

Mr Michael Spicer, Minister for Aviation, said yesterday on his return from talks in Portu-gal, that he thought that country would opt for a deregu-lation policy if it were generally accepted bythe EEC.





scheme for employees.

It will replace the existing maternity pay scheme run by the Department of Employment, and maternity allowance paid by the DHSS.

Employers will be responsible for paying Statutory Maternity Pay to their employees, but they will be able to recover the amounts they pay out in full. The new scheme starts from April 6th 1987 for women whose babies are due from June 21st 1987.

An Employer's Guide to Statutory Maternity Pay will be

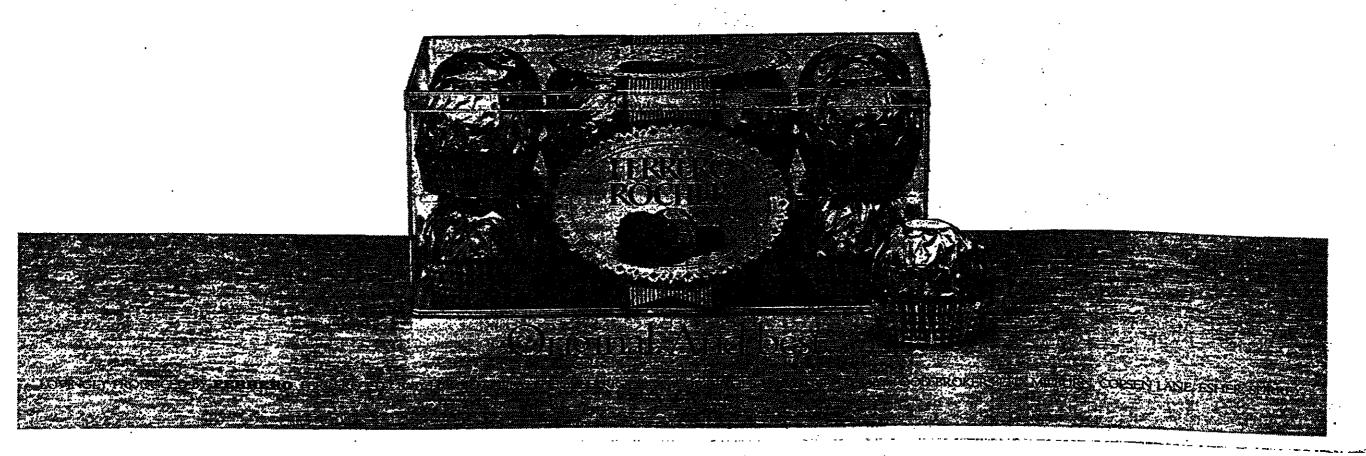
Maternity Pay and how you, the employer, must operate the

You will need the Guide to help you prepare for the introduction of Statutory Maternity Pay. So if, as an employer, you haven't received it by December 15th, please ask for it at your social security office or write to: DHSS Leaflets Unit, PO Box 21, Stanmore, Middlesex, HA7 1AY.

Reforming Social Security

ISSUED BY DEPARTMENT OF HEALTH AND SOCIAL SECURITY.

# It imitation is the sincerest torm of flatterv were very flattered



# Egypt charges religious extremists

ember 5 15%

The state alleges that the accused are connected with the proscribed Islamic Jihad (Holy War) organisation, involved in the assassination of late President Appear Seast dent Anwar Sadat

will be infiltrated by religious tives."

Egypt's state prosecutor general yesterday charged four reserve officers and 29 civilians with planning an insurrection. The accused face up to 25 years in jail with hard labour.

The four juntor reserve officers and the 26 civilians were arrested three to four months ago in Cairo and elsewhere in Egypt. Three of the civilians accused of involvement in the plot are still at large.

According to Egypt's official underlying the system of gov-Middle East News Agency, those emment. It also urged hatred charged are accused of having and contempt for this system formed a group, composed of and incited resistance to public a military and civilian wing, authority."

With the intention of overthrow

The defendants are accused the forest of the contempt of the c

EGYPT, in its continuing drive against the religious extremists dedicated to a gradical Islamic state in Egypt and prepared to use violent overthrow the Government.

Egypt's state prosecutor general yesterday charged four support of the reserve against the religious extremists dedicated to a tradical Islamic state in Egypt defendants of armed robbery to officers charged range from obtain money to finance the lieutenant to major. It was a group's activities. Several shops lieutenant who led President owned by Christians were robbed b defendants, who will be tried in a state security court, "founded, participated in and directed a group advocating opposition to the fundamental principles

the 29 civilians charged include engineers, doctors, teachers, university students, farmers and labourers.

Those charged yesterday bring to more than 100 the number of Moslem extremists awaiting trial for plotting to

On September 1, 75 alleged religious extremists were charged with calling for a holy The Government's persistent ing the Government in Egypt, of obtaining frearms, explonightmare is that the country's and have used violence and sives and ammunition "with the military and security apparatus force to achieve their objection of undermining public and fire bombing video clubs,

"Residents of the area apparently summoned the police who had to quell the

#### S African miners stage strike after shooting FRESH DELAYS have engulfed

the MI5 spy memoirs case in

The decision was made by the

three judges of the New South

THOUSANDS of black miners went on strike at a South African gold mine yesterday after police shot and killed a miner the previous night, mine owners said, Reuter reports from Johannesburg. Sydney after the British Government yesterday won the right to appeal against an order to hand over confidential documents to the defence.

nesburg.

Almost the entire day shift of 5,000 miners at the Groot-viei mine 30 miles east of Johannesburg were staging an "illegal strike" following the incident in which sight other. Wales Court of Appeal, and provided a small but encouraging boost for Britain. The UK Government wants the state Supreme Court to prevent Heinemann Australia publishing the memoirs of Mr Peter Wright, a former MI5 incident in which eight other people were injured, General Mining Union Corp (Gencor)

Hearing of the British appeal has been set for next Tuesday, but a quick decision is far from The company said the violence erupted after between 100 and 200 workers certain. The three judges must determine whether Mr Justice left a union meeting at the mine and caused a dis-Philip Powell, the Supreme Court judge, was correct this week to turn down Britain's claim of "public interest immunity" against handing

disturbance."

disturbance."

Most mines in South Africa have their own security forces to deal with trouble but Gencor said security personnel at Grootylei did not assist the police.

Australia announced a han yesterday on more than \$20m (£14m) worth of coal, iron, steel and agricultural imports from South Africa under an agreement reached by Commonwealth leaders earlier this year, Reuter reports from Canberra.

Government wins right to appeal the material contained in Mr Wright's memoirs.

MI5 case delayed further as UK

Turnbull: 'unconscionable'

The British Government says Mr Wright's memoirs are those of an "insider" who owes a of an "insider" who owes a life-long duty of confidentiality not to disclose such information. As for the documents, it says these should not be released on grounds of national security and will not help the defence's case.

Yesterday's developments

came as a controversy unfolded over allegations in Britain that a member of Mr Wright's defence team was leaking confidential information from court proceedings held in camera.

The allegations, made in the House of Commons and said by the defence to have been fuelled by British officials, have infuriated Mr Turnbull, who

brought the matter to the attenweek to turn down Britain's claim of "public interest immunity" against handing over the documents.

Pending the outcome, Sir Robert Armstrong, the British Cabinet Secretary and chief UK witness, flew out to London yesterday, promising to return to Australia for further crossexamination when needed.

The defence is now expected to put the ailing Mr Wright on the stand, probably on Monday. This is earlier than his lawyer, Mr Malcolm Turnbull, had wished but his plans have been overtaken by events

The Appeal Court.

If a decision on the UK appeal takes until the New Year, the cost for the defence in money, time and stress could be heavy. If it goes the wrong try much earlier. Instead it had "dribbled out" its arguments in favour of publication.

At one point Mr Turnbull warned that if leave was granted for the UK to appeal, he would have to call Mr world have to call Mr books and other materials on once and "he may very well die in the witness box—that's the medical advice." tion of the court.

# Israeli gunboats pound Palestinian camps

is is the third time Israel has thrown its military force behind Amal in the two weeks since the fighting with the PLO started. Earlier, the Israeli air

has thrown its military force behind Amal in the two weeks since the fighting with the PLO started. Earlier, the Israeli air force staged two raids on Palestinian targets in the Sidon area.

This follows an unsuccessful earlier appeal by King Fahd of Saudi Arabia to end the blood-shed around the Palestinian earns which has claimed an estimated 500 lives and left

camps of Ein Hilweh and Mich Mich during a morning raid which lasted more than half an hour.

Area.

Mr Walid Jumblatt, leader of the powerful Druse community which controls much of the mountainous centre of Leb
which mas cannot may cannot and left another 1,000 wounded.

Tank, mortar and artillery battles also continued to rage hilltop town of Maghdousheh, five kilometres south of Sidon.

Reports from Abu Dhabi claimed that Palestinian fighters dispersed in Arab countries since their exodus from Lebanon after the 1982 Israeli invasion are being mobilised for

defence of the beseiged refugee

camps in Lebanon.

#### Iran offers to help repair Abu Dhabi rig hit in raid

IRAN has offered to assist ing on the same oil structure Abu Dhabi with the repair of across the median line known the off-shore oil platform operation as the Sassan field.

Now it seems the strike was field in the Guly hit in an air, a retaliation against the refusal raid on November 25 which of Abu Dhabl, the leading left eight workers dead, including member state of the United

ing two Frenchmen. stronger twists in the increasingly convoluted diplomacy of the Gulf conflict. Total, the subsidiary of Compagnie Francaise des Petroles, which operates the field is understood to be satisfied that Iran rather the Iraq was responsible for the,

Tehran has vigorously denied of ground-to-ground missile that its aircraft carried out the attack and accused Iraq., But a French military officer who happened to be on the platform at the time is understood to have identified the stood to have identified the

Arab Emirates, to stop pumping The initiative is one of the from its side of the field in a response to a demand by Iran. The Sassan field was put out of action by an Iraqi raid last

The conciliatory Iranian offer to Abu Dhabi—with which Tehran wishes to maintain good relations—comes in the wake of its threat to Arab countries

platform at the time is unusu-stood to have identified the aircraft which bombed it as an F4 of the Iranian Air Force.' The initial assumption had initial assumption had also on November 25, on Iran's also on November 25, on Iran's also on November 25, on Iran's been that the Iraqis had hit the facility after mistaking it for a nearby Iranian platform work-al near Larak Island oil export transhipment termi-

#### Zimbabwe frees opposition leader from detention

BY TONY HAWKINS IN HARARE

THE ZIMBABWE Government ernment, but has been in detenyesterday released from detention Mr Dumiso Dabengwa, a leading member of the opposition Zapu party, thus removing a major obstacle to a unity agreement with the ruling Zanu party of Mr Robert Mugabe, the Prime Minister.

Talks aimed at merging the two parties and creating a de facto one-party state have been taking place for over a year.
The release of Mr Dabengwa,
seen as second only to Mr
Joshua Nkomo in the Zapu
Dabengwa criticised the Governhierarchy, was seen as an essential precondition to their suc-

However, Mr Dabengwa's immediate criticism of the Mugabe government at a Press conference after his release yesterday suggests that some further concessions may still be needed. Mr Dabengwa, who was com-mander of Mr Nkomo's Zipra guerrillas during the war against the Smith Government,

Also released were two other senior Zapu officials and two former members of Zimbabwe's Central Intelligence Organis ation, Mr Colin Evans and Mr Phillip Hartlebury, Both men, who hold British passports, were released on the under-standing that they would leave Zimbabwe immediately. They were also acquitted in 1981 on charges of spying for Pretoria,

ment for his "unjust imprison-ment" and denied that there had been any conditions attached to his release. Earlier. Mr Nkala had said that the three Zapu officials would help the Government to end the dissident banditry in the western province of Matabeleland, but Mr Dabengwa told newsmen that this was "an unfortunate state-ment."

"We have no assurances to was arrested nearly five years give anybody about our conago following the discovery of arms caches on properties that he was a loyal citizen of cowned by Mr Nkomo's opposition Zapu party. In 1983 he to assist in Matabeleland would was acquitted on charges of be done as a free citizen withouting a coup against the Graplotting a coup against the Gov- out any conditions

#### Jakarta under pressure to dismantle trade monopolies

BY JOHN MURRAY BROWN IN JAKARTA

THE INDONESIAN Government is under mounting public pressure to dismantle a network of trade and import monopolies members of President Subarto's which many consider the main family. cause for the country's high-cost

The system, whereby govern-Government's leading financial ment-approved agents control gurus, Dr Ali Wardhana, the supply and so set the price for vital industrial inputs, has been strongly criticised by foreign economists, most notably the World Bank, Calls for reform are now being taken up by the normally circumspect local press reflecting a gathering public concensus for the Government to take action.

Economics Minister, and Mr Radius Prawiro, the Finance Minister, both of whom are believed to favour reform. Indonesia, the world's fifth most populous nation, is currently adjusting to a dramatic 50 per cent projected fall in its oil and gas revenues, which his torically account for 70 per cent of arrort earnings and 55 supply and so set the price for Economics Minister, and Mr

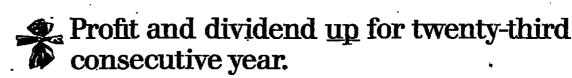
In an unprecedented step cent of export earnings and 55 earlier this week Mr Bustanii per cent of state budget re-Arifin, the acting Trading ceipts.

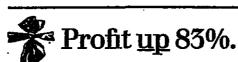
Minister, sought to defend the Reuter adds from Jakarta: Inwas in part seen as a response was in part seen as a resolute to recent articles in the Hong its spending commitments and Kong-based Asian Wall Street ease the current, recession, Mr Journal—all of which were Arisin Street, the central bank banned by the Attorney General governor, said.

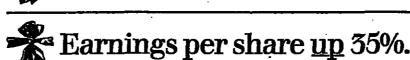
More significant has bee the absence of comment by the Government's leading financial

Minister, sought to defend the . Reuter adds from Jakarta: Insystem, which he said "helped donesia will resort more to to maintain price stability." This foreign borrowings, rather than raise domestic funds, to meet

# Hanson lirust Results









Dividend <u>up</u> 33%.

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 $\blacksquare$  Balance sheet shows £3.5 billion in cash.

For further information contact: Hanson Trust PLC, 180 Brompton Road, London swiff. Telephone: 01-589 7070

A company from over here that's also doing rather well over there.

# Racal takes share of Saudi AWACS package with Boeing

RACAL-TACTICOM, part of and support in service both RACAL-TACTICOM, part of the Racal Electronics Group, has won a deal from Boeing of the US to provide between \$300m and \$500m of tactical radio equipment to Saudi Arabia over the next 10 years.

The deal is part of an offset arrangement between Boeing developed GEC/British Aerospace of the US, in conjunction with Westinghouse

A decision on that contract junction with Westinghouse and ITT, also of the US. In return, these companies will gain a \$3.5bn contract to provide Saudi Arabia an air defence computerised com-

country.

The Boeing/Racal-Tacticom deal is part of 10 separate industrial developments in the overall Saudi offset package.

Other elements in the package, in which other in the package, in which other in the overall saudi offset package. mand, control and communica-tions system (called Peace Shield) for use with the AWACS (Airborne Warning and Control System) which Boeing is providing to that

age, in which other companies will become engaged, include the provision of aircraft over-haul, biotechnology, applied technology, power generation, helicopter assembly, medical products, computing, aircraft component overhaul and tele-

The Racal-Tacticom/Boeing deal will be controlled by a new company, Advanced Electronics Centre (AEC).

The Racal/Boeing deal is not directly linked with the current Boeing bid to win a major UK contract to provide AWACS to the RAF in place of the UK-developed GEC/British Aerospace Nimrod system.

A decision on that contract is expected to be taken soon by the UK Cabinet, following intensive evaluation by the

intensive evaluation by the Ministry of Defence.

It is expected that although the Racal Saudi deal is not directly connected with the UK's AWACs/Nimrod situation, it will be cited by Resing as an

all volume of offset being offered to UK industry in return for AWACS.

Meanwhile, Racal yesterday said it was "delighted" with its share of the Saudi offset

tronics Centre (AEC), jointly tion of the project would con-owned by Boeing Industrial solidate the group's position as Technology Group (BITG) and individual Saudi investors. radio equipment in Saudi AEC will design, manufacture Arabia and other Gulf States.

of the value of the contract plant will be built in New would be procured locally in the London, Connecticutt.

houses can remain competitive next year, with given the yen's value. Their scheduled for 1989.

Local procurement is the only steam to a nearby paper mill. way the big Japanese trading Construction will start early

Stewart Fleming reports on a bid to use the trade issue as an electoral winner

# Democrats try to shake off the protectionist tag

EVEN AS the Democrats were celebrating regaining control of the Senate in the mid-term elections, they were signalling their intention to put trade at the top of the political agenda. Senator Robert Byrd, the next majority leader, made it clear that trade was a top priority and there is no doubt that trade will be a central political issue of this year and next.

Three consecutive declines in the mouthly US trade deficit have raised hopes that after its abnormal July peak of \$18bu the long-awaited decline in the \$170bn US trade deficit has be-

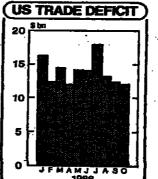
Opinions differ over the implications of the anticipated de-cline. Some economists expect the deficit to fall by \$40bn or more, adding as much as 1 percentage point to the gross national product in 1987. Others fear that although the drag on the economy from a rising trade deficit may be easing, any decline in the deficit will not be enough to boost growth signifi-

Speaker of the House, is understood to be planning a trade bill which will be similar to that which the House passed earlier which the House passed earlier in the year. It will go into the legislative hopper when Congress reconvenes in Januaryi. But anybody expecting the Democrats to propose narrow protectionist and sector-specific trade law reforms is in for a surprise. Democratic strategists have come to the conclusion that "protectionist" is not a

label they want to have hung around their necks by the Republican Party in 1988. The general view is that pro-tectionism is a dangerous policy which is likely to backfire and one which did presidential can-didate Mr Walter Mondale no good at all in the 1984 election. Polls suggest that American consumers like to have access to high quality foreign goods at attractive prices. Moreover, to embrace protectionism would leave the Democrats vulnerable to the charge that they are held in thrall by nar-row interest groups—in parti-cular organised labour.

Democrats argue that protectionism is not an issue which can be defined as the sort of upbeat, forward-looking theme around which successful election campaigns, can be built.
So when it surfaces in legislative form the trade issue will be more clearly defined by Democrats in broader terms. One fo these is the idea of

It is recognised that trade law reforms can only have a marginal impact on the huge trade deficit and that macro economic imbalances, in parti-cular the inadequacy of domestic US savings when measured against demands for capital, are the root cause of the trade deficit. There is a growing perception, too, that the underlying competitiveness of the US economy is not what it used to



maths, science and language studies for example, partly on the grounds that the US is suffering economically from years of neglecting education. There has been persistent speculation, too, that Senator Bill Bradley might propose legislation in the Senate on the Third World debt issue and that this could be built into the Senate trade bill.

Inadequate growth in heavily indebted Third World countries is one factor in the poor US export performance. Highlighting the trade-debt link fits neatly into a political strategy designed to highlight the in-adequacies of the Reagan Administration's macro nomic policies.

US Treasury Secretary Mr The Bill passed by the House last year contained proposals for trying to improve the quality of American education, to boost has been leading the White traditional bastion of Republi-

narrow protectionist and sector specific trade law reforms is in for a surprise. Democratic strategies have come to the conclusion that "protectionist" is not a label they want to have hung around their necks by the Republican Party in 1988.

Anybody expecting the Democrats to propose

Mr Baker spoke yesterday at a congress-sponsored summit in New York on the trade/debt issue, attended by Senator Bradley as well as officials from Third World debtors. For months Mr Baker has correctly seen the Bradley issue, for seen the Bradley proposals for writing down Third World debts as a direct challenge to his flag-ging Baker Plan to resolve the

> demonstration of the Treasury's concern to keep the political initiative on trade came last month from the normally tacitum Deputy Treasury Secretary Mr Richard Darman.

House resistance to pro-tectionist pressures on Capitol a "corpocracy"—those parts of Hill, has not been idle in the face of these political threats. Mr Baker spoke yesterday at executives love to corporate executives love to malign: bloated, risk-averse inefficient and unimaginative.

"I believe," Mr Darman said," we have deeper cultural problems" than those captured in macro economic measures such as the budget deficit.

Observers on Capitol Hill sus-pect Mr Darman was sending a shot across the bows of big corporations preparing to push for new protectionist legislation. He may also be laying the founda-tions of a populist platform from which to broaden the attack to include organised

President Reagan's State of the Union speech is expected to contain proposals to improve the competitiveness of American business, including antitrust reform initiatives.

Some Government economists concede, however, that the White House is on the defensive on the trade issue. Even on the most optimistic assumptions the trade deficit is unlikely to fall below \$120bn and it could start rising again from this level.

On this view Mr Baker and

On this view Mr Baker and the Republican Party can do little over the next two years except hope that they can con-vince the American voter that the expected decline in the trade deficit is a sign that the problem is being resolved and

cross their fingers that moderate cross their fingers that moderate economic growth continues.

They may then be able to prevent the passage of legislation, which would curb the President's authority in administering trade laws, and perhaps retain the political initiative on the broader trade and competitiveness issues.

An important tactical questional contents of the properties of the contents o

An important tactical question remains: whether to con-tinue refusing to negotiate with Congress on trade legislation, or try and work out a com-promise with the new Democratic majority in return for the renewal of authority to negotiate trade agreements. The latter is necessary if the US is to play an effective role in the new negotiating round of the General Agreement on Tariffs

#### Marubeni wins Y30bn **US** power contract

MARUBENI, the Japanese trading group, has won a Y30bn Japan dropped 41 per cent in (\$185.39m) turnkey order to the first seven months of 1986 build a combined heat and power for AES Thames, a US electric utility.

Marubeni said that because plied by Combustion Engineer of the impact of the high yen on Japanese equipment export sing and the civil engineering on Japanese equipment export sing and the civil engineering or Japanese equipment export so yother US companies. The of the value of the contract plant will be built in New

be made in Japan. It will be generate 180,000 kw of electric power as well as a supplied by Toshiba.

#### Canadians win telecom deal

NORTHERN TELECOM, the Canadian telecommunications company, has been awarded a 340m contract by the Puerto Rico Telephone Company for switching equipment which will add 200,000 lines to the island's

The expansion, to be com-pleted by 1990, will replace some of Puerto Rico's existing 300,000 lines and add new ones Northern Telecom won the contract after outbidding US companies AT & T and GTE and Nippon Electric of Tokyo. Puerto Rico Telephone Company said the Canadian company would instal 23 DMS-100 switches and 11 remote switch-

# Nigeria seeks to revive barter with Brazil

BY PETER MONTAGNON, TRADE EDITOR

the \$500m countertrade agreement it signed with Brazil in 1984, as a means of raising extra resources to support the Naira in the local second tier foreign exchange market.

A revival of the agreement could boost trade between the two countries substantially. This has slumped this year following Nigeria's acute econ-

**Exports fall** 

Brazilian exports to Nigeria in the first six months of this year totalled only \$150m, com-pared with \$900m in the whole pared with \$900m in the whole problem of a cash balance in ment to be revived if more of 1985, while Nigerian sales Nigeria's favour which was left flexible arrangements can be

NIGERIA is seeking to revive to Brazil were \$290m compared over when the arrangement made for its experters, but it with \$1.3bn.

> Under the countertrade agreement, Brazil was due to supply Nigeria with a range of industrial goods in return for oil, but it was allowed to lapse by the Government of President Ibrahim Babangida after Brazil complained of corrup-tion on the Nigerian side, and Nigeria complained that Brazil was providing over-priced and poor quality goods.

> However, reactivation of the arrangement still depends on the outcome of tortuous negotiations now going on in Lagos the Nigerian capital, over the

local diplomats at more than \$300m, is held in an escrow account in New York. Nigeria would like to see it released provide extra foreign exchange for sale at its regular weekly auctions in the second tier market. But Brazil is anxious to see the release of the funds tied to its exports to Nigeria.

More flexibility

Brazilian trade officials say they would like the arrange-

remains uncertain whether they can supply the goods that

Austrian deal

Nigeria is also understood to be involved in similar negotia-tions with Austria, with whom it had a \$200m countertrade arrangement. There is still a \$130m cash balance in Nigeria's favour under this

Even if agreement can be reached in these two cases. diplomats still believe Nigeria is unlikely to resume substan-tial countertrading in the tial countertrading in

#### Mitsubishi lands rail car deal

By ian Rodger in Tokyo MITSUBISHI ELECTRIC has

won a Y20bn (£60.4m) contract to supply 450 railcars to the State Rail Authority of New South Wales, Australia.
Shipments will begin next
year and the first railcar will begin operation on the suburban railways of Sydney in 1988. Deliveries will be over nine years. Mitsubishi Electric will supply all the electrical and electronic equipment for the cars. The cars will be built at the company's Australian factory, which

will be expanded. The technologies for motors and peripheral equipment will be transferred to Australian manufacturers so the local pro-duction and procurement rate can exceed 53 per cent.

#### **AMERICAN NEWS**

# Speakes moves away from the frontline

THE ROW in the White House press room at the Reykjavik summit was vintage Larry Speakes. As one of the reporters bitterly committed that the results of the cameras of the cameras one of the reporters bitterly committed that the results of the cameras of the cam scores of reporters accompanying the President equal access to information, Mr Speakes imperiously ordered the journalist to meet him in

"Don't speak to me like that Larry" came the response, and in minutes the massed ranks of the White House press corps were marching towards the Press Secre-tary's room to hear Mr Speakes angrily denying that he had fa-voured anybody. He claimed disingenuously that, if any other repor-ters had bothered to turn up at his office at 2am on that Sunday morning, they would have been given the

As it turned out Mr Speakes's guidance to The Post and The Times that things were going well turned out to be too optimistic, pro-viding a clue that the President and his advisers had misread the direc-

may find himself in the front line the relationship.
fending off questions aimed at extracting information which the White House believes could be dawhite House believes could be dausual. Until the Iran controversy,

than most at this job. He worked in over now the White House press office under agan became President.

his advisers had misread the direction in which the summit was heading.

The role of the President's Press
Secretary can be one of the most important in the White House.

When ar Brady was seriously inguity few was seriously inguity few weeks ago Mrs Am McLaughtempt on President Reagan in 1981, Mr Speakes took on the top job while still retaining the title of deputy. He has been the longest serving Press Secretary since Mr James

plained that Mr Reagan's Press policy. He may confirm leaks which Secretary had privately briefed the New York Times and Washington Post on the summit and denied the with the Soviet Union. As in Reykjavik he may guide re-ously its constitutional role as a porters on the way events are devel-check on the Government. The aloping or, as Mr Speakes has been most constant tension in the White doing for the past three weeks as the Iran scandal has rumbled on, he reflection of the "natural friction" in

maging to the President. the White House has been able gen-Mr Speakes, a 46-year-old native erally to dominate the media. Inof Tennessee who worked as a deed some Democrats have accused newspaper reporter before becom- the White House press of giving the ing Press Secretary to former Sena-President an easy ride. The press tor James Eastland, a Mississippi has sensed this and has felt frustra-Democrat, has had more experience tion. This frustration has boiled

Whether or not the President will presidents Nixon and Ford and suffer from the departure of a man then became deputy Press Secrewho has handled a difficult job tary to Mr James Brady when Mr somewhat abrasively but with considerable verbal dexterity and skill When Mr Brady was seriously in- will depend on who succeeds him. A to be asked to support 'social pact'

By Ivo Dawnay in
Rio de Janeiro

**Brazilians** 

PRESIDENT Jose Sarney of Brazil was yesterday preparing a direct appeal to the nation in a bid to regain public support for the Government after two weeks of bitter attacks on last month's post-election austerity.

As Brazilians awaited his nationwide television and radio address, it looked likely that the President would call for a new "social pact" between Government, business and the public. He is also certain to appeal for national unity in the face of the forthcoming nego-tiations for foreign creditors on debt rescheduling.

debt rescheduling.

Officials pledged yesterday that no new measures such as the price and tariff rises—some as high as 100 per cent—announced two weeks ago were planned. In a brief meeting with journalists, Mr Sarney suggested that he would attempt to demonstrate how the price freeze—the core of last February's "Cruzado plan" measures—was still holding for 70 per cent of products.

On this point, Mr Sarney's

On this point, Mr Sarney's widely acknowledged talent for reaching Brazilian hearts and minds might meet its match. Whatever the statistical evidence, the commonplace view is that blackmarkets and product shortages have all but finished the price freeze.

The sheer weight of hostile

reaction to the package, which provoked attacks from within the government parties and a violent demonstration in Brasilia, appeared for a fort-night to have left the Government speechless.
Despite the public relations

offensive, many elements of the so-called Cruzado package re-main unclarified. main unclarified.

Ann Charters adds from Sao
Paulo: Brazil's vehicle manufacturers saw production and
sales plunge last month, as
supplier shortages provoked
hiccups in production, and an
80 per cent governmentmandated price increase paralyzed cales

insulated price increase para-lysed sales.

Anfavea, Brazil's car makers association, released figures showing production was down 28.9 per cent at 66,120 vehicles in November, compared to the previous month. Domestic sales were nearly halved at 48.6 per cent, falling to 40,577 units.

Tim Coone reports on a possible amnesty for the armed forces

# Uruguay set to end political crisis

AFTER several months of uncertainty, the political crisis in takes and dismiss from their Uruguay seems close to a solution. At one point the uncer- responsible for the excesses of dissolution of the congress, but In the past two weeks the political agreement is now have been positive signs of emerging which may avoid the need for new elections. The crisis began in August

The crisis began in August when President Julio Sanguinetti's proposal to grant amnesty to all military and police officials accused of human rights violations during the military government of the military government of the congress (the ruling the repressive campaign.

General Hugo Medina, head of the armed forces, told troops at a parade that the military would not support those in its ranks "that had been involved in excesses or committed crimes for personal gain" during the repressive campaign.

On Monday, President Sandard of the armed forces, told troops at a parade that the military repressive campaign. human rights violations during for personal gain" during the military government of 1973-1985 was thrown out of the congress (the ruling guinetti released a document Colorado Party does not have to leaders of the National an absolute majority in Party and Frente Amplio in Party and Frente Amplio in which the military recogniced liament). An alternative pro-posal for a partial amnesty posal for a partial amnesty from the opposition National Party (Blancos) could not be agreed between the three principal political forces in the country, the Colorados, the Blancos and the Frente Amplio, the left wing alliance. Uruguay returned to demo-cratic rule in March 1985 after

an agreement between the armed forces, the Colorados and Frente Amplio, in what came to be known as the Naval Club agreement, led to general

elections.

According to a close aide of President Sanguinetti, a deal has aimost been worked out which has the support of most of the National Party. It will in effect be a total amnesty, in return for which the armed forces will make a public of Uruguay's democracy.

For the moment at least, the transition is still on course but will require careful maneouvrated if it is to said many thousands went into exile from a population of only state — the small make a public of Uruguay's democracy.

Tens of thousands of people to refuse to courts "has and many thousands went into exile from a population of only state — the small make a public of the detainees and many thousands went into exile from a population of only state — the disappeared "during its military dictatorship, in Uruguay and it's the moment at least, the transition is still on course but will require careful maneouvrate.

Tens of thousands of people to refuse to were imprisoned and tortured and many thousands went into exile from a population of only state — the disappeared "during its military dictatorship, in Uruguay and many thousands went into exile from a population of only state — the disappeared "during its military dictatorship, in Uruguay armed forces that believe and the moment at least, the transition is still on course but will require careful maneouvrate.

To supplie to refuse to the were imprisoned and tortured and many thousands went into exile from a population of only state — the disappeared "during its military dictatorship, in Uruguay and many thousands of people to the moment at least, the transition is still on course but will require careful maneouvrate and many thousands of people to the imprisoned and tortured and many thousands of people to the imprisoned and many thousands went into exile from a population of only state — the disappeared "during its military disappeared" during its military disappeared "during its military disappeared" during its military disappeared "during its military disappeared" during its military disap

In the past two weeks there have been positive signs of a softening of the military stance. General Hugo Medina, head of

which the military recognised the illegality of the 1973 coup and the past mistakes of some of their members.

Both Mr Liber Seregni, head of Frente Amplio, and Mr Walter Ferreira, who leads the National Party, have described the document as "encouraging." Under the Naval Club agree-



Sanguinetti: hammering out deal with the military

other military coup will solve our problems ment both were prohibited from participating in the 1984 carried out a repressive campleoked outside the country and which is nonetheless a testimony to the transitional nature of Uruguay's democracy.

For the moment at least, the transition is still on course here.

After the 1973 military coup, Uruguay's military rulers carried out a repressive campaign against practically all opposition under the guestilla movement.

Tens of thousands of people were imprisoned and tortured After the 1973 military coup,

peared. Only 164 remain classified as "disappeared," most of those having been abducted in neighbouring Argentina.

Nonetheless, the opposition is insistent that those responsible for rupturing Uruguay's strong democratic tradition in 1973 and

democratic tradition in 1973 and for carrying out the illegal repressive campaign, should be brought to justice. According to Mr Seregni: "We will not be party to any agreement which provides an amnesty to those responsible for crimes." The third political force in The third political force in the country. Frente Amplio, came second in Montevideo in the 1984 elections, and its candidate for the Montevideo governorship, Mr Mariano Arana, received the highest vote for any individual candidate. Its ability to mobilise trade unions and students means that any amnesty agreed without Frente amnesty agreed without Frente Amplio's support will ensure

future confrontation. As a result, desperate negotiations have been taking place in recent weeks to try to avoid a direct challenge by the armed forces to the civilian courts which are to try the human rights cases. The military threat to refuse to appear before the courts "has in effect created four powers in the Uruguyan state — the executive, the congress, the justice system and thet military," said Mr Arana, "And it's the military that has the guns," added one of his collasones.

# Key right of fifth amendment

BY OUR WASHINGTON CORRESPONDENT

ONE senator who witnessed compelled in any criminal case Vice-Admiral John Pointo be a witness against himderer's appearance before the self."

Senate Intelligence Committee

Mafia figures appearing dura-Senate Intelligence Committee on Wednesday described the scene as "one of the saddest days in the republic."

He sald President Ronald Reagan's former National Security Adviser had "sacrificed himself for his commander-in-chief" by invoking the Fifth Amendment right against self-incrimination on three occasions under questioning from the committee.

The rights guaranteed under The rights guaranteed under the Fifth Amendment go back to 1791 when congress passed the 10 amendments to the US constitution of 1787 which comprise the Bill of Rights in

an effort to bolster individual

Mafia figures appearing dur-Mafia figures appearing during congressional probes into organised crime, have regularly invoked the Fifth Amendment. The shock on Wednesday was that a distinguished serving US admiral chose to do so, albeit on the advice of his attorney. Both Mr Poindexter and Lt-Col Oliver North, the National Security Council staff official sacked for his role in the Iranian arms scandal, have in-voked their Fifth Amendment rights. Lt-Col North apparently on 50 occasions this week. But both have suggested that they are willing, at some point in the

future, to testify. liberty. One key provision Why the delay? The problem states that "no person shall be centres on President Reagan's

decision this week to clear the way for the appointment of an independent counsel (formerly known as a special prosecutor) to investigate possible violations of the criminal law.

Though no charges are pending against either Mr Poindexter or Lt-Col North, anything they might say could be taken down in evidence and used against them in a future trial.

There is therefore a tension between Congress's interest in pursuing its inquiries and the interest of the independent counsel. As yet, the independent counsel has yet to be appointed by a three strong panel of fed-eral judges—nor has Mr Edwin Meese, the Attorney General, finished drawing up the mandate which will determine the scope of the independent coun-

## **US** manufactured goods orders fall in October

NEW ORDERS for US manu-

NEW ORDERS for US manufactured goods declined 3.6 per cent or \$7.1bn to \$192.3bn in October, the largest one-month fall since May 1980, the Commerce Department said yesterday.

The drop more than offset September's large increase of 3.4 per cent.

Most of the decline was due to a drop in orders for defence capital goods, a volatile catecapital goods, a volatile cate-gory which last month fell 42 per cent. Excluding defence, new orders fell 1.8 per cent in

October, the largest drop since

Within the major industries, ordrs for transportation equip-ment were down 9.8 per cent. However, an increase in parts orders for commercial aircraft partially offset a large decline in defence orders for aircraft

and parts.
Overall, factory orders were 0.1 per cent weaker in the first 10 months of this year than they were over the same period in

Shipments of manufactured goods, which have fluctuated greatly over the year, declined 0.3 per cent to \$195.7bn, following a 1.5 per cent increase in September. Unfilled orders for manufactured great declined October, the largest last March.

The report was likely to bolster the belief of many manufactured goods declined economists that economic growth is showing few signs due due to a drop in the defence capital goods orders backlog.

#### Peru announces monthly programme of devaluation

has announced a crawling year. devaluation of the Inti, by 2.2 The per cent a month throughout 1987. End-year rates are projected at 18.06 Intis to the dollar for basic imports and services and 22.59 Intis for the financial rate.

The government this week effectively devalued the exchange rate for most imports by 25 per cent, transferring all goods except basic food and medicine to the financial rate.

Present rates are to be frozen at 13.91 Intis and 17.40 respectively until the end of this year. But the price of the dollar on the free market shot up to 21 Intis this week.

Mr Garcia's government has kept the official exchange rate frozen since taking office in July last year. But the freezo

PERU'S President Alain Garcia exchange rate over the past

The government this week effectively devalued the exchange rate for most imports by 25 per cent, transferring all goods except basic food and medicine to the financial rate Exports are also being given a higher rate in a complicated system under which products the Government is trying to promote, receive a higher exchange rate than traditional exports.

The biggest increase goes to Mr Garcia's government has kept the official exchange rate frozen since taking office in July last year. But the freeze applies to a shrinking number of goods and services following the creation of a multi-fier materials government has exporters of products made from local materials such as cotton, alpaca and woollen garments, canned fish, agroindustrial products and handing the creation of a multi-fier part bonus. per cent bonus.

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# Deficit on visible trade nearly doubles to £3.03bn

BY JANET BUSH

BRITAIN'S DEFICIT on visible average of £750m. This is below the gathered to see whether a downtrade nearly doubled between the second and third quarters, taking the current account into deficit by

This is the first quarterly deficit since the period from January to March 1985, when the current account was in deficit by £17m, according to figures released yesterday by the Central Statistical Office

Preliminary data shows that the deficit on visible trade in the third quarter was £3.03bn while there was a surplus on invisible transactions of £2.25bn. The second-quarter visible trade deficit was £1.58bn, and the invisible surplus was

The CSO said the current account was in balance during the first nine months of the year with the deficit on visible trade and the surplus on invisibles both at around £8.1bn.

The total for invisible earnings in the third quarter gives a monthly

P&O, the Peninsula and Oriental

Steam Navigation Company, yes-terday launched an agreed bid for

European Ferries, following clear-ance by the Monopolies and Merg-

ers Commission of its existing 20.8

P&O is offering four shares for

each 17 in European Ferries. The

offer values European Ferries

shares at 123.5p and puts a value on the company of £286.8m.

189,000 shareholders of European

Ferries are being offered a second

extra dividend of 3.65p. This was de-

scribed by Sir Jeffrey Sterling, chairman of P&O, as "a generous move" in view of the probable in-

ability of European Ferries to main-

tain its dividend because of deterio-

In addition, P&O has undertaken

to protect the rights to reduced

fares on European Ferries' Town-

This concession is expected to

play a major part in persuading small shareholders to accept the of-

for since the special preference.

shares are worth up to £50 on each

creased the chances of legislation to

impose a pay settlement, according to Mr Malcolm Rifkind, Scottish

He gave a warning that the Gov-

ernment would have "no choice but

to make its own contingency plans"

if the Educational Institute of Scot-

land (EIS), the union which called

Anthorised

2640,000

Ordinary Share capital of the Company.

for companies under the Business Expansion Scheme.

excepted) up to and including 19th December, 1986 from:

Johnson Fry plc

Princes House

St James's London SWIY 6DT

36 Jermyn Street

send Thoresen passenger ships of 137,000 holders of special prefer-Mr Geoffrey Parker, the chair-

As an extra inducement, the

per cent shareholding.

BY KEVIN BROWN, TRANSPORT CORRESPONDENT

£800m a month projected by the ward revision for fourth quarter re-CSO last week when it published balance-of-payments figures for Oc-£65m on the current account.

Last Tuesday, the CSO also set a ojection for receipts from invisible trade - which includes earnings £8.8bn, above the Chancellor of the by banks abroad and tourism - of Exchequer's autumn statement £300m in each of October, Novem- forecast of £8.5bn ber and December.
Government officials conceded

that, given the lower-than-projected level of invisibles in the third quarter, it was possible that the £900 projection for the fourth quarter had been set too high. They also acknowledged the possibility that revisions could turn October's small current account surplus into a defi-

Government statisticians emphasised that projections for invisibles involved rounding up figures to the nearest £100m and that they would be watching data closely as it was

Sir Jeffrey said P&O had reached

a separate agreement with two Ca-

nadian shareholders of European

Ferries, which would raise its exist-

ing stake to 24 per cent. P&O was

also reported last night to be active-

The offer was described by both

P&O and European Ferries as

"fair." There was less enthusiasm in

the City of London, however. Mr Ri-

chard Hannah, shipping analyst with stockbrokers Phillips and Drew, said: This is very keenly

priced. It is the minimum P&O

could offer and hope to gain con-

Sir Jeffrey said talks on a possi-ble merger had been taking place

since he joined the board of Euro-

pean Ferries in January. No deci-

sion had yet been reached, how-

pean Ferries into the P&O group or

ty portfolio, which was badly hit by

falling oil prices earlier this year,

meant the board would be "knock-

ing its head against a brick wall" in

Pay warning to striking teachers

month and due to culminate in a

The EIS, which represents 80 per

cent of Scottish teachers, claimed

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fighting the P&O bid.

ly buying shares in the market.

ceipts would be needed.

Given the total surplus on invisitober which showed a surplus of bles of Ch.1bn in the first three quarters, a further £900m a month in the final quarter would bring the total surplus this year to around

> The CSO's said the third quarter saw an increase in the non-oil deficit of around £1.4bn and a reduction of £100m in the surplus on oil. The Chancellor is forecasting a current account deficit of around £1.5bn in

> There was some disappointment with the third-quarter current account deficit in the UK government bond market, but prices were, nevertheless, belped by sterling's steady performance. The Bank of England's trade weighted index ended yesterday at 68.0 compared

hind the strength of the P&O bal-

ance sheet or selling the US proper-

ty holdings - in Denver, Houston,

and Atlanta - at below book value.

"What we have done is in the in-

terests of the shareholders," he

with P&O, which we believe is a

positive move, is that P&O are big

enough to sit on this property until

it comes back to being a very good

Technically, P&O's decision to launch a full bid could be referred

by Mr Paul Channon, the Trade

Secretary, for a further inquiry by

the Monopolies and Mergers Com-

Sir Jeffrey said this would be un-

acceptable since the issues had

Sir Jeffrey said the Government had to decide whether it wanted a

strong British ferry group capable

of competing with European compe-tition and with the Sealink, the

British company owned by Sea Containers of the US.

About 12,000 EIS members were

at the Government's two-stage 16.4

per cent pay increase offered to end the dispute.

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5th December, 1986

been thoroughly investigated.

investment," he said.

Mr Geoffrey Parker, the chairman of European Ferries, said losses on the company's 170 and 180 and 180

meeting on December 23 of the na-tional joint council on pay and con-a rally in Edinburgh, held to protest

Agreed bid by P&O values ing arms, European Ferries at £286m The plan is for Panmure to be in-

which will retain the Panmure Gor don trading name, will be involved in banking, capital markets and investment management as well as stockbroking. NCNB Corporation had total as-

of September. It has had a branch in London since 1978 and set up a merchant banking subsidiary, Carolina Bank, in 1978.

The original purchase of 29.9 per cent of Panmure Gordon was completed in May 1985. Unlike many similar deals involving London sec urities firms the arrangement involved no commitment to buy control at a later stage. Negotiations leading up to the new deal have been continuing since May this

□ EUROPE must aim for an ecoreate in Economics, said. In a lecture to the Employment Institute in London, Prof Modigliani called for a new and co-ordinated stimulus to demand in European economies to policy, with additional spending on investment and marginal employment subsidies, and on a looser monetary policy.

disruption.

However, all parties in the teachers pay dispute in Scotland hope for a negotiated settlement to amerge from talks being held this month and due to culminate in the support for yesterday's strike. Reports from Strathclyde and Lothian, the two bigger regions, suggested that about 60 per cent of all teachers were not at work.

The resolution of a le with the Department over the field's status. Arbroath is one of the velopments to be annot only a year in the job. Mr Benton, who was BT managing director general of the British Institute of Management. Arbroath is one of the velopments to be annot only a year in the job. Mr Benton, who was BT managing director general of the British Institute of Management. Arbroath is one of the velopments to be annot only a year in the job. Mr Benton, who was BT managing director. A ONE-DAY strike yesterday by the strike, considered any further 90 per cent support for yesterday's

> ☐ A RECORD 365m bottles of wine worth more than £1bn will be sold in the run-up to Christmas. Mr Arnold Tasker, chairman of the Wine Development Board, said: "In quan-tity terms, wine sales this Christmas are likely to be 3 per cent up on 1985. But it is noticeable that shop-

☐ FAILURE rates in domestic telephone calls have not improved in 17 years and almost three quarters of people believe that privatisation has made no difference to the domestic phone service. These are two of the key results of the first report on BT's quality of service for do-mestic users issued by the Office of Telecommunications, the industry's

☐ PRISON overcrowding worsened last year with a record number of inmates sharing single cells, ac-cording to the National Association for the Care and Resettlement of Offenders. It said urgent measures were needed to reduce the jail population to a level comparable with most West European countries.

regulatory body.

El FUJI BANK, one of Japan's largest banks, opened the first Japanese banking office in Manchester. The bank intends to support Japanese companies investing in the Midlands and the north of England and seeks business customers

☐ GUINNESS, the troubled brewing

□ GOVERNMENT'S plans to impose a statutory duty on all companies to sell safe consumer goods were criticised by the Confederation of British Industry for being

☐ BANK OF SCOTLAND is to provide banking services through the 336 branches of the National & Provincial Building Society, the UK's eigth-largest, from the beginning of

# US bank takes full control of London brokers

THE US south-east regional banking group, NCNB Corporation, is to take full control of the London stockbroker Panmure Gordon, Barry Riley writes.

The bank previously had a 29.9 per cent stake, and a deal an-nounced yesterday is said to value Panmure at more than £20m. Panmure is probably just outside

the top 20 London securities firms by domestic market share, but it has strong corporate finance connections. Unlike most of the big firms it has decided to remain an agency broker and has declined to move into market making. This is the first deal involving an

independent stockbroker since the Big Bang changes in the stock exchange's rules on October 27. Since October 27 commission rates have fallen sharply, and there have been suggestions that agency brokers have lost business to integrated firms which also have market-mak-

tegrated into the London operations of NCNB. The restructured group, Mr Parker said European Ferries had faced a choice of sheltering be-

sets of more than \$25bn at the end

nomic growth rate of around 5 per nomic growth rate of around 5 per cent for several years in order to cards for holding maternity records. Photographs of X-rays, sonic ceptable level, Professor Franco Modigliani, the 1985 Nobel Lau-vidual patient could easily be held "smart" card which can be propromote faster employment creation. Such a stimulus should focus on a temorary relaxation of fiscal

☐ MR PETER BENTON, former managing director and deputy chairman of British Telecom, has been appointed director general of the British Institute of Manage the British Institute of Manage over the field's status.

The dispute, which has been rumbling on for more than five years, bling on for more than five years, was over whether the field was a serious oil spill, is due to start again within a four days. from 1981 to 1983 and deputy chair-man from 1983 to 1984, is currently chairman of the European practice

of information technology consultants Nolan, Norton and Co. likely to cost about £250m to devel- nomics, by making it not subject to

pers are raising their sights in the quality of wines they buy."

and spirits company at the centre of a Department of Trade and Industry investigation, has appointed Mr Ian Chapman, chairman of publishing company William Collins, as a non-executive director.

"too vague and woolly."

☐ MORE NURSES are leaving the profession than are entering it, the English National Board for nurse RECRUITMENT CAMPAIGN AIMS TO MATCH CHANGING LABOUR MARKET

# Union seeks temporary workers

BY PHILIP BASSETT, LABOUR EDITOR

LEADERS of the Transport and General Workers' Union, Britain's largest, yesterday announced the launch of the first union recuitment campaign aimed specifically at the growing number of temporary workers.

The campaign is the furthest any UK union has formally gone in recognising and trying to come to terms with radical changes in the labour market which have seen a rapid growth in workers on shortterm contracts and in seasonal, casual and agency workers. Unionisa-

tion is low among such groups.

The GMBU general union's emphasis on organising low-paid workers in the service sector covers some of the same ground, but it is not, unlike the TGWU's, precisely targeted at "non-core" employees, working on the labour market peri-

The campaign, on which £100,000 will initially be spent and which

will be inaugurated at a special TGWU conference of more than 500 of its most senior officials next month at London's Wembley conference centre, will focus on four some 20,000 temporary workers key points:

• Policy. The TGWU is opposing employers' abuse of temporary labour and its use in replacing or undermining permanent workers. But

fully by collective agreements, with ter reaching 2.1m at the turn of the temporary workers enjoying equiv- decade. alent terms and conditions to perm- Mr Ron Todd, TGWU general secanent staff. The union is drawing retary, speaking after the union's up a model temporary labour collec- quarterly executive meeting which

gal rights. The union will be pressing its case both with the Govern"We cannot afford to be tied to

estimates it has in membership sit back and let them happen. covered by national agreements, and more not so covered, is seeking

to recruit temporary labour to en-

sure an observance of rights.

Using figures prepared by the Inthe union said yesterday that it re-stitute of Manpower Studies, the cognised there were legitimate TGWU estimates there are some cases for employing temporary 1.7m temporary workers. The union said it could not afford to ignore Bargaining. The union wants these workers. Membership of the temporary labour to be regulated TGWU is now down to 1,396,000 af-

tive agreement.

endorsed the move, said: The nature of the labour force has been to give temporary workers equal le- changing dramatically and will con-

ment and seeking policy commit-ments from the Labour Party. the employment patterns of yester-year. It is our intention to take the year. It is our intention to take the Organisation. The union, which initiative and shape events, not to

> Mr Bill Morris, TGWU deputy general secretary, who will be heading the campaign, said: There seems to be an attitude among some employers and politicians that temporary workers can be used up and thrown away at will. We are opposed to this sort of exploitation and the two-tier labour market which some employers are seeking to create."

> Both the TUC and the Labour Party have sharply criticised the development of a two-tier labour market - well-paid, secure core workers and lower-paid, insecure leaders denied that their campaign contradicted that opposition. The TGWU is to hold next month

a special conference on youth.

# BT plans miniature | DBS applicants face record file card

BRITISH TELECOM (BT), the UK nique - known as "Lasercards" - to telecommunications group, is to telephone communications ser-

The tamperproof cards are new in Britain but are already being used in the US, where the technology was developed by Draxler Tech-nology of California, which holds One the patents.

British Telecom Business Services is aiming to sell the idea to a range of customers, particularly in the health, security and security industries.

The UK group said yesterday that it was already negotiating with a leading London hospital which was considering the use of the on the same card, which is only the size of a standard credit card.

be looking at how to adapt the tech- sor embedded within it.

launch a filing technique which en- vices. It might be possible, for exables up to 800 pages of text and ample, to transmit information conphotographs to be contained on a health card from one hospital to another.

Another area which is being exploited in Japan is the use of the cards for storing information in lib-

One advantage of the cards is that they are cheaper and faster to produce than other data storage media such as floppy discs, which

British Telecom will provide the equipment for recording and read-ing the data and says that, while this is made in Japan, there is a possibility of local manufacture if the demand warrants it.

The "Lasercard" is the second "infinancial group, has just launched a grammed for banking applications. The card looks like a normal plastic BT said yesterday that it would credit card but has a microproces-

# further questioning

Independent Broadcasting Authori-ty for further consultations on Mon-British DBS project.

strad and Virgin.

sion and Dixons. National Broadcasting Service, a a service funded entirely by adverconsortium led by Mr James Lee tising is feasible. and backed by Mr Robert Holmes a

Court's Bell Group.

The DBS franchise to provide three new national channels of tele- ing and Hambros, as equity particivision in Britain direct from satel- pants.

lites to dish aerials on individual homes is likely to involve investments of around £500m. The IRA was expected to take a None of the three applicants

the British direct broadcasting by raised all its finance, but Mr satellite (DBS) franchise - one of Holmes à Court has written to the the world's largest television proj- chairman of the IBA, Lord Thomects - have been called back to the son, saying he is prepared to com-

day. They are:

The IBA, it is believed, wants to BSB, the consortium which in-raise with BSB the issues of their fi-The IBA, it is believed, wants to cludes the Granada Group, Am- nance, the contribution of their DBS UK, the consortium led by omy and their willingness to consid-Carlton Communications and in- er other investors. The main issue cluding London Weekend Televi- facing DBS UK, it is believed, is not finance but whether their plans for

> DBS UK claims to have its franchise plans totally financed and has two merchant banks, Robert Flem-

The other DBS UK investors are Columbia Pictures International and Saatchi and Saatchi.

decision in principle on the award would confirm that they had been of the franchise on Wednesday but invited to the IBA for more talks, instead decided to have a further and the IRA said the matters were

# Amoco resolves dispute over N. Sea field

managing director and deputy broath field in the North Sea, after and expects the field to come into concerned about the steep decline price of \$17 a barrel.

velopments to be announced since separate structure from the nearby oil prices tumbled from more than Montrose field. Amoco had argued \$30 a barrel at the end of last year strongly that the fields were sepato less than \$15 now. Most of the projects which looked profitable last year are firmly on the back

The field is thought to contain about 70m to 75m barrels of oil and status has changed the field's eco- Arbroath is one of the most attrac-

rate and had given a warning that, agreed, it would not develop the field.

Awarding Arbroath separate field

AMOCO, the US oil company, said op. Amoco intends to present the royalties, and unlikely to pay Petro- the North Sea. It estimates that the yesterday that it was pushing Government with its development ahead with plans to develop the Arplans during the next few months

The Energy Department, which is least 10 per cent at an average oil

> Mr Alick Buchanan-Smith, Energy Minister, said yesterday that he

was "pleased that it has been possible to resolve the matter of Arunless the Energy Department broath's status through the department's normal practice."

According to Wood Mackenzie, the Edinburgh-based stockbroker,

tive candidates for development in

a few days. The three fields Claymore, Piper and Tartan, together produce about An oil tanker containing tonnes of Brent crude oil ran aground in the Humber estuary, in eastern England, yesterday. There were no immediate signs of leaking oil from The Odyssey.

December 1986. This announcement appears as a matter of record only."

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Development

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month

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# AT&T to set up joint venture plant in Britain

graph (AT&T), the giant US telecommunications group, is setting up its first manufacturing plant in the

break-up in the US in 1984.

AT&T executives in Europe say the company would like to manufacture more in Britain as it increases its sales in the liberalised IK telecommunications market.

AT&T and Philips have had a

joint venture in public switching and transmission equipment aimed at most markets outside the US since 1984. The joint venture makes transmission equipment in the Netherlands, Switzerland and Italy.

AMERICAN Telephone & Tele- Philips plants on the Continent. It will be sold both in Britain and on

AT&T-Philips are spending about UK.

The move is a further sign of AT&T's determination to build up its operations abroad following its and plant is expected to be about

> The factory will begin production next August and will employ about 100 workers when it reaches full output in 1988.

Mr Chuck Walsh, AT&T market-The AT&T plant in Malmesbury, ing manager for operation systems about 30 miles west of London will in Europe, said yesterday that he make transmission equipment. It expected AT&T would want to invested an approximation of the control of the contr as its sales increased.

"I would hope that it would be a growing activity because local content is one of the fundamental requirements in a market," he said. AT&T-Philips has sold switches. switches in the Netherlands and transmission and some software to

Philips is moving an existing The type of equipment to be plant of TMC, its telecommunica-made at Malmesbury has been de-tions subsidiary at Malmesbury, to veloped by AT&T in the US and is Scotland in order to make way for not being made at the other AT&T- the new AT&T-Philips factory.

# Forgemasters given £10m loan guarantee

THE GOVERNMENT has agreed to give the guarantee followed a reap give a guarantee for loans up to praisal of the company's financial £10m to Sheffield Forgemasters, prospects. It will be linked to an the sickliest of the joint venture agreement from the company's loan companies formed out of the ration- stockholders to provide an interestalisations in the British Steel Cor- free moratorium to 1988 on £20m of poration and private-sector steel op- convertible loan stock. That agreeerations during the 1980s.

of the heavy forging and casting op-erations of BSC and Johnsons Firth But the management believes that Brown, said yesterday that it was a there are some prospects of it mak-sign of the Government's confi- ing a bottom-line profit for the first dence in the future of the business time by the end of the year. which had made a substantial trad- It made a so far undisclosed loss ing turnround in the past 18 in the financial year to July 1985,

The company, into which BSC very small. has pumped £33m, racked up losses of £60m during the three years to June 1965 but is now making a trad-

antee to Forgemasters' bankers tions. should help the company complete The company's total workforce,

which is the only way of securing at about £100m. job prospects for those who work at Sheffield Forgemasters," he said.

At the beginning of this year the Company has used less than the standard for the said.

Company has used less than the said.

At the beginning of this year the company has used less than the said.

been provisionally agreed, partly because the company was locked into a 14-week strike.

Mr Shaw said that the decision to

ment has still to be approved.

The management at Forgemasters, put together four year ago out
making a slight profit on trading so

but the company says the loss was

into the company in 1985, Forge-Mr Giles Shaw, Minister of State masters has been undergoing a radfor Industry, said in the House of ical change, including a restructur-Commons yesterday that the guar- ing into 10 separate business opera-

which stood at 6,300 in 1982, is now its restructuring programme. which stood at 6,300 in 1982, is now This should in turn help the down to 2,700, but its yearly turncompany's return to profitability over has remained relatively stable

Government turned down a plea rectly for restructuring the £10m from the company to provide the guaranteed by the Government yes-£10m guarantee, which had already terday, which it sees more as a symbol of the company's turnround.
"We are in business and we are

going to stay in business," said Mr Wright.

Andrew Taylor reports on the beleaguered cement maker

# Blue Circle seeks more efficiency

cement companies have faced renewed threats from cut-price imports as a fresh investigation has been launched by the Office of Fair Trading into the common pricing agreement operated by British

While this has been going on, Mr John Spalvins, an Australian busi-nessman, has established a 7.9 per cent stake in Blue Circle Industries. Last week Blue Circle announced plans to sell its Australien cement interests in which it holds a 41 per cent stake: a move which, it says, is unconnected with Mr Spalvins' recent interest in the group.

All of which is reason enough for Blue Circle, which produces around 57 per cent of all cement sold in the The announcement of redundan-

UK cement division is part of a traditionally used chalk to make celong-term strategy by Blue Circle to ment.

improve profitability and competitiveness by introducing more flexitiveness by introducing more flexitiveness.

chairman, admits that the timing of nate excess water.

ment manufacturer. It has lost market share, parted company with the chief executive of its UK cement division and, two weeks ago, announced plans to axe around 2,000 which is unlikely to see any appreciable advance in domestic sales. therefore come from improved effi-

ciency," says Sir John. Sales by British cement produc-ers, after falling throughout the late 1970s and early 1980s, have levelled at just over 13m tonnes a year. This compares with an average of 17.5m tonnes a year between 1968 and 1972 when the postwar building

boom was at its zenith. The reasons for the decline are primarily cuts in real spending by successive governments on capital construction projects and the improved quality of cement and greater use of additives, which has meant that relatively less cement has been used in concrete manufac-

The decline in sales, coupled with greater pressure on prices and the cies and cuts might appear to be a rise in energy costs after the 1973 logical conclusion of all the trials oil crisis, has forced manufacturers and stresses that Blue Circle and to invest in more efficient producthe rest of the cement industry is tion techniques. Domestic producers - which still control almost 97 In fact, the reorganisation of the per cent of the home market - have

ble working practices, cutting over-time and raising productivity: the ment, than does limestone, mostly plans for which, the company says, used by continental European manwere laid some time ago.

ufacturers. Some of the new techSir John Milne, Blue Circle's niques use filter presses to elimiufacturers. Some of the new tech-

The result of the changes in tech-

have closed. The number of production workers employed by the remaining three British manufacture. ers – Blue Circle, Rugby Portland about 57 per cent and Castle Cement, part of Rio Tinto-Zinc – has halved from 11,400 in that there is no link

Despite this, domestic producers, resignation, just a few weeks earli-like most of their continental Euro-er, of Mr Keith Court, as chief expean rivals, continue to suffer from ecutive of Blue Circle Cement. overcapacity. British plants are cap-

Blue Circle has announced a new round of redundancies. Its plan this time is not simply to reduce num-bers but to introduce new working

As its model, the group is using agreements negotiated at its plants at Cauldon, Staffordshire, in the Midlands of England, and Dunbar, East Lothian, in central Scotland where £80m has also been invested in new plant.

The agreements at Cauldon and produced greater flexibility be-tween production and craft workers, particularly over maintenance. This has helped to reduce overtime and almost doubled productivity at

Higher distribution costs and initial teething problems at Cauldron sion in the US, where operating and Dunbar, now resolved, have contributed to the recent poor showing of Blue Circle's UK cement

Since 1982 British cement prices creases, and this has further dam-

IT HAS BEEN a trying year for unfortunate, but he says it would be Blue Circle, Britain's biggest cement manufacturer. It has lost market share, parted common with the says it would be wrong to link the redundancies that, since 1970, the number of UK cement division have falling that, since 1970, the number of UK cement division have falling that, since 1970, the number of UK cement division have falling that, since 1970, the number of UK cement division have falling that, since 1970, the number of UK cement division have falling that the says it would be wrong to link the redundancies with events of the last 12 months.

Sir John Milne, however, stresses that there is no link between the reorganisation of the division and the

The UK accounts for only just unable of producing 2m tonnes a year more than is actually sold. It is against this background that worldwide in 1985. Elsewhere, the group is expanding rapidly in the US after a series of acquisitions.

In Mexico, once the jewel in the

company's crown, Blue Circle has recovered most of the ground it lost after the collapse in the oil price in the early 1980s which damaged the Mexican economy.

But with overcapacity in cement manufacture worldwide and new building no longer to the forefront of either mature or emerging econ-omies, the 1980s has been a flat pe-Dunbar have, says the company, riod for Blue Circle. Group pretax profits in the last four years have failed to match the record £119.7m

achieved in 1981. Blue Circle believes that improve ments are most likely to come through the greater efficiencies it is seeking in the UK and its expenprofits after just four years are likely to rise this year to \$70m (£49m) on a turnover of \$700m.

Of the motives of Mr Spalvins, Blue Circle's new Australian sharehave increased by around 8 per cent, well below the level of cost in is still watching and awaiting

# BCal's \$1bn confidence gesture

THE DECISION by British Caledonian (BCal), Britain's largest independent airline, to spend £700m (\$1bm) on nine of the new US McDonnell Douglas MD-11 long-range tri-jets, for service from 1990, is a gesture of long-term confidence after a year in which the airline received an unprecedented battering from events beyond its control.

The sharp fall in North Atlantic traffic after the US bombing of Libya, giving rise to fears of terrorism

naira and continuation of blocked

year, are expected to show a sub- doing well. stantial decline from the pre-tax profit of £21.7m for the previous year, 1984-85.

fore it got entirely out of control. By 1987. seeking voluntary redundancies of Imp

Michael Donne says the decision by British Caledonian Airways to buy McDonnell Douglas long-range tri-jets follows a difficult year

up to 1,000 staff, closing some overseas sales offices and reducing the number of flights offered on some routes, the airline sought to cut its costs and improve its productivity. These moves seem to have

worked. BCal now says that its proin Europe, coupled with the Cherno-byl reactor disaster, severely hit ber of "available tonne-kilometres" BCal's North Atlantic revenues. The Libyan affair itself disrupted BCal's pacity produced for sale) is up by some 11 per cent over the previous year at 294,000 ATKs per employee. which it claims is substantially bet-

At the same time, traffic is imnaira and continuation of "blocked earnings" problems in West Africa (where BCal is still owed substantial sums) also hit the airline.

As a result, the financial results for the year in Ortober 31 when for the year to October 31, when 50 per cent while the Dallas route is they are announced in the new also much stronger. Freight is also

As part of an overall campaign to improve the airline's condition, Sir Adam Thomson, chairman, has set The airline moved earlier this a profit target of 630m for the cursummer to correct the situation be-

regions, between them they had

raised only £50m. Ms Lloyd identi-

fied six changes in the pattern of UK venture capital finance in 1988.

Fund-raising had become harder

as investors became more demand-

● Most new funds (13 out of 18) were specialised - either by indus-

try, region or in some other way.

The time lag between a manage

ment buy-out and the flotation of

the company was getting shorter.

● Venture capitalists were syndi-

cating more of their projects among several firms rather than finding the funding themselves, but this

was still much less important than

• The minimum size of invest

in the US.

Mr David Coltman, managing director. He prefers to put the past year behind him, but he is confident the target can be reached.

He has already budgeted for a profit of £24m, including taking account of the heavy launch costs of the airline's new route to Tokyo, Frankfurt. which it expects to start next spring

maining £6m by "fine-tuning" var- traffic for its long-haul services. ious aspects of the airline's perfor-

tion of the external troubles that befell it during 1986, but he believes that the retrenchment measures lies that may emerge.

During 1987 BCal's primary exapplication for flights to Shanghai. ropean operations.

to Hong Kong, these will create a package of Far Eastern operations that will complement the existing packages of routes to the US, to Saudi Arabia and to the Gulf area, to Africa and to Western Europe.

BCal has also sought additional routes in Western Europe, to Copenhagen, Oslo, Stockholm, Athens and Rome, to supplement its existing network that includes Paris, Geneva, Brussels, Amsterdam and

Its aim is to ensure that it has if the UK Government can win the sufficient European short-haul necessary Japanese approval.

He believes he can achieve the retheir own right but also to generate routes not only to produce profits in

While the new order for MD-11s will meet the needs of the long-Mr Coltman admits that the air- range routes in the 1990s, a new line does not want to see any repeti- fleet of European short-haul Airbus (BCal was the launch customer for the A-320) and due for delivery from undertaken have improved its abili- 1988, is expected dramatically to ty to overcome any further difficul- improve the airline's image and earning capacity in Western Eu-

pansion plans involve the opening Hitherto, the short-haul routes of the new route to Tokyo, and the have depended upon the small, airline hopes, also to Seoul, South ageing One-Eleven jet. The ad-Korea. It has also sought rights to vanced, larger A-320 will create an Osaka in Japan and has made an entirely new image for BCal on Eu-



# Britain fast becoming role model for venture capitalists

BY HUGH DIXON



ture capital firms in the UK compared with 550 in the US, a country ive times larger. The pool of money available to finance venture capital projects in the UK was £3.1bn (\$4.5bn), less than the \$20bn in the US but much more than the C51bm available in Canada – which is third place in the venture capital league. British ven-ture capitalists were still turning to the US for their role models; but in-

were more venture capitalists in London than elsewhere and they tended to back local companies. In 1985, 27 per cent of all companies backed by venture capital were in London and 25 per cent in the south east of England; but only 8 per cent were in the north of England, 2 per cent in Wales and 1 per cent in Northern Ireland.

creasingly Britain was becoming a role model for the rest of the world.

Within the UK, the pattern of up, which specialised in particular

# Shah presses for new editor at Today

BY RAYMOND SNODDY

MR EDDIE SHAH, chairman of Today, the colour newspaper launched
in March this year, has written to
Mr "Tiny" Rowland, the Lonrho
chairman, recommending that the to Mr Rowland calling for Mr Brian
loss-making newspaper should
MacArthur, the founding editor to
be replaced.

have a new editor.

The appeal comes as Today's circulation has started to stide again after the boost it was given by the introduction of a new game Scoop and advertising on television. The campaign pushed the circulation up to around 370,000, but it is believed that sales are now not much above

MacArthur, the founding editor to be replaced.

Mr MecArthur's professional skills are widely respected at Today, but there is a growing feeling that as a former senior Times and Sunday Times journalist he does not have the natural instincts of a tabloid editor.

Yesterday it was announced that

that sales are now not much above
Yesterday it was announced that
300,000.

Yesterday it was announced that Losses which had been cut to cial director of The Observer, would about £1.2m a month are now be take over as managing director of lieved to be accelerating. Total in- Today on January 1.

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The Companies of May IS. In connection with the Indenture dated as of May IS. In connection with the Indenture dated as of May IS. INSIGNORY American Can International Corporation. American Can Company, as Guarastor, and United States Thus Company of New York, as Trustee, as supplemented by the First Supplemental Indenture dated in a September 39, 1971 among Assertions Can International Corporation, American Can Company and United States Thus Company of New York, notice is hearthy given that the Board of Directors of American Can Company Bas authorised the issuance of one Preferred Stock Purchase Eight. (a Right? See each share of Common Stock particle Trustee States of Company and New Property of Common Stock that shall become outstanding between Newtoner 13, 1985 and for each share of Common Stock that shall become outstanding between Newtoner 13, 1986 and for each share of Common Stock that shall be common Stock that shall be common contact the date the Rights become cutting the state of Company and The Each of Mew York. A copy of the Eights Agreement is available Iron American Can Company upon request.

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#### **MANAGEMENT**

vices company, looks pleased with himself. He has just returned from a lunch where five people round the table did not look mystified when he told them what he did.

"People used to look blank when I told them who I worked for," he says with a smile. For a company which just three years ago made the mortifying discovery that three out of five five hareholders had no idea. of its shareholders had no idea

what it did that is progress.

BET has spent the past four years attempting a remarkably radical restructuring. It has sold off its North Sea oil interests and its television rental business and gone on an ambitious acquisition spree. buying a swathe of companies in the construction, cleaning and security fields.

BET now has a spread of interests from towel and workmear rental to road tankers; double glazing to scaffolding rental; and aircraft cockpit simulators to slamming magazines. Turnover has increased steadily from £884m in the year ended March 1982 to £1.33bn last year while pre-tax profits have nearly doubled from £67m

The spur to all this activity was the fear that BET would fall wictim to a hostile take-over bid. Established as British Electric Traction in 1896 it was a pioneer operator of Britain's transways. But after a manacimal takeover of its tram operpai targover of its train operations in the 1920s it moved on to buses until they were nationalised in 1968. By the late 1970s BET had run out of

For the five years up to 1983 its profits had stagnated around the £60m£70m figure. When Thomas Tilling, another sleepy conglomerate, fell to a £700m takeover bid from Sir Owen Green's BTR in June 1983 the proprint hells could no longer.

BET the re-rating it is seeking and at one stage it appeared as if the speed of change was confusing rather than impressof research to discover where we were," says Wills. "It was ing investors. But BET has boosted its market capitalisation from just £200m to £1.25bn in five years and become a less

different year ends.

We carried out a good year

not a case of working it out on the back of an envelope in the

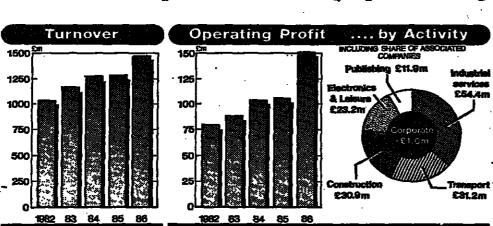
n five years and become a less bythous target. We started with the simple concept of getting out of markets where we were weak lessons for other companies and developing those where we seeking to restructure themselves. It may offer an alternative to a bruising takeover on the service industries bechange have energetic accountant who came energetic accountant who came into the group from a career in with customers into the group from a career in with customers.

Though BET now claims to

NICHOLAS WILLS, chief executive of BET, the diversified ser

# BET: an attacking form of defence

Charles Batchelor explains the UK services group's restructuring



Trayor Humphries Nicholas Wills (left) and Hugh Dundas: rushing into the services sector

fighter ace and former jour be the leading company in naist. They were appointed many of these areas—such as managing director and chair—contract cleaning, textile rental, man respectively in June 1982. replacement windows and crane and plant hire—it rarely acounts for more than 15 per Both men had come up through group subsidiaries and Wills's father, Sir John Spencer cent of any market. This is in-

Wills; had been chairman for sufficient to allow the company many years; so the City could to influence prices but leaves be forgiven for not noticing plenty of "headroom" for that a new era was about to begin. Dundas has since retired to a non-executive to the first turnover was the BET's research showed that sively. retired to a non-executive role and Wills, now chief executive, is the main driving force. Str. in June 1983 the warning bells could no longer be ignored.

The City has yet to accord BET the recating it is seeking and at one stage it appeared different year ends.

Texture to a non-executive role and wills, now chief executive, is the main driving force, where in a weak position in their market place—which meant that the turnover of the BET operation was less than 70 per cent of its turnover was produced by businesses which serve in a weak position in their market place—which meant that the turnover of the BET operation was less than 70 per cent of that of its leading competitor of that of its leading competitor in its particular niche market.

Now only 5 ver cent of its turnover was produced by businesses which serve in a weak position in their market place—which meant that the turnover of the BET operation was less than 70 per cent of its turnover was produced by businesses which serve in a weak position in their market place—which meant that the turnover of the BET operation was less than 70 per cent of its turnover was produced by businesses which serve in a weak position in their market place—which meant that the turnover of the BET operation was less than 70 per cent of its turnover was produced by businesses which strength the course in control terms—whey still let our manager," says Brian Thompson, chief the turnover of the BET operation in their market place—which meant that the turnover of the BET operation in their market place—which meant that the turnover of the BET operation in their market place—which meant that the turnover of the BET operation in their market place—which meant that the turnover of the BET operation in their market place—which meant that the turnover of the BET operation in their market place—which meant that the turnover of the BET operation in their market place—which meant that the turnover of the

Now only 5 per cent of BET's turnover comes from weak businesses while some 75 per cent comes from strong com-panies—those with sales at least equal to those of their leading competitor.
This shift has been achieved

by a three-pronged strategy of acquisitions and new business development. The common feature of all three is that the seives, it may offer an afternative to a bruising takeover
bid, which has been the City's
favoured way of revitalising
underperforming companies.

The main architects of BET's
change have been Wills, an
energetic accountant who came
into the grant of the service industries because, it reasoned, most companies in these areas tended to
be small and there were also
change have been Wills, an
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into the grant of the service industries because, it reasoned, most companies in these areas tended to
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into the grant of the service industries because, it reasoned, most companies in these areas tended to
be small and there were also
change have been Wills, an
energetic accountant who came
into the grant of all large is final three company fits in terms of product
or market; that it will not dilute
BET's earnings per share for
more than a few months, if at
all; and that it is capable of
making an acceptable return on
investment in the first full year
three is final three tween 18 and 22 per cent.
 The first prong was the complete assimilation of large

whaidiaries or affidiates into the BET group. Rediffusion, the electronics company, and two laundry groups, Initial and Advance, were absorbed in this

Achieving full control to influence prices but leaves been 41 per cent ownen, meant plenty of "headroom" for BET could attack the towel rental market more aggres Initial, which had previously been 41 per cent owned, meant

There is very little difgave us the backing to bid for HAT cleaning, painting, plant hire and Brengreen (cleaning). This has made us big enough to be able to influence the market place."

Second. BET set out on a stream of new acquisitions. Its first target was Anglian Windows, a privately-owned double glazing company, bought in September 1984. Anglian complemented Boulton & Paul, BET's window frame subsidiary. Anglian presented a major challenge in terms of reconciling very different corporate cultures. The creation of George Williams, a strong-minded entrepreneur, Anglian was run by a team of highly-paid, per-formance-oriented managers. "We didn't need direction before," says Alan Keizer, joint managing director of Anglian.

"We enjoyed ourselves and Farouche Cuisine, a fitted kitearned a lot of money. If we wanted to spend film on a bit of machinery we would do it. Now we have to prepare an annual capital budget. BET reopires a lot of forward planning to satisfy the City and its share-

BET is also keen to reap the benefits of its new acquisitions. Apart from imposing common financial disciplines it is also attempting to achieve savings by a common buying policy for anything from fuel to

It also expects group com-panies to provide their expertise to headquarters when it plans new ventures.

 Finally, BET has set out to develop new business areas.
Two are currently being expanded — security services and home improvements. New business developments are headed by John Allan, formerly director of the retailing division of the supermarket chain Fine

was formed from two small companies — Metlex (bathroom fittings) and Roomsets (fitted bedrooms) — which had been extracted from two larger BET companies, Initial Services and Boulton & Paul respectively. It is now being expanded by clean offices and launder the workfarce's and launder the workfarce's language and attitudes."

London. BTR, BET's performance has been pedestrian.

The restructuring of the past been pedestrian.

The restructuring of the past three years has given BET the "It's a well-managed company and the Wills team is good," language to major customers. At says Bruce Jones, an analyst with stockbrokers Kitcat and Aitken. "But it's a heal of a glomerates, Hanson Trust and BTR, BET's performance has been pedestrian.

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Aitken. "But it's a heal of a service says Bruce Jones, an analyst with stockbrokers Kitcat and Aitken. "But it's a heal of a service says Bruce Jones, an analyst with stockbrokers Kitcat and Aitken. "But it's a heal of a service says Bruce Jones, an analyst with stockbrokers Kitcat and Aitken. "But it's a heal of a glomerates, Hanson Trust and BTR, BET's performance has been pedestrian.

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Boolison & Faul Trust and Aitken. "But it's a heal of a glomerates, Hanson Trust and BTR, BET's performance has been pedestrian.

Companies, Initial Services and BSC's Ravenscraig steel mill with stockbrokers Kitcat and Aitken. "But it's a heal of a glomerates, Hanson Trust and BTR, BET's performance has been pedest

chen manufacturer.

two, researching markets and agreeing general strategy and financial targets. "Companies may have a good intuitive feel for markets in the early stages but lose this later as the market changes. BET encourages them to look for new opportunities," he says.

Crucial to BET's restructuring has been the creation of a strong headquarters finance team. Before BET set off on its new course its subsidiaries had been largely responsible for their own financial affairs. All BET did was to consolidate subsidiary accounts for the pur-poses of its annual report.

"The group wasn't able to use its clout at the financial level." says John Griffiths, BET's deputy finance director. This has now been tidled up. Bank overdrafts have been converted to cheaper money market borrowings and an innovative financial programme has begun involving the ster-

overalls, clean and re-brick kilns, provide a fire-fighting service and move steel around the site. "We do almost every the site. "We do almost every thing but make the steel," says

This search for industrial synergy—a derided term Wills shows no embarrassment in using—distinguishes BET from other more purely financially-driven conglomerates such as Hanson Trust and BTR.

But whether its publishing and flight simulation activities and flight simulation activities can be justifiably regarded as fitting into the services industry jigsaw is more questionable. BET claims they do but one analyst comments: "They probably overplay it. Would you really put together scaffolding hire, computer magazines and simulation technology if you wanted to build a dynamic hold-

Allan works with a team of investigated is co-operation betwo, researching markets and tween the Rediffusion teams thereof the researching markets and which install TV systems in investigated in the result of the result is already being the result of the result in the result of the result is already being the result of the provides hotel room locking and

security systems.

All this activity would serve little purpose if it were not ex-plained to BET's shareholders— the institutions which own 70 per cent and the 45,000 small investors who own the rest.

Both have been courted in-tensively, the fund managers and brokers with presentations, the small shareholders with a series of investor evenings around the country. Their loyalty would be crucial if a hostile takeover bid were to be

What has this welter of avtivity achieved? A leaner, fitter BET has emerged but the stock judgment. BET's share price has risen but no faster than the FT All Share index. Compared with the performance of Britain's two most glamourous con-tain's two most glamourous con-centre. Telefax 32/2/513.71.08.

#### Business courses

ing and media conference, Brussels. February 23-25. Fee: Non-members BFr 69,500; mem-Non-members BFr 69,500; members BFr 62,600. Details from the Registrar, Management Centre Europe, Postbus 95, NL-3417 AH Montfoort, The Netherlands. Tel: 32/2/516.19.
11. Telex: 21917 mce 8. Telefax: 32/2/513.71.08.

Strategic planning and decision making, Oxford. December 16-18. Fee: non-members £448.50; members £414. Details from The try jigsaw is more questionable. BET claims they do but one analyst comments: "They probably overplay it. Would you really put together scaffolding hire, computer magazines and simulation technology if you wanted to build a dynamic holding company?"

More important, how do you get the different divisions of a diversified company to work for the corporate good when they are not even used to thinking collectively? BET is wrestling with this problem at the moment.

It is attempting to devise a system for rewarding, say, a linen rental salesman for persuading a customer to sign a waste disposal contract. "It would be counterproductive to get people to fill in forms," conceded Wills. "But we are starting to formalise matters."

One area that is already being investigated is co-operation between the Rediffusion teams in the line of the company to work for the corporate good when they are not even used to thinking collectively? BET is wrestling with this problem at the moment.

It is attempting to devise a system for rewarding, say, a linen rental salesman for persuading a customer to sign a waste disposal contract. "It would be counterproductive to get people to fill in forms," conceded Wills. "But we are starting to formalise matters."

One area that is already being investigated is co-operation between the Rediffusion teams in t

Marketing management, Brussels. January 19-23. Fee: non-members BFr 82.700; members members BFr 82.700: members (AMA/I) BFr 74.400. Details from Management Centre Europe, rue Caroly 15. B-1040 Brussels. Tel: 32/2/516.19.11. Telex: 21.917. Telegrams Manacentre. Telefax 32/2/513.71.08. Strategies for managing mature (or declining) businesses, London. January 13. Fee: £395 Individual + VAT: £355 each additional participant + VAT. Details from Frost & + VAT. Details from Frost & Sullivan, Sullivan House, 4, Grosvenor Gardens, London SW1W ODH. Tel: 01-730 3438. Telex 26171. Fax: 01-730 3343. International company yers' conference, Munich, February 18-20. Fee: Non-members BFr72,000; Members (AMA/I) BFr64,800. Details from Management Centre Europe, Brussels. rue Caroly 15, Tel: 82/2/516.19.11.

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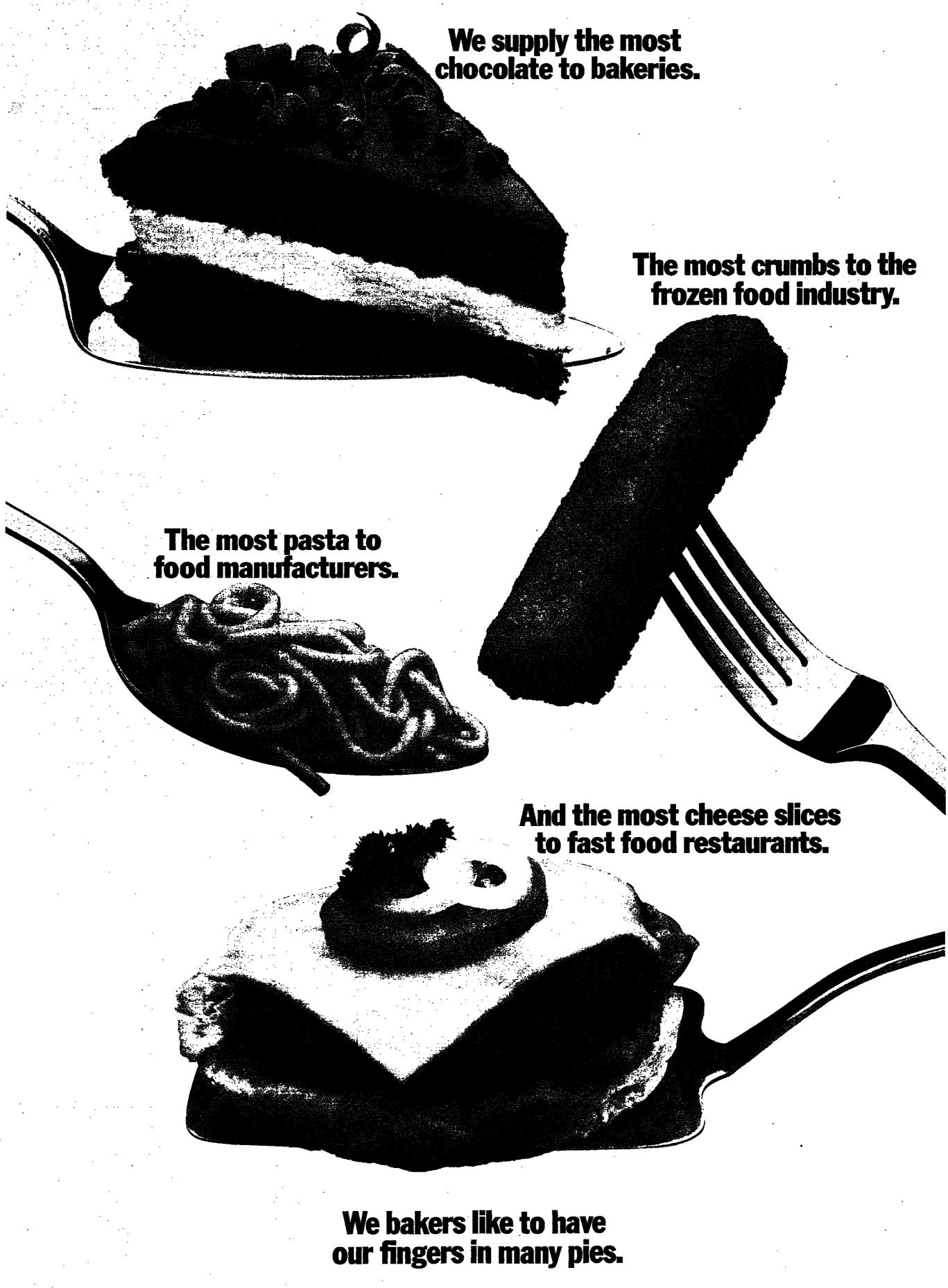
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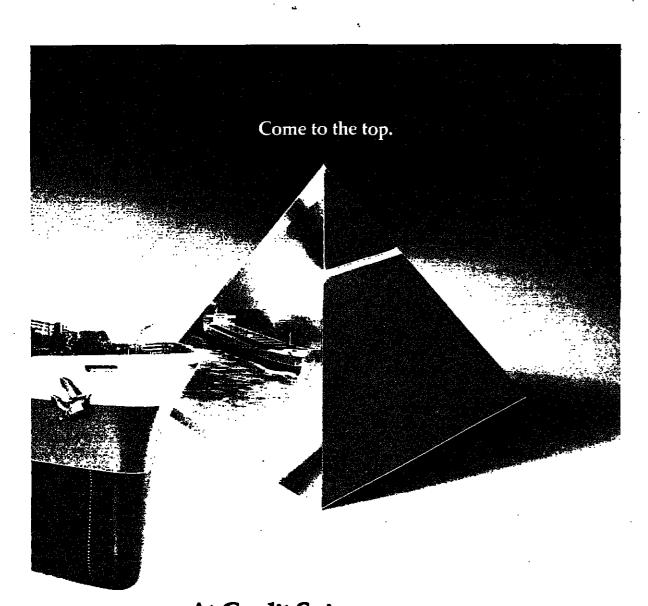
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# **CEMENT INDUSTRY**

Tim Dickson on the Belgian cement group's big North American deal

# CBR homes in on the US market operation through its participa-tion in the CBR capital increase and its direct stake in the new

ANY MAJOR Belgian company other hand, there are still policies restricted access to new that doubles its size in one acquisitive gulp—especially expand in North America, parwhen the target is North American—deserves attention in its own right.

One of the capital context of the group of the capital capita

American—deserves attention in its own right.

But the recently completed C\$452m (U\$327m) purchase by Cimenteries CBR of the cement activities of the Canadian group Genstar is equally significant as a guide to the developing strategy of CBR's "parent" company, Société Générale de Belgique.

"La Générale," as Belgium's largest financial and industrial holding company is often known holding company is often known (reflecting its pivotal role in the local economy) owns just over 25 per cent of CBR, the

dominant Belgian cement and ready mixed concrete manufacturer. But the links between the two groups are a lot closer than the possession of a simple minority stake might suggest. Société Générale not only made a significant financial contribution to the financing of CBR's ambitious acquisition; its guiding hand is evident from the fact that the deal neatly illustrates the aims being pursued by the Société Générale's governor, Mr Rene Lamy.

In a nutshell Société Générale—an extraordinary collection of stakes in more than 1,200 subsidiaries and associates —has committed itself to re-organising its portfolio into ten homogeneous areas (of which cement is one) and to expansion beyond Belgium in international markets, notably North America. In this respect, recent

cement activities, however—one of the largest deals abroad by any Belgian company and likely to produce a group with com-bined turnover of BFr 35bn (\$593m) in 1987—is far from a leap in the dark. CBR has had interests in North America since the mid 1950s and over the last two to three years in particular had conspicously stepped up its search for growth on the other side of the Atlantic. It is there, according to Mr Julien Van Hove, the com-pany's president and director general, where CBR's future in-creasingly lies, "All European countries are suffering from overcapacity in the cement sector," he complains.

"At 75 per cent our capacity utilisation is good compared with an average of perhaps 65 to 70 per cent for others, but it is obviously very difficult to get bigger in Europe. On the ing to Mr Van Hove, government around BFr 2.5bn in all to the permanent basis.

America over the years has mostly involved selling the benefits of its acknowledged technical know-how. Its direct interest in that market has been relatively limited until

The company's first venture into North America dates back to 1954 when it provided

developments at CBR represent a significant step. The acquisition of Genstar's

construction activities gradually became less important in the overall context of the group

as moves were made to diver-sify into other fields. That is why in 1984 CBR and Genstar set up a new partner-ship to operate Genstar's two plants in California and to ex-



with Société Générale.

Half the required proceeds

Rene Lamy (left) and Julien Van Hove: reorganising Société Générale's portfolio and planning growth by acquisition

and was taken over by Imasco and management advice management advice and engineering skills for a new Canadian business called Inland Cement. Inland was subse-quently merged with Sogimines (Société Générale de Minerale) the new owner put that side of the business up for sale. The holders' funds of just BF<sub>r</sub> 10.8bn at the end of 1985 in 1964 before the combined group changed its name to Genstar in 1969.

CBR, meanwhile, had pur-Montreal-based cement, concrete products and construction company called Miron in 1960—a move which which initially proved successful but which later suffered from the problems of the Quebec economy before being sold to Genstar in 1972. At that point CBR became a 4 per cent share-

holder in Genstar.

That stake assumed increasing importance after 1974 when, in common with other countries Belgium's building industry was hit by the oil crisis and, accord-

end of eight years.

The opportunity to purchase the entire cement activity of its new partner came when Genstar

in terms of large-scale Euro-pean participation in the North American cement market the Belgian group is a late entrant. Most of CBR's major entrant. most of CER's major European competitors—Holder-bank of Switzerland, Blue Circle of the UK Lafarge and Ciments Francais of France plants in California and the US. CBR started with a minority holding of 17 per cent but the agreement was that this would be raised to 50 per cent at the and Heidelberg of Germany, for example—are already re-presented and indeed European companies between them now control more than 50 per cent of the sector.

Mr Van Hove nevertheless believes that CBR can grow through acquisition, with his targets for the moment likely to be smaller family-controlled

The Genstar deal may be blazing a new type of trail for CBR and "La Générale," but in terms of large-scale Euro-

He adds: "Fifty per cent of our cash flow is to go on re-placement of existing plant, the other 50 per cent on acquisitions in North America."

Analysts generally accept CBR's technological strengths, but the question remains how much growth can be squeezed out of the new North American operation. A Kredietbank analyst points out that the boom in US housebuilding has tailed off with obvious implications for the construction and company the construction and cement industry. Office building and investment property, he adds, are also not as healthy as they

were. Even Mr Van Hove admits that European earnings—admit-tedly without the burden of the major closure costs of previous years—are likely to be better than in North America in 1986 and 1987 (the reverse was true

BFr 14bn purchase price inevitably proved quite a mouthful in 1985).
for a company with share Genstar
holders' funds of just spread ac Genstar's cement activities spread across several thousand miles from Winnipeg to Vancouyer to San Francisco, also — hence the value of the link represent a formidable new management challenge for a Belgian business. CBR, though, were borrowed from Canadian were borrowed from Canadian points out that the North and US banks; the rest was American operations are raised by subscriptions to a new already well run, that no key Dutch holding company—CBR managers have left, and that the Cement Corporation BV—in links between the two groups are which Cimenteries CBR has 82 already strong because of past which Cimenteries CBR has 82 already strong because of past per cent and Société Générale co-operation. The former ex-18 per cent. CBR raised ecutive vice president for BFr 2.7nn of the BFr 5.7bn cement in Genstar has been apneeded through a one-for-three pointed president and chief rights issue, providing the rest executive officer of CBR's North from cash balances and new American division, and only one medium term bank loans, senior CBR executive has been Société Générale contributed despatched from Brussels on a

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has acquired through merger

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**Undated Floating Rate** 

**Primary Capital Notes** In accordance with the provisions of the Notes, notice is hereby

given that for the three month interest Period from December 5, 1986 to March 5, 1987 the Notes will carry an Interest Rate of 87/16% p.a. The interest payable on the relevant Interest payment date, March 5, 1987 will be \$160.94 per \$10,000 principal amount.

By: The Chase Manhattan Bank, N.A., London, Agent Bank. December 5, 1986

U.S. \$50,000,000 Saitama International (Hong Kong) Limited

Guaranteed Floating Rate Notes Due 1993



Guaranteed as to payment of principal and interest by

The Saitama Bank, Ltd. 61/4% per annum

Interest Period Interest Amount per 5th December 1986 5th June 1987

U.S. \$5,000 Note due 5th June 1987 U.S. \$157.99

> Credit Suisse First Boston Limited Agent Bank

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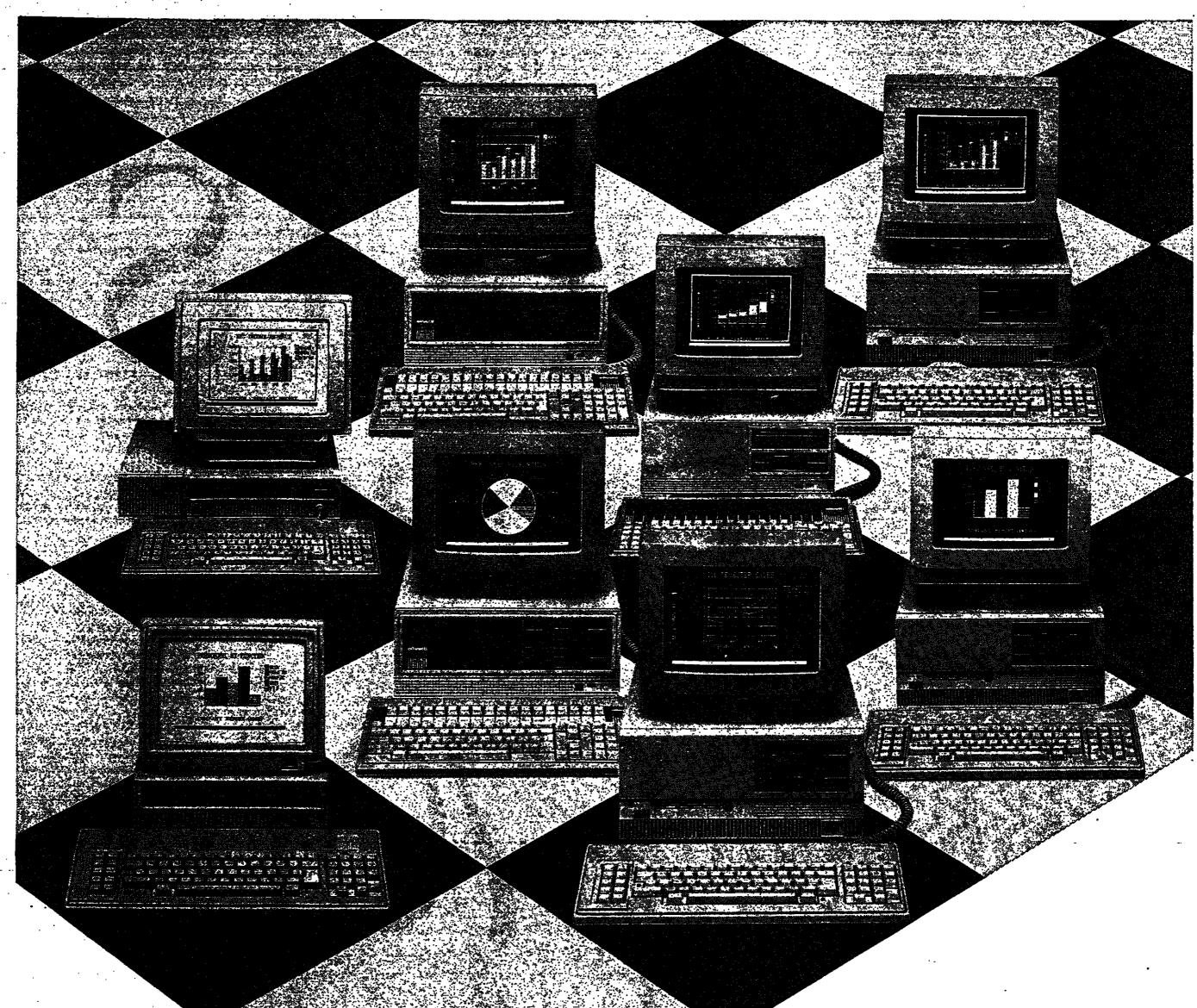
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# OLIVETTI'S ENHANCED RANGE OF PERSONAL COMPUTERS. THE RIGHT MOYE HAS NEVER BEEN SO EASY.

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# SAATCHI & SAATCHI COMPANY

# PROFIS III 736 Total Control of the control of th

Profits to 30th September 1986 grew to £70.1m, an increase of 73%. Revenues were up 47%, earnings per share were up 21% to 50.9p.

Established worldwide market leadership in advertising industry.

150 wholly owned offices throughout the world, with over 13,000 employees.

Clients include 60 of the world's top 100 advertisers.

The Company works with over 40 clients in 5 or more countries.

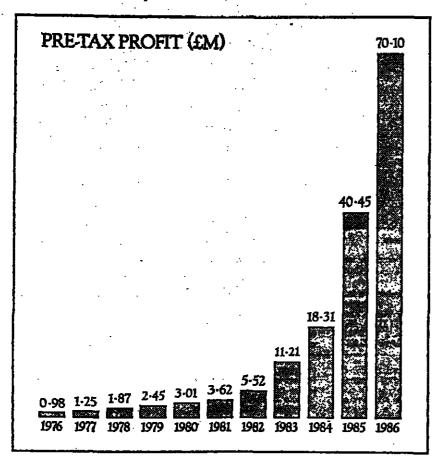
Billings given up through client conflicts following acquisitions already replaced with over \$400m of new business.

In the last six years, profits have risen twenty fold, earnings per share 570% and dividends by 560% to 15.7p net.

Another record year anticipated, with profits well up to expectations.

ecember 5 like

1986 was the sixteenth consecutive record year for the Company. In 1986 we achieved what few British companies achieve — world market leadership in our business sector. In doing so we have firmly positioned the Company for maximum growth and security.



The advertising business has been going through structural change like many of its clients, seeing the emergence of global concerns and the concentration of the business into fewer hands.

Over the last 5 years the share of total world advertising spending by the largest 100 US advertisers has risen from 12% to 17%. Over the last 10 years the small group of multinational agencies have grown by 311% compared to 130% for domestic agencies, increasing their share of world advertising from 12% to 20%. And their number has shrunk from 12 multinationals five years ago to just 8 today.

Professor Sheth of the University of California sees most industries becoming organised into no more than three global concerns and a number of niche players. Three seems to be the magic number in almost every market. This follows the 'Law of Dominance' expounded by research studies which define market rank in these simple terms: No. 1 is wonderful; No. 2 is terrific; No. 3 is threatened; No. 4 is fatal.

During the course of 1986 the Company took significant steps towards achieving improved market rank. In February we added creative strength in the US through the acquisition of Backer & Spielvogel Inc., America's fastest growing agency of recent years and highly regarded for its outstanding work for major US clients.

More recently the Company acquired Ted Bates Worldwide Inc., the world's third largest advertising network. Through Bates we have been able to add a truly global structure to the Company's operations.

We are now the leading company in nine key markets including the US and UK, and rank in the top five in a further twelve countries.

The Company's 150 wholly owned offices worldwide now work with over 60 of the world's largest 100 advertisers and over 40 clients in five or more countries.

#### A GLOBAL RESOURCE

To put the scale of the Company's advertising operations into perspective, the billings of our agency in Minneapolis exceed those of any agency in the UK. The profits earned in 1985/86 by our agencies in Scandinavia alone exceeded those of the next largest UK quoted agency. In 1987 the Company is expecting over fifty individual profit centres to generate pre-tax profits of more than \$1 million each.

In order to achieve a prize of this magnitude it was inevitable that some clients would be given up due to conflict with others. Over the last six months this expected restructuring of clients has duly taken place. Though the total value of business transferred, almost \$400 million,

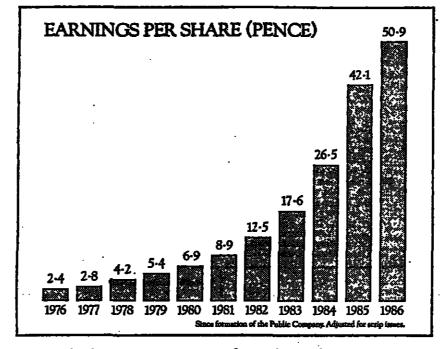
has produced a number of gory headlines, it represents only around 5% of total group billings, and has been more than compensated for by over \$400 million of new business gained within the group in the same period, including major assignments from Procter & Gamble, RJR/Nabisco, Xerox, Mars and Renault.

The Company's global scale and resource provide us with the strength from which to build our world advertising market share from its current level of around 5%, and our market position within the important sectors which together make up the business services industry.

The Communications Division has already made good progress in the year by the establishment of a significant presence in direct marketing in Europe, to build on our strength in this fast growing field in the US and in the UK our public relations operations now rank amongst the top three.

The partnership with Dancer Fitzgerald Sample (DFS), the 13th largest US advertising agency, has provided a major international alliance for Dorland in the building of a substantial independent and autonomous group.

The Consulting Division had an encouraging year. Following top level promotions within the Hay Group which has seen the next generation of management succeed to key positions in the company, we are looking forward to significant growth from this sector of our business.



The business services market is large, fast growing and highly fragmented. An ideal opportunity for the Company to exploit existing net cash resources of over £100 million organically and by further acquisitions.

#### A CO-ORDINATED BUSINESS SYSTEM

In recent years the best run companies have been seeking to bring together every part of their organisation in a co-ordinated drive for maximum efficiency. In this 'holistic' view every part of the business pulls together in the same direction — a clear strategy, a simple organisational structure, highly motivated people working with the best information, sound marketing and good communications with customers and staff.

To achieve the optimum business system for its industry, every aspect of a company's activity has to be seen holistically — or the organisation is only as strong as the weakest link in the chain.

A brilliant new strategy is of little use if the people in the company don't understand it, or are not motivated by it. And highly motivated people are not much use either if they are acting on the wrong information, or are not communicating clearly with their customers.

In essence, the workings of a company are not dissimilar to the workings of one's body. There is no point in trying to get fit just by dieting, because regular exercise is needed as well, coupled with the right diet, and the right psychological condition.

Our objective is to help clients achieve their optimum business system by offering a co-ordinated expertise in the key business services areas: advertising, direct marketing, public relations, sales promotion, research, design, management consultancy and recruitment. Already, over 30 major clients work with our Company across 3 or more of these sectors.

Theodore Levitt, Professor of Business Administration at Harvard Business School, one of the most influential thinkers about global marketing and business trends, has joined the Boards of both our Communications and Consulting Divisions. His experience has already proved beneficial to the Company and a number of our clients.

#### A CREATIVE FOCUS

Our consistent strategic aim is to achieve the highest standards of professional excellence in every sector and in every country.

We believe that we should never be satisfied with the status quo, but should always look for a better way — both for ourselves and for our clients. That real change can be achieved.

Observers often ask how it is possible to remain 'creative' as you get bigger. Certainly, it is possible to create a small organisation with a handful of people and clients which is intimate, bright and creative.

Such companies declare that they would rather have high creative standards than succumb to the arthritis of international management disciplines.

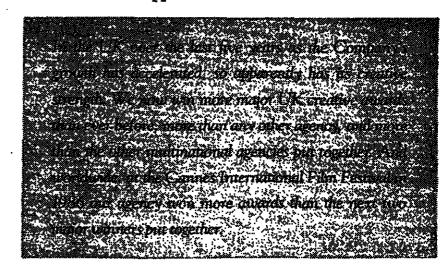
Other managers feel that they would prefer to operate a solid, structured international network rather than try to outdo creative 'boutiques'.

Both viewpoints overlook the possibility of combining discipline and creativity in one organisation. This is because it is hard to do.

We have always tried to be consistent and singleminded about the type of company we wanted to build. We have never been believers in small operations which are dependent on the style of one or two top people, however outstanding those individuals may be.

On the other hand we have had no desire to create a giant – if that meant operating along the lines of some grey bureaucracy.

We have always aimed to create the one type of service organisation which so often eludes the grasp of those few men and women who have tried to achieve it—a large organisation, certainly, with all the stability that gives to employees, and all the back-up that provides for clients—but one which at the same time also succeeds in being progressive, youthful and innovative in approach.



In short, we believe that it is good to be big, it is better to be good, but it is best to be both. If we succeed in achieving this goal we will be sure of continued growth in all of our activities, and continued financial success.

Every year since becoming a public company in 1976, we have been able to state that the year to come will show a record performance by the Company. We are delighted to report that we anticipate that 1987 will be another record year, well up to expectations.

For any further information about Saatchi & Saatchi Company PLC please contact the Company Secretary at 15 Lower Regent Street, London SW1Y 4LR or at 625 Madison Avenue, New York NY10022.

SAATCHI & SAATCHI COMPANY



#### Theatre

#### **NEW YORK**

Cats (Winter Garden): Still a sellout, Trevor Nunn's production of T.S. El-liot's children's poetry set to trendy music is visually startling and choreographically feline, but classic only in the sense of a rather staid

and overnown idea or meauricanty.
(239 6262).

42nd Street (Majestic): An immodest celebration of the heyday of Broadway in the '30s incorporates gems from the original film like Shuffle Off To Buffalo with the appropriately brash and leggy hoofing by a large chorus line (977 9020).

A Charus Line (Shubert): The longest-

A Chorus Line (Shubert): The longestrunning musical ever in America has not only supported Joseph Papp's Public Theater for eight years but also updated the musical genre with its backstage story in which the songs are used as audi-tions rather than emotions. (239 8200).

La Cage aux Folles (Palace): With

LONDON

Philharmonia Orchestra conducted by

ternani roznostvensky win vis-toria Postnikova, piano. Tchalkovs-ky, Borodin and Mussorgsky/Ravel. Royal Festival Hall (Mon). tutigart plano trio: Mozart, Ravel and Schubert. Queen Elizabeth Hall

(Mon).
London Symphony Orchestra conducted by Gary Bertini with Krystian Zimerman, piano, Liszt and Mahler.
Royal Festival Hall (Tue).
London Philharmonic conducted by

Edward Downes with Nigel Kennedy, violin, Delius, Elgar and Vaughan Williams. Royal Festival Hall (Wed).

London Mozart Players conducted by London Mozart Players conducted by

Jane Glover with Adrian Thompson, tenor. Mozart, Britten, Musgrave and Haydn. Queen Elizabeth Hall

Philharmonia Orchestra and Chorus

and Choir of Kings College, Cambridge conducted by Stephen Cleobury with Peter Knapp, baritone.

Christmas programme. Royal Fes-tival Hall (Thur). Illiard Ensemble: Christmas music.

Misro Ensemble: Carladias . Queen Elizabeth Hall (Thur).

Marvarita Zimmermann, mezzo-soprano (Mon). Theatre Mogador (4874 5724).

Music

some tuneful Jerry Herman songs, Harvey Fierstein's adaptation of the French film manages, barely, to exp-ture the feel of the sweet and hila-ious original between high-kicking and gaudy chorus numbers. (757 2626).

(757 2828).

I'm Not Rappapert (Booth): The Tony's best play of 1986 won on the strength of its word-of-mouth popularity for the two oldsters on Central Park benches who bicker uproariously about life past, present and future, with a funny plot to match. (229 8200)

g River (O'Neill): Roger Miller's music rescues this sedentary version of Huck Finn's adventures down the Mississippi, which walked off with many 1985 Tony awards almost by default. (2460220).

The Mystery of Edwin Drood (Imperial): Rupert Holme's Tony-winning resurrection of the unfinished Dickers described in incomplete resident.

ens classic is an ingenious musical with music-hall tunes where the au-dience picks an ending. (239 6206).

#### CHICAGO

Pump Boys and Dineties (Apollo Cen-ter): Facetious look at country music and down-home country life with a good beat and some memorable songs, especially one played on kit-chen utensils has proved to be a du-rable Chicago hit. (935 6100).

The Marriage of Betty & Boo (Arena): Christopher Durang's latest swipa at domestic life and marriage has an autobiographical air as it dissects three generations of a contempor-ary American family. James C. Nicole directs a cast headed by Casey
Biggs, Donna Snow and Thomas
Anthony Quinn. Ends Nov 23.

Kafka's Dick (Royal Court): Alan Bennett resurrects Kafka as a tortoise in the living room of a contempo

#### LONDON

Les Liaisums Dangereuses (Ambassa-dors): Christopher Hampton's mas-teriy version of Laclos' epistolary novel is sexy, withy and wise, like a collaboration between Marivaux and de Sade. Howard Davies's sellout pre-Revolutionary production for the RSC has moved from the Pit for the RSC has moved from the Pit with Alan Rickman and Lindsay Duncan still battling and bitching over lovers and other riffrati. (836 6111, CC 836 1171). Misaliance (Barbican): Rarely seen Shaw, and a much underrated play, given the full RSC works by John Caird, a Polish new woman crashing

Caird, a Polish new woman crashing into the surrey conservatory in her monoplane. Jane Lapotaire sparkles alongside Brian Cox. Elizabeth Spriggs and newcomer Richard McCabe (828 8795, CC 638 8891).

Lend Me a Tenor (Globe): Ian Talhot leads the new cast in Ken Ludwig's fizzing comedy about backstage tribulations in Cleveland, Ohio, during a doomed 1932 tour of Verdi's Otello. A blight at the opera.

Otello. A blight at the opera.
(437 1592, CC 379 8433).

The Phantum of the Opera (Her Majesty's): Spectacular but emotionally mutritional new musical by Andrew Lloyd Webber emphasising the ro-mance in Leroux's 1911 novel. Happens in a wonderful Paris Opera ambience designed by Maria Bjorn-son. Hal Prince's alert, affectionate production contains a superb cen-tral performance by Michael Crawford. A new, meritorious and pal-pable hit. (839 2244, CC 379 6131/240 7200). m the living from a consumprary dogsbody researcher, an insurance clerk like his hero. Brave, strange and funny play about biography hinging, in part, on the entered track tr (730 1745/1857).

Woman in Mind (Vaudeville): Alan Ayekbourn's new comedy has a bril-liant performance by Julia McKen-zie as a dissatisfied housewife visited on her own garden lawn by an imaginary ideal family. Heak but furny, hailed in some quarters as vanguard feminist drama; be not put off by that. (838 9987/5645).

When We Are Married (Whitehall): Impecable, joyous revival of an English comic war-horse now with a new cast, but Bill Fraser returning as the tipsy Falstaffian photographer. (930 7765, 839 4455, CC 379 6565/6433).

itarlight Express (Apollo Victoria):
Andrew Lloyd Webber's rollerskating folly has 10 minutes of Spielberg
movie magic, an exciting first haif
and a dwindling reliance on
indiscriminate rushing around. Disneyland, Star Wars and Cats are all
influences. Pastiche score nods towards rock, country and hot gospel. No child is known to have asked for his money back. (834 6184).

#### NETHERLANDS

nsterdam, Bellevue Theatre. En-glish-Speaking Theatre of Amster-dam in Michael Frayn's Benefactors directed by Jill Shand (Tue to Thur).

#### chel Plasson, Ivo Pogorelich, piano Ravel, Tchalkovsky, Chausson (Wed, Thur). Salle Pleyel

(wed, Littir).
(4561 0630).

Nouvel Orchestre Philharmonique conducted by Michel Lasserre de Rozel and Maitrise Radio France: Gabriel Pierne - Les Enfants a Be tiehem (Thur). Saint-Germain-des-Pres Church (4277 1883).

Merkin Hali (Goodman House): Mem-bers of the Gainsborough String Quartet on original instruments. Malcolm Bilson director and pianoforte. All-Mozart programme (Mon); Arthur Balsam piano recital. CPE Bach, Mozart, Beethoven, Chopin, Brahms (Tue mat); Prism Orchest-ra. Robert Black conducting. Williof Broadway (362 8719). New York Philharmonic (Avery Fisher

Hall): Zubin Mehta conducting. Maria Chiara seprano, Shirley Verrett mezzo-soprano, Luciano Pava-rotti tenor, Matti Salminen bass with New York Choral Artists di-rected by Joseph Flummerfelt. Ver-di (Thur). Lincoln Center (874 2424).

Die Drei Groschen Oper in Giorgio Strehter's production and Exic Prigerio's decor with Milva as Jenny. TMP-Châtelet (4223 4444).

Wezzeck alternates with Don Quichotte conducted by Georges Prêtre in the Venice Teatro la Fenice production with Hanna Schwarz as Dulcinea and Ruggero Raimondi in the tifle role. Paris Opéra (4286 5022).

Robinson Crusse conducted by Michel

(4286 5022).
Ichinson Crussee conducted by Michel
Tabachnik in Robert Dhery's new
production, co-produced with the Opéra Royal de Wallonie. Opéra Comique (4296 1220).
Idique Acide Extasis in Mathilde Monnier's choreography to Kurt Weill's music followed by l'Esquisse Compagnie: Bouvier-Obadia. Théâ-tre de La Ville (4274 2277).

#### **NETHERLANDS**

**Exhibitions** 

El Greec: 50 oil paintings, part of the Matsukata collection. National Mu-seum of Western Art, Ueno Park,

seum of Tokyo's few large parks, one of Tokyo's few large parks. Several national museums and Tokyo's main concert hall (Tokyo Bunka Kaikan) are in the vicinity. A day's museum-hopping can be pleasantly divided by refreshment at one of the nack restructure.

of the park restaurants. Ends Dec 14. Closed Mons.

Venice: Palazzo Ducale: China In Ven-ice: Chinese Civilisation from the Han Dynasty to Marco Polo

from recent excavation, and most

Ravel's L'Heure Espagnole and De Palla's Retablo de Maese Pedro in a double bill from the Netherlands Opera. The Netherlands Philhar-monic conducted by Kanneth Montgomery, with soloists Anne Howells, Hein Meins, Laurence Dale and Jean-Philippe Lafont. Mon in Am-sterdam. Muziektheater (255 455), Wed in Scheveningen, Circus Thea-

tre (55 88 09). Cheveningen, Circus Theatre. Neder-lands Dans Theater with Ballet Scenes (Van Manen/Stravinsky), Si-



Kiri Te Kanawa

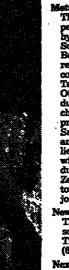
Jardi Tancat (Duato). (Thur).

from America: Mon in Nitmegen. Schouwburg (22 11 00), Tue in Eind-



The Pilobolus Dance Theatre on tour hoven, Schouwburg (11 11 22), Wed in Tilburg, Schouwburg (43 22 20), Thar in Amsterdam, Carré (225 225).





lent Cries (Kylian/Débussy),



Nutcracker, Lincoln Center Next Wave Festival (Brooklyn Academy of Music): Philip Glass and Ro-bert Wilson's collaboration, the CIV-

II. wars, is presented in the festival with the American premiere of Act V, (Rome Section). Ends Dec 30.

(718 638 4100).
Alvin Ailey American Dance Theater
(City Center): Modern dance, jazz,
and ballet mix together in a repertory built around spirituals and other ry built around spirituals and other American music of different peri-ods. The four-week season will in-clude a world premiere choreo-

straction, except for de Stael, whose flowers in dense, dark colours are lit

country scene shimmering in gentle sunlight, a well-structured Boudin, a surprisingly postical Ganguin, two Picassos and a Bonnard, Marquets, Utillos and a Gris form a counter-

Utrilios and a Gris form a counterpoint to an unusually rich collection of sculptures. The perfection of Maillol's small bronzes rejoices the eye, as do Lobo's harmonious feminine shapes and the large composition by Laurens with Cubist overtones. Daniel Malingue gallery, 26 Ave Matignon (4286 5033). Ends Dec 22.

NEW YORK



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Placido Domingo

#### graphed by Ailey. Ends Dec 28 (55th St. e of 7th Av.). (581 7907).

#### **CHICAGO**

Lyric Opera: The company premiere of Janacek's Katya Kabanova sung in English features Ellen Shade in the title role with her lover Boris played title role with her lover Borts played by Dennis Bailey and oppressive uncle Dikoy by William Wildermann, conducted by Bruno Bartoletti in Virginio Puecher's production. Un Bello in Maschera is conducted by Giuseppe Petane in Sonja Frisell's production with Maria Chiara and Luciano Pavarotti. Edita Gruberova takes the title role, and Neil Shioff sines Edgardo in director Shicoff sings Edgardo in director Peter Reichenbach's production of Lucia di Lammermoor conducted by

two significant movements: Madrid's El Paso and Barcelona's Dan

nsterdam Historical Museum, A collection of 19th-century French drawings and watercolours providing a cross-section of the styles and themes of the period, from the ven-eration of the Napoleonic legend to picturesque. Ends Jan 4.

et in Holland documents the Impressionist's visits to the country at three different stages in his career with 24 canvases painted in Zaandam, Amsterdam and the bulb fields, with related work by French and Dutch contemporaries. Fully il-lustrated English catalogue. Ends

of cultural relations between Holland and Japan since 1600. Paintings, prim's ceramics and furniture highlight the two centuries when the Dutch trading settlement at Deshima was the sole western outpost permitted by the shoguns. Ends Jan 4.

Continued on Page 17

Zubia Mehta, who this week conducts the New York Philhar-

Nouvel Orchestra Philharmonique conducted by Philippe Bender (Mon), Salle Pleyel (4581 0630). Georges Criffra: Schubert, Chopin, Liszt (Mon), Comedie des Champs-

Elysèes (4504 1215). Grace Bumbry, mezzosoprano, Jona-

than Morris, piano: Brahms, Schu-mann, Johnson, Billups (Mon). Theatre de l'Athenee (4742 5727). Helge Autoni, piano: Sinding, Chopin, Liezt (Mon). Salle Gaveau (4563 2030).

Orchestre de Paris conducted by Mi-

#### (25-1279 AD): 150 objects, including silks, brocades, jewellery, terracotta figures, glass and porcelain lent by the Peking Museum. Many result

am Thomas McKinley, Shostako-vitch (Tue); The American Brass Quintet. Maurice Wright (world premiere), Brahms, David Sampson (world premiere), Anthony Plog, Os-valdo Lacerdo, Renaissance Canzo-ni (Wed); Judith Pearce, flute recital with Elizabeth Di Felice, piano. CPE Bach, Duncan Druce, Reicha, Roussel, Jonathan Harvey (Thur). 67th w.

# his use in the bareafter, shed a fas-cinating light on life in the period. Ends March 1987.

Esteve: After important exhibitions in Germany, Switzerland and Scandi-navia, Paris in turn honours the abstrect French artist born in 1904. The retrospective consists of 116 paintings, 50 watercolours, nearly as many drawings, some collages and tapestries and shows Esteve's

#### exhibition covers the main period of Chinese art, and the objects found in tumbs, buried with the owner for

development. Influenced at first by Cubism and fascinated by Cezanne, he continues obstinately on his own solitary road until he achieves an equilibrium between a rigorous composition and an explosion of coltiowers in dense, tank considered to by orange and manye. Galerie Natalie Seroussi, 34 rue de Seina. Ends Dec 15. (4256 6924). Maitres Impressionistes et Modernes: Pissaro's Woman with Geese, a country scene shimmering in gentle

ours. Grand Palzis, Closed Tue, Ends Jan 12 (4256 0924). Francols Boucher: the 86 paintings and 25 drawings of his first major retrospective re-create the pastel-coloured world he peopled with voluntious goddesses and shepherds. Premier Peintre du Roi, a favourite and friend of Madane de Pompadour. Boucher personified the lighthearted charm and seduc-tion of the Louis XVth Period. His pastoral and mythological scenes reproduced by engravings, tapes-tries and on Sevres porcelain spread the influence of French court art all

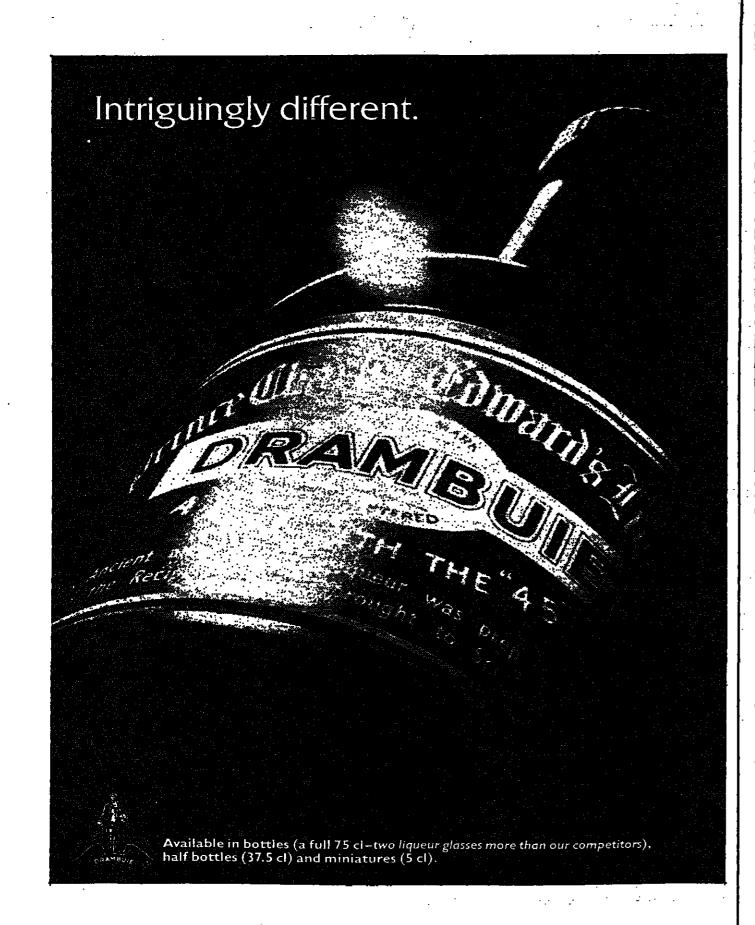
over Europe. Grand Palais, closed Tue, Ends Jan 5th (4289 5410). Les Prix de Rome: The exhibition con-sists of paintings which won the much-coveted stay in Rome for the laurests from 1797 to 1863. The uplifting subjects from mythology or the Bible, the noble sentiments, melodramatic gestures and perfect workmanship crowned in the prestigious yearly competition provide a unique panorama of French academic art. Ecole Nationale des Beaux Arts, 11 Quai Malaquais, closed Tue, ends Dec 14. (4230 3457). Paris Abstrait, 1945-1955; Magnelli's cut-out reminiscent of Braque, a

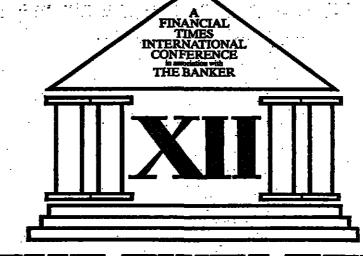
Madrid: Julio Gonzalez (1876-1942),

with Picasso the top exponent of this movement, 50 sculptures and 70 drawings on loan by the Ivam, Valencia's modern art museum. Ends Dec 30. Also Miro sculptures 1883-1983): 100 sculptures and 140 drawings on loan by Moma, Georges Pompidou, Miro Foundation and private collections offer a vision of Miro's sculptures of 1930-1970 of which we know little in Spain. Ends which we know little in Spam. Ends
Jan 20. Both at Centro de Arte Reina Sofia, Santa Isabel 2. Open Tue
to Sun: 10.00-21.00. Closed Mondays.
Barceloma. Amos Cahan Collection.
Spanish Art in New York. A total of
78 paintings by 35 Spanish artists of
the 1950-1979 period who started cur-out remniscent of Braque, a powerful Hartung with his large black strokes against a beige back-ground, Esteve's colourful puzzle and Mathieux's ink-black splotches and smears are glorying in their abdrid's El Paso and Barcelona's Dan al Set. Among the painters are Tap-ies, Saura, Sempere, Zobel, Tomer, Canogar, Mompo, Cuixart and Guin-ovart. On loan by Dr Amos Cahan, who has one of the top collections of Spanish contemporary art outside Spain. Caixa de Barcelona, Piaza de Sant Jaume Ciutat 1. Ends Jan 20. **METHERLANDS** 

Amsterdam, Van Gogh Museum. Mon-

Noticedam, Rijksmuseum Land en Volkenkunde. In the Wake of the Ließde presents the intriguing story





# CONFERENCE

# LONDON 9,10 & 11 December 1986

This important annual conference covers developments affecting investment bankers. general bankers and managers responsible for implementing change in every kind of financial institution.

Mr Hervé de Carmoy of the Midland Bank, Mr James Larkin of American Express and Mr Brian Quinn of the Bank of England will contribute to the Management of Change day on December 9. Booz-Allen will also feature. Mr Stanislas Yassukovich of Merrill Lynch will chair and give the keynote address at the Investment Banking day on December 10. Mr Sam Cross of the New York Federal Reserve Bank and Mr Blaine Tomlinson of Nomura International are among the other speakers.

Commercial Banking features on December 11 and Mr Bill Rhodes of Citibank, Sir Campbell Adamson of Abbey National, Mr Norman Robertson of Mellon Bank and Mr James McDermott of Keefe, Bruyette & Woods are among the speakers.

Delegates may enrol for the whole of the conference or select from among its constituent days.

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#### Cinema/Ann Totterdell

# Crotchety goblins and huggable monsters

Labyrinth directed by Jim Henson Malcolm directed by Nadia Tass Kangaroo directed by Tim Burstall The Passion of Remembrance directed by Maureen Blackwood and

Real Genius directed by Martha Eat the Peach directed by Peter

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Once upon a time, not so long ago, a reluctantly babysitting teenager impulsively wished her grizzling baby brother Toby could be taken away by the goblins. And he was. This pilfering sets adolescent Sarah in search of the set or promise he is supwhite rabbit or her own elusive sexuality? The fairy tale is a naturally self-perpetuating genre, so no matter that Terry Jones's script for Labyrinth borrows heavily from old favourites, the important element is that the film is the creation of a team led by puppet genius Jim Henson which has not only designed the fantasy characters but made living entities of the labyrinth and city Sarah must

Crotchety goblins, huggable monsters and sentinels that out-Carroll Carroll, talking doors, a fantastic shaft of hands which propels Sarah up and down, wells that move, staircases in-spired by Escher, all are so brilliantly conceived and realised

His work with humans cannot match his ability with the in-animate and any one of his creatures has more vitality than Jennifer Connolly as Sarah, as prettily perfect as a commercial for teen cream and looking a bit too old to be messing about with fairles. In spite of potentially better casting, David Bowie as the goblin king is too along too and preynously threat or promise he is sup-posed to represent. The assembling of the alien world and its inhabitants seems to have taken all the available fire, leaving a slow and sterile

Though its technical attrac-tions will find it an audience (and incidentally it is too scary for the Sesame Street set) Labyrinth is not destined to become a classic.

While hardly a Jim Henson,



Colin Friels and Hugh Keays-Byrne in "Kangaroo"

the rather dozy hero of Malcolm an endearing film from Austra-lia, has a talent for designing remote control toys.

.When his decision to take in lodgers brings Frank and Judith, an ex-con and his girl, into his home, Malcolm slowly sees that his gift can be chanthat it is disappointing to see nelled into more profitable the energy lost in Henson's avenues than gadgetry for bring-overall direction. ing in the mail or exercising the parrot. Director Nadia Tass provides much quiet enjoyment from the domestic juxtaposition of slow, innocent Malcolm, vola-tile wary Frank and brash, kind Judith which evolves from mutual suspicion into an un-likely team of bank robbers. The final hold up, performed by four remote-controlled giant ash trays, should ensure no-smoking zones in banks across the country.

> Colin Friels gives an endearing performance as the socially immobile Malcolm who gains confidence from his new-found criminal aptitudes. It is intriguing to find him in the same week playing Richard Somers, the pacifist, intellectual D. H. Lawrence figure in Kangaroo.

Depressed by England's treatment of his work and his German wife Harriet (Judy Davis), Somers turns to Australia as a young land free of bigotry and finds instead powerful under-currents of Fascism and Socialism. As a persuasive writer of political philosophy he is courted by both sides, most ardently by the dubiously nicknamed Kangaroo, the fanatical leader of a secret fascist army. Somers suffers endless debates with himself, his wife and triengs about his political attitudes and inability to make a commitment, and while Kanguroo ends with a violent physical confrontation between opposing factions, it is the only real action in a film of words and ideas.

UCUIAT—undermine black unity to Kilmer)—are clever enough to create a mega-power laser for their scheming professor, they physical confrontation between opposing factions, it is the only real action in a film of words and ideas. friends about his political atti-

Director Tim Burstall has used the spectacular Australian locations well to give an illusion of breathing space to the film's confinements, but it is still rather hard work, conceatrating on the abstract at the expense of the more interesting theme of the Somers's marriage

ate, intelligent and amusing commercial theatre of its own.

The cliché comparison is with

Ayckbourn, who is greeted with similar reservations in America.



Sarah (Jennifer Connelly) and her friends, Sir Didymus, Ludo and Hoggle, in "Labyrinth"

Sounding more like a revived Armenian classic. The Passion of Remembrance is a combina-tion of narrative and documen-tary relating the recent history Remembrance is a combinatary relating the recent history of blacks in Britain to their present condition. Made with too much intensity but a l remarkable lack of anger, the central character, Maggie, dwells on how internal conflicts of the control of the are certainly ideas here to be developed.

Accessibility is not a problem with Real Genius, yet another playful and expensive teen comedy. This time the usual

and Judy Davis's fine perform-high school is turned on its Val Kilmer also appeared), that ance. head to give us instead a col-there's still room for some lege full of precocious scien-tific geniuses, brilliant in their own field but being deficient in the maturity department, rather given to high I. Q. pranks

Val Kilmer)-are clever enough is a subject that needs to be aired in a much more accessible, cinematic way and there are certainly ideas here to be developed.

And even that their discovery taking time off only to finance could be used for warfare. It with the occasional smuggling when the boys finally cotton on, they channel all their inventive Apparently based on a true discovery taking time off only to finance could be used for warfare.

When the boys finally cotton on, developed.

Apparently based on a true discovery taking time off only to finance could be used for warfare. power into sabotaging the project and exacting an elaborately professor.

there's still room for some peaceful anarchy. In a week of crazy projects and obsessions, the curious ambition of the protagonists of Eat the Peach almost takes on a sane perspective. Vinnie and his brother in law. his brother-in-law Arthur are newly redundant Irishmen who spend too much time watching Roustabout. an old Elvis Presley bike movie, and become consumed with the idea of building their own wall of death in the middle of a huge bare Irish landscape. Resisting the

scepticism of family and friends they use trial and error to erect the towering barrel-like edifice story, the film is written and directed by Peter Ormrod with

a gentle, zany humour and has an irrepressible optimism that At least it is a relief to know, somehow invests the whole crazy premise of near drop-outs after the success of gung ho enterprise with perfect and junketing their way through films like Top Gun (in which delightful logic.

#### Shostakovich/Festival Hall

#### Max Loppert

The main work of Wednes- pended. The work seems to be day's BBC Symphony concert as much a reflection on matters under John Pritchard was the raised by "The Year 1905" as Eleventh Symphony (1957) of about the actual events them-Shostakovich. Subtitled "The Year 1905," it falls into a genre to which he irregularly returned, is composed out of Shostakoand which has long been somewhat equivocally viewed in the West — the programme symphony. The Eleventh Symphony is in fact the first of a pair pro- focus long paragraphs of duced to capture in music the great pre-Revolutionary and Revolutionary flash-points of modern Russian times (the Twelth, "The Year 1917," followed in 1962). big orchestral works, the obvious excitements were under-played—to a fault, I felt, in the

Ideological issues probably account in reasonably good part for the relative scarcity of hearings both receive here-in contrast to the "personal" symphonies on either side of them in the Shostakovich canon, the Tenth, Thirteenth, Fourteenth and Fifteenth, now constantly played and admired. But the main cause of the Eleventh's unjustified neglect must surely be the perennial discomforts listeners tend to experience when attempting to square supwhen attempting to square supposedly abstract and pictorial
concepts of music in the supposedly "pure" form of the
symphony. For this reason,
Wednesday's performance was
especially welcome: the problem will not go away, but at
least there was a chance to hear
how much fine music Shostakowich was inspired to produce by vich was inspired to produce by his chosen subject.

Shostakovich himself is not reported to have felt any such formal discomfort: "I identify programmaticism with cogent content," he once said. Whether or not this can be allowed to kenazy has done); but hardly hold good for all his programme possible to hope for greater symphonies, the Eleventh is cer-clarity or sharpness of cut (bar tainly cogent: there is a balance between the episodes of vivid, picturesque realism and the long spans of contemplative return to stillness in which they are sus-

selves; and the musical material in which reflection is depicted vich's most economically eloquent substance — simple gestures, simple changes of harmony and colour that help to musical time and space.
In this respect, Pritchard's reading was successful. As so often in his performances of

second movement, the massacre

scene, which can be much more chillingly detailed and fiercely driven. But there was always a strong awareness of where the music was going: one felt this at the start, for though very little seems to happen in those slow opening pages, the sense of an unfolding canvas was surely sustained. The playing was on a high level—not super-virtuoso, but confident, solid and true in ensemble.

As prelude to this bleak, gripping experience, the BBC had the intelligent notion of placing the Prokofiev Second Piano Con-certo, that glittering machineage construction with an immense, turbulent piano part. Again, and in this case perhaps more seriously, the orchestral playing lacked incisiveness; but Dmitry Alexeyev ensured that cold, hard-edged brilliance was never missing at the work's centre. It is posible to find more smoke-filled poetry and humour in corners of the solo part (as, for instance, Ashclarity or sharpness of cut (bar a few forgivable wrong-note flusters). After several erratic

#### Ceremony/Sadler's Wells

#### **Clement Crisp**

To open the third and final dryness and faint Inca pipings. rogramme of its present season. Its manner is dramatically valid, programme of its present season London Contemporary Dance Theatre is giving the first London showing of Robert Cohan's Ceremony. With a subtitle— Slow Dance on a Burial Ground —owed to its score by Stephen Montague, it finds its culminating images in Cohan's observation in Peru of dried earth which had cracked and pow-dered to reveal the mummified remains of the long-dead.

Thus Cohan shows us Death (Charlotte Kirkpatrick) swathed in a vast cloak which both shelters and reveals the bodies of the five men of the cast. The vision is powerful, its realisation theatrically striking as the men rear up and then fall back into the enveloping folds of cloth. Prior to this sequence we had seen the men dancing, then mourned by a group of women, their chore-ography rather more staid and

Ceremony has good design by never allow the dance to seem Norbeto Chiesa featuring two self-indulgent. They tell its handsome ink-blotched panels. jokes with a nicely dead-pan Its score is apt in suggesting air.

but I found only the well-shaped passages which surround the figure of Death clear in choreographic focus. The work is, though, danced with entire commitment

London appearances, Alexeyev's

With Jerome Robbins' Moves at the centre of the evening, we are faced with the intriguing possibilities of how bodies move in silence, how the choreogra-pher may focus the dancers' and our attention on what part of the body is moved, and how, emotionally, that movement moves us. It is alertly done by its cast, respectful of its clever mechanics and its tiny

gusts of drama. The return of Robert North's Troy Game to the repertory ends the evening with a view of men as muscled possurs. The macho posturing was kept under tight control on Wednesday night and the piece had a good-humoured accomplished male contingent

# Saleroom/Antony Thorncroft

# Record price for Jorn The extraordinary prices paid saleroom. It dates from 1784, for Impressionist and modern when it was bought by Thomas works of art rubbed off on to contemporary artists at bassador in Paris. A bottle of

Jean Tinguely.

Also at Sotheby's a proof set of 14 coins produced in 1839 for the young Queen Victoria sold for £26,400, while a gold pattern \$4 of 1879 by Charles E. Barber was on target at £20,350. Among the illustrated books an extensive collection of around 20,000 modern bookplates, mostly of continental origin, realised £7,920 and another collection, this time of over 1,900 19th century decorative inishing tools, all with wooden

handles and in excellent con-dition, sold for £7,700, well below forecast.

for Impressionist and modern works of art rubbed off on to contemporary artists at Sotheby's yesterday. Its auction totalled £2,983,530, with only 10 per cent bought in, a good result for London, which takes a poor second place to New York in this market.

The top price was the £319,000 paid by dealer Leslie Waddington for "I flute sur labosse," by Dubuffet. A Scandinavian buyer established an artist's record of £170,500 for Asger Jorn, for a 1964 canvas entitled "Allegretto Furbo."

Another record was the £110,000 paid for "Untitled," an abstract of what looks like a monster by Karel Appel.

Other high prices were the £107,800, from Waddington again, for "Les yeux gris," a 1958 oil by Dubuffet, and £101,200 paid by a Swiss dealer for "Eos IV," a sculpture made with steel and wood, a rubber belt and an electric motor, by Jean Tinguely.

Also at Sotheby's a proof set

A Paul Cezanne lithograph of "The Bathers" made £19,800, and three lots each sold for £18,700—a Gauguin, a Gericault, and another Chagall. The French furniture auction at Christie's totalled £903,650,

with 14 per cent unsold. A pair of Louis XIV tapestries from the set of four depicting the elements, woven to the designs of Charles Audran the Younger of Charles Auditan the Tounger at the Royal Tapestry in 1699, sold for £77,000, double the estimate, They represent Jupiter, or fire and Neptune, or

Perhaps the most interesting An ormolu six light chande-lot sold at Christie's was the lier of Louis XIV design oldest bottle of Chateau quadrupled its forecast at D'Yquem ever offered by the £60.500.

#### £4.5m grant to university

To mark their golden wed- non-Western Art Studies, accomding Sir Robert and Lady Sains- modated in the Sainsbury Cen-

bury, the Trustees of the tre for Visual Arts and part of Robert and Lisa Sainsbury Art the University's School of Art Trust, are making a grant of History and Music. The other \$4.5m to the University of East half will be added to the Sainsbury Centre Endowment Fund.

# Vienna Schubert Trio

#### Richard Fairman

When Pfitzner was old and prepared counterpoint. had lost all his possessions in Yet a different world of the war, Reger's widow took Reger's imagination is also pity of him and gave him a opened to view. The very open-piano. This last act of kindness ing hars of the work are soon piano. This last act of kindness sums up the bond that had shifting away into strange areas existed between the two men— of harmony. And who would a closeness that was put to good have credited Reger with a

sical composers falls long over this music. Reger once admitted worth investigation by other this music. Reger once admitted groups. that he was striving " to develop the style " of Bach, Beethoven and Brahms, but the comment might just as easily have been made by Pfitzner. Aspects of Brahms, in particular, are constantly echoed; the rhythms generate the same sort of strenuous activity and the piano parts are full of Brahmsian heavy chords and double

octaves.
Of these two works, it was Reger's E minor Piano Trio Op 102 which calls for further performances in the future. To anyone who is familiar with the Reger of the academic organ pieces, much of this trio will have been as expected. A good deal of attention is paid to matters of structure, involving no less than three fully formed sonata movements out of the four, and there is the usual Cage our Folles as from appearance of sober, carefully January 12.

a closeness that was put to good use by the Vienna Schubert Trio, who ended their short survey of the German late romantics at the Wigmore Hall on Wednesday by pairing piano trios by the two composers.

The shadow of the great classical composers falls long over the New Credited Reger with a quirky, mercurial scherzo like this, which sounds uncannily as thus it is dancing a pas de deux with Chalkovsky's sugar plum fairy? With a subdued, but beautifully sustained largo at its centre, this trio is well since the repeated in London, which might be said to justify worth investigation by other

The Vienna Schubert Trio played the score with a strong and passionate commitment. Indeed, the forceful projection of the pianist was perhaps too that London has enough literinsistent in the Pfitzner — his Second Piano Trio in F major Op 8 — though that may well be a reflection of the music's continual turbulence in its outer movements. Neither of the works is often heard, and the chance to sample them together in idiomatic, confident performances made a very worthwhile end to the series.

Quilley to leave "La Cage"

James Smillie is to take over from Denis Quilley to star opposite George Hearn in La

#### Brighton Beach Memoirs/Aldwych

#### **Martin Hoyle**

The National Theatre has crossed the river and gone west again. The meeting between again. The meeting between subsidised and commercial theatre is a consummation devoutly to be wished, and on this page Michael Coveney made a case for Neil Simon being given the NT treatment when this autobiographical comparisons are almost irrele-vant... The British playwright has a dark side, a thread of (apparent to varying degrees in most of his work), while the American opts for comfortable reassurance. He is aided by the shrugging resilience of Jewish humour, accustomed, after all, to make light of the darkest circumstances; and, it must be repertory, a necessary example of important foreign theatre. that not yet extinct tyrant. the well-made play.

This is most apparent in the rickety structure of Beach's second act. In the first half 15-year-old Eugene introduces us to the family home in 1937. Overworked father, matriachal mother, widowed Aunt Blanche (seed thentical mesonsures to (good theatrical resonances to these names;) and her daughters. Stage-struck cousin Nora's creamy legs stampede similar reservations in America.

Apart from proficient craftsmanship, both authors share a
feeling for the quirky nearsurrealism of the inadequacies
of everyday speech. (Further
education is praised with the
words, "A diploma is forever.
I know — I never had one.")
Both touch a national, indeed
local chord: one with the way. our hero into puberty; his older brother nearly loses his job; the parents worry about marrying Blanche off and making ends meet. The household is faintly scatty and depicted with affec-

local, chord: one with the wry, throwaway logic of New York Jewish humour, the other with the genteely throttled angst of middle-class English suburbia. The second act degenerates into a sleekly tailored series of confrontations: neat, pat, slightly contrived. The play is occasionally very funny, but Round the corner from

Brighton Beach's new home, betrayed by a soft centre after seedy-genteel New York. The Ayckbourn's Woman in Mind is an initial promise of grittiness. show belongs to Steven Mackin-playing in the Strand. Here The West End sees new cast-tosh's skinny and bespectacled ing in the roles of Kate, the Eugene. Owlishly observant mother, and her sister Blanche. exuberant, wounded, wisecrack has a dark side, a thread of As the latter, Dorothy Tutin ing, he thrusts and parries at misanthropy and a vision of the is touchingly dumpy and myo-each surprise sprung on him by world's cruelty to the weak pic, despite an accent that life. Carl Toms's splendidly

roams Susan Engel's matriarch evocative interior and Michael is tall, handsome and frankly Rudman's direction make it an too classy; a virtuous Lady Mac- enjoyable experience; but fail beth, not quite in place in to keep it in the memory.



Susan Engel and Dorothy Tutin

# "What's special about these Danish companies?"

ABN Bank Copenhagen Branch, Assurander-Societetet, Barciaya Finans A/S, Berlingske Tidende, Bikuben, Boliden, Buch+Deichmann, Danish Steel Works Ltd., Danish Telecom International A/S, Danish Danish Steel Works Ltd., Danish Telecom International A/S, Danish Turnkey Dairies Ltd., Dannebrog Shipyard Ltd., A/S De Danske Sukkerfabrikker, Domi A/S, Duracell-Daimon ApS, East Asiatic Co. Ltd. (A/S Det Østasiatiske Kompagni), A/S Elizabeth Arden, Ess-Food, F. L. Smidth & Co. A/S, Forlaget Management A/S, Frisko Sol is A/S, Ginge Brand & Elektronik A/S, Gränges Danmark A/S, Grundfos International A/S, Haldor Topste A/S, Helierup Bank A/S, Henriques Bank Aktieselskab, Kreditforeningen Danmark A/S, Kommunedata, Midtberik, A/S Niro Atomizer, Norsk Hydro Danmark a.s, Nykredit, Price Weterhouse, Privatbenken A/S, Revisionsfirmaet C. Jespersen, Skandinavisk Tobakskompagni, Statsanstalten for Livsforalining, The Jutland Technological Institute, Aktieselskabet Varde Bank.

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#### Arts Week Continued from Page 16

# **Opera and Ballet**

tastsuper: Salome conducted by Holl-reiser with Dernesch, Jones, Slania; Werther conducted by Davis with Babisa, Lind, Hensrud-Kerian, Car-rerss; Don Glovanni conducted by Hager with Gruberova, Alexander, Schumann, Prey, Die Walküre con-ducted by Schneider with Reppel, ducted by Schneider with B Martin, Hesse. (51 444/28 55).

Volksoper: Polemblut; Hansel and Gretel; Das Land des Lächelns conducted by Baner-Theussl; Der Op-ernball conducted by Boncompagni (51 444/28 57).

#### LONDON

Royal Opera, Covent Garden: Handel's Samson, in the production by Elijah Moshinsky that received a rather unhappy first showing in the Handel centenary year, returns with a fine Handel conductor, Roger Norrington, and cast (Robert Tear, Carol Vanens, Sarah Walker, Gwynne Howell). Further performances of the Zauberficte revival, with Siegiried Jerusalem as Tamino; final showing of the new Jenufa production, an ing of the new Jenuia production, an evening of immense theatrical pow-er in spite of all the exaggerations in Yury Lyubimov's production.

English National Opera, Coliseum: the perennial Fledermaus comes back to mark the festive season, this time with Valerie Masterson and Lillian Watson in the cast and Herbert Prikopa as conductor. Also in repertory: Cav and Pag in lan Judge's lively new production, and David Pount-ney's new Carmen staging, conduct-ed by Mark Elder.

#### Music

#### **NETHERLANDS**

Rotterdam, De Doelen. James Conlon conducting the Rotterdam Philhar-monic, with Yung Uk Kim, violin: Verdi, Bruch, Rachmaninov (Tue to Think (d. 2011).

Verdi, Bruch, Rachmaninov (Tue to Thur). (414 29 11).

Utrecht, Vredenburg, Hartmut Haenchen conducting the Netherlands Philharmonic, with the Netherlands Opera Choir and soloists: Schubert, Bruckner (Wed). Recital Hall: The Mondrian and Gijsbrecht van Aemstel quartets, with Stanley Hoogland, piano, and Marjanne Kweksilber, soprano: Milhand (Wed). Schubert lieder sung by Udo Reinamann, baritme, accompanied Reinemann, barrione, accompanied by Rudolf Jansen (Thur). (31 45 44). erdam, Meervaart. The Orlando artet: Beethoven (Wed). Quartet: (10 73 93).

#### VIENNA

Concentus Vocalis and Vienna Bach soloists conducted by Ernst Wedam. Bach B minor mass. Musikverein

ORF Symphony Orchestra conducted by Martin Sieghart with Freda McNair, soprano, Wolfgang Schulz, finte, Robert Lehrbaumer, organ. Eder. Konzerthaus (Tue). Chamber Orchestra of Europe con-

ducted by Claudio Abbado with Vik-toria Mullova, violin, Vivaldi, Mo-zart. Konzerthaus (Wed).

#### **BRUSSELS**

Paists des Beaux Arts: Jean Paul Rampel, flute and John Steele Rit-ter, piano. Weber, Schubert (Wed). (512 50 43).

insee Instrumentale: François Fernandez, violin, Philippe Pierlot, vio-la da gamba, Pierre Hantzi, harpsi-cord. Couperin, Leclair, Marais (Wed). (511 35 95).

#### **Exhibitions**

Ingres and Delacroix - Drawings and Watercolours - Palais des Beaux Arts. Ends Dec 21. Chinese Porcelain – the Transitional Period. Musée Royale d'Art et His-

# Metropolitan Museum: 90 paintings from the end of Van Gogh's life are the focus of this second of a two-part show of the prolific artist at Saint-Remy and Auvers. The Starry Night and Cypresses come from this period working first in an asylum in Saint-Remy and then in Auvers, where he committed suicide in July 1890. Ends March 22.

toire. Ends Dec 14.

**NEW YORK** 

#### CHICAGO

1890, Ends March 22.

Chicago Historical Society: Louis Sul-livan, a seminal figure in American architecture, is celebrated in an exhibit in the city be made architectu rally famous with newly made mod-els of his buildings along with draw-ings, sketches and building frag-ments emphasising his use of orna-ment. Ends Dec 31.

Art Institute: The art of Italian Renaissance armourers, with suits em-bossed with Greek and Roman dei-ties and fantastic creatures of the artists imagination, is on display in a special exhibit of French king Henry IT's armour-horrowed from Henry It's armour borrowed from Hever Castle, Ends Mar 1,

#### **WEST GERMANY**

Tübingen, Kunsthalle Philosophenweg 76: Toulouse-Lautrec. A retrospective of 130 paintings and picture studies by Renri de Toulouse-Lau-trec (1864-1901). Ends March 15.

to fund a Sainsbury Unit for Centre.

The grant will be divided into income from which is used for two parts: one half will be used upkeep and improvement of the

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Friday December 5 1986

# Rebuff of the Natal option

AS THE crisis in South Africa Minister of Home Affairs, who deepens it appears that President P. W. Botha has retreated Party in Natal, immediately from tentative steps towards reform into a reaffirmation of white rule. The latest indication of this attitude is the confused response by the Government to a proposal to create a multi-racial administration, elected by adult suffrage, for the local government of Natal and the conclude homeland of Kwazulu

so-called homeland of Kwazulu.
The prime mover behind the
proposals for Natal is Chief
Mangosothu Buthelezi, leader of
the country's 6m Zulus (25 per cent of South Africa's black population), and chief minister of Kwazulu. Although he denounces apartheld and has refused to accept Pretoria's ver-sion of independence for Kwazulu, he opposes both violence and economic sanctions as ways of ending white rule.

Single unit

As far back as 1980 Chief Buthelezi began the groundwork that led this year to a multi-racial "indaba," which met to discuss a constitution for the joint local government of Natal

After eight months of dis-cussion, the majority of delegates agreed on a two chamber legislature, elected by universal adult franchise, for the administration of Natal and Kwazulu as a single unit. Among the most important provisions are a bill of rights and measures designed to protect the white, Indian and Coloured (mixed race) minorities in the province.

the South African Government is obliged to take the proposals seriously if its professed com-mitment to an egalitarian society is to be treated as any he should not be surprised if thing other than a sham, his intransigence exacerbates Instead, Mr Stoffel Botha, the South African tragedy.

rejected them, on the grounds that they would lead to black domination of Natal. The Government, he said, sought "effective and equal power sharing" between the races—a phrase which in the coded vocabulary of South African politics smacks of white rule.

Blinkered response

According to the South African Ambassador in London, Mr Botha was not speaking for the Government. This disavowal should come from President Botha himself, for the consequences of the spurning of Chief Chief Buthelezi and the proposals could be farreaching. It may lead Chief Buthelezi It may lead Chief Buthelezi to conclude that his hopes for

a negotiated settlement in South a negotiated settlement in South
Africa are a pipedream — a
stand aiready taken by the
African National Congress and
the United Democratic Front
(UDF), the powerful antiapartheid coalition, both of
whom boycotted the Natal indaba. It rules out the Zuin
leader's navigination in the leader's participation in the National Statutory Council, de-signed to be the government forum for constitution making. No black leader of substance has agreed to participate, and Government's blinkered response so far to the Natal experiment makes it all but cer-

tain that none will.
The South African Government now appears to have spurned efforts both from out-The proposals deserve to be spurned efforts both from outtreated by the Government as side and within the country to an important contribution break the political deadlock and towards the creation of a just end the country's spiralling society in South Africa, Indeed, violence. It is not too late for the South African Convenient. President Botha to look sym-pathetically at what Chief Buthelezi is offering. But if he fails to build on this opportunity

# Misjudgment of Solomon

tary, deserves no applause at all The whole system might for his decision to reshuffle the have been designed to produce rate suppotr grant yet again; conflict. First, the equalisation but he does deserve some system, together with the cuts sympathy. He has taken what and subsidies designed to promounts to a purely political duce discipline (over-spending decision in response to the partly misguided wails of some based on a formula which decision in response to the means reduced grant) are partly misguided wails of some based on a formula which very rich local authorities, and done it by largely immobilising a mechanism designed to produce fairer results; but while it is easy to point out what he has done wrong, it is much harder

This is fair, but it does mean done wrong, it is much harder This is fair, but it does mean to define what would have been that rich authorities, where a

Central government cannot local government for the reasons, both concerned with fairness. First, as long as Partest from the rich shires; that is no reason for giving way. liament lays down statutory duties, it has to provide part of the finance; and since regional disparities in available income are very large, the system has to be partly redistributive to support a uniform standard of services. These are the two needs served by the block grant system, which is designed to support the cost of services on a scale reflecting local needs

needs and measuring resources, and one concealed dilemma of real national importance: as in personal matters, fairness is the enemy of incentive. The equali-sation rules now in force are so strong that most councils bave no incentive at all to en-courage development which would increase their tax base, since growing resources simply mean lost grant. Since every proposed development offends

Thatcher's Government has made the whole problem far more complicated by adding two further objectives; it has

ratepayers who can vote do not up to the grumbles any change pay. Cuts in central government will provoke.

NICHOLAS RIDLEY, support have intensified this

right. He is running a system which poses dilemmas which large sum, lose much more in would test a Solomon, and not cash terms if their entitlement even Mr Ridley's warmest falls than a poor authority. The admirers would put him quite sum looks even more exaggeron that level. centage of grant (except in those few authorities so rich escape getting involved with that they get no grant in the local government for two first place). The result is that reasons, both concerned with every adjustment produces pro-

#### Radical plans

However, the struggle has produced much greater evils than an occasional squabble over the grant, or even the chaos produced in local budgeting by last-minute changes of heart. It has provoked frustrated ministers into administrative action which have been chala scale reflecting local needs and resources.

Even in this straighforward system there are obvious practical difficulties in assessing needs and measuring resources, and one concealed dispurse of locables which lave been that successfully in the sources, that policy is now haunted by the dread of litigation. It has also pushed some of the more irresponsible needs and measuring resources, councils into a search for legal locables which would dispuise. loopholes which would disguise their true spending to escape Whitehall penalties, and pushed some of them frighteningly into

debt. The Government now has some radical plans to change the rules. A uniform business rate, which would be pooled and redistributed, will mean that councils cannot support local mean lost grant. Since every proposed development offends someone, the net result is that local bureaucracles tend to obstruct development.

More complicated

In the last seven years, Thatcher's Government has made the whole problem far depressed regions,

In the last seven years, Mrs
Thatcher's Government has
made the whole problem far
more complicated by adding
two further objectives; it has
sought to shift part of the burden from central to local
finances in the name of tax
cutting (or rather tax shifting):
and it has sought to control
what local authorities spend
out of their own resources.

The reasons are partly ideological — the general aim of
cutting public spending — and
partly to reinforce the very
weak discipline exercised by
local ratepayers. It is weak
because business ratepawers,
who foot a large part of the
bill, have no significant vote,
while the poorer among the
ratepayers who can vote do not
pay. Cuts in central government
and reflect lower costs in the
regions) might help Mr Ridley
to be a more convincing
solomon—but only if he stands
true demonstrable fakeness still
more important. There is some
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generous needs assessment
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and reflect lower costs in the
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There is some

GENERAL MOTORS

# Wall Street votes with its feet

By Anatole Kaletsky in New York

US MARKET SHARE



OME THINGS are still unthinkable, even in the fantasyland that today's Street has become. But after the bumiliating payment of over \$700m to Mr H. Ross Perot by the embattled management of General Motors, another extraordinary idea has passed from the realm of the impos-sible to the merely implausible. Nobody can yet take seriously the possibility that the world's largest industrial corporation might one day fall victim to a takeover or be dismembered by some corporate raider — but after witnessing the company

after witnessing the company pay \$700m merely to buy the silence of one persistent critic, intimations of GM's mortality are becoming harder to

The depth of disenchantment with GM's management on Wall Street can be gauged most obviously by the dismay expressed dealers, customers and workers, Street can be gauged most obviously by the dismay expressed by analysts and investment managements at the decision to buy back the cantakerous Mr Perot's 0.8 per cent shareholding in the company remove him ing in the company, remove him from the board — and, most bizarre of all, require him to sign a legal undertaking not to engage in further public criticisms of GM policy.

There is, however, a more

There is, however, a more shjective indicator of GM's unpopularity on Wall Street—the company's share price per-

Despite the trumpeted \$450n profits achieved in 1984 and 1985—GM's shares have languished between \$55 and \$85 for nearly five years now. For anyone unfortunate enough to anyone unfortunate enough to enough alacrity to satisfy Mr buy GM in 1966, when the stock Perot, but given the inertia inprice peaked at nearly \$114, to-day's level of \$71 represents a capital loss of more than 33 per cent. And this is over a period when Wall Street as a whole has more than doubled and the share price of Ford, the second largest US car maker, has risen aimost threefold.

recent collapse in GM's reputation is easy enough to understand. The buy-out of Mr Perot was only the last link in understand. The buy or understand in the company's market share, combined with perennially over-optimistic production schedules and the poor public schedules and earlier this year forced GM into an unprecedented binge of cut-price financing and rebates. The desperate bid to clear stocks in October worked, but only at the operating loss of \$338m.

nological and manageral sho piece which was to embody the futuristic approaches to car design, industrial relations and manufacturing processes in-tended to guarantee GM's prosperity into the 21st cen-

Against a background like this Mr Perot's increasingly vociferous attacks on the company's indecisive management style, its over-padded cost structure and its board-room complacency, were bound to rattle the directors and strike a resonant chord with share

Yet in reality, it is by n an effective prescription for the company's malaise.

more streamlined and decentralised decisionmaking, a more selective and cost-conscious attitude to new investment were very much in line with GM's own official policies since Mr Roger Smith took over as chairman in January 1981. One of his early actions, Mr Smith says, was to address a normally festive meeting of GM's top 1,000 managers with the words: "For Crissakes, when you leave here you better go home and tell the people we're up to our ass in trouble and we've got to start doing things differently."

world-wide employment of 800,000 people, Mr Smith has to

Under Mr Smith, GM invested heavily in modernisation— spending some \$40bn, including How has the world's largest depreciation, on new equipment car maker some to such a in the last five years and buying in technological know-how with the acquisitions of EDS (Mr Perot's company) and Hughes

the GM hierarchy, Mr Smith ost of a horrific third-quarter abolished the independent fief- costs involve doms which managed separately of EDS and Hughes Aircraft

holders. means clear that Mr Perot or GM's many other critics have

sentiments into action with evitable in an organisation with siderable reforms.

compact Nova model. on automost controversially of all for sitions.

handle the larger models. Soon much more heavily committed afterwards, he announced plans to maintaining sales volumes to cut the group's ever and defending its market share proliferating model range from against all-comers, at a time proliferating model range from against all-comers, at a time 200 to 136 and to reduce by a when Ford and Chrysler have quarter the 130,000-strong notched up record profits, white-collar bureaucracy created by GM's byzantine corporate structure.

It can be argued — and if hes

It can be argued — and it has been by GM's Wall Street critics —that GM has spent too heavily on automation and hi-tech acqui-

Apart from the actual capital operating loss of \$338m.

Within a week of the thirdquarter results, the company
announced a wave of plant
closures and redundancies
designed to cut capacity by
some 10 per cent. Even more
humillatingly, Mr Smith announced two weeks later than
he was scaling down the muchvaunted Saturn project, a tech
doms which managed separately
each of the US group's five component car marques — Chevroeach of the US group's five component car marques — Chevroeach of the US group's five component car marques — Chevrolet, Consider of the core carmanufacturing operation. Meanshad Rughes Aircraft
have generated few useful
synergies for the core carmanufacturing operation. Meanwhile, the huge capital-spending
programme has introduced a
marketing operations into just
dangerous inflexibility into the
company's financial structure.
As one analyst put it: "Workers
heard of, workers operate on
the Japanese team system and
issue would remain to haunt
seech of the US group's five component car marques — Chevrolet, Pontiac, Buick, Oldsmobile
and Cadillac — and reorganised
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Toyota, where strikes are unheard of, workers operate on
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manufacturing operation.

However, even if labour
tech Nummi joint venture with
Toyo

tracted attention from far more does not help with the stream selling the cars that GM wants important issues like better lining of the model range.

Mone of these problems

The stream of the cars that GM wants to build.

labour relations.
"Brains and wit will beat

tory, while the reliability of the modest Novas is the highest in the company's whole model Bo

Such examples do not in themselves justify the short-sighted view of some Wall Street pundits that the com-pany would have done better to pay out its recent record profits in dividends, instead of spending its money on automa-

former glories.

Unlike Ford and Chrysler, Unlike Ford and Chrysler, GM was strong enough to stand and fight against the hordes of foreign invaders which swept into the US car market from the mid-1970s onwards. Although the recent loss of market share—from 46 per cent in 1980 to 42 per cent so far this year—is widely regarded as the most damning evidence of GM's failures, a longer time horizon shows that the company has, in fact, defended its market share more successfully than any of more successfully than any of its competitors. It has lost a mere 3 per cent of the US car market since 1971, against Ford's loss of 5.5 per cent.

GM's determination—and its GM's determination—and its financial ability—to protect its market position by "buying market share" through credit subsidies and price cutting has been the major cause of its disappointing profits performance in the past two years. This stand-and-fight mentality also explains the company's garganium investment programme. tuan investment programme, which stands on the assumption that GM will go on building indefinitely at least two out of every five cars sold in the US.

Similarly, GM's very size and power obviated some of the other painful measures which have sliced both fat and flesh out of the other big US car makers. Most obviously GM has not been forced to impose on its labour force the kind of large give-backs of wages and benefits seen at Chrysler.

On the marketing side, the size and power of GM's dealer network — the envy of every other motor manufacturer in the world — has proved an organisational impediment. The fact that Chevolet dealers A related criticism, raised fact that Chevrolet dealers with devastating effect by Mr want to be able to go on selling Perot, was that the preoccupation with mechanisation disdealers expect to sell compacts dealers expect to sell compacts

None of these problems appears insoluble, given sufficient dynamism in GM's board-



Roger Smith

want?
Both in its model mix and in its individual car designs, with history and the desires of the American driver. Far more than any other manufacturer, it has tied its corporate destiny to the traditional American car — the lumbering, over-sized heavily-padded spending its money on automation.

However, the questionable effectiveness of GM's investment binge does, perhaps, point to the heart of the company's and congestion on the roads, dilemmas. GM's present problems are a mirror-image of its the changing taste of the former glories. the changing taste of the American public Large and intermediate cars account for 63 per cent of GM's output.
against 49 per cent at Ford
and 36 per cent at Chrysler,
according to Salomon Brothers. In spite of the fact that the market for large cars enjoyed market for large cars enjoyed a brief revival two years ago, it is the large cars which have caused the greatest problems recently with excessive inventories and confronted GM with the bitter choice between instituting costly clearance sales or tolerating a decline in market share.

To make matters worse, the models which GM has produced in each size category have in each size category nave failed to capture the public's imagination. In the luxury cars, Cadillac has lost ground to the glamorous and technically sophisticated European manufacturers; in the middle of the market Ford's Taurus, based on the European Sierra. based on the European Sierra, has swept all GM's cars before it. While at the cheap end of the market only the Toyota-designed Nova has held its own against cheap and reliable competitors from Japan and

It has been in its inability to respond to the changing demands of the market that GM's notoriously cumbersome decision-making structure seems to have done the greatest damage. Design changes are damage. Design changes are still notoriously slow and in their styling and performance GM's US cars continue to lag not only behind the foreign competition, but also behind the company's years reconstill Europeans and second for the company's property of the company's property company's own successful Euro-pean models.

The old belief that what is good for General Motors is good for America still dies hard in Detroit, and it remans to be seen whether GM can learn to build the cars American consumers want to buy instead of

Despite the setbacks of the last few months, GM manage-ment still seems to have the designers, engineers and workers to come up with pro-ducts that can stand up profitably against the competition.
But whether GM's shareholders will show the same perseverance is now an open question.

#### **Beltway** bloodletting

There is, believe it or not, a lighter side to the Iran arms scandal which has shaken President Reagan and his Administration. A local radio station in Washington is now running a contest for the best catch-all phrase to describe the

Among the names proposed by listeners are Northgate (after the sacked White House aide, Lt Col Oliver North), Iranscam (after the Abscam scandal), Contradeception (a play on the Contra connection in the arms deals) and Gippergate (a play on Reagan's nick-name of the "Gipper" and Watergate).

Reagan, himself, has intro-duced new language to capture the essence of the scandal. Rounding on the press for its shark-like behaviour, he described it as "Beltway bloodletting." For those unfamiliar with Washington's highways, the Beltway is the road run-ning around the capital. Hence, matters which preoccupy merely the press and Congress are called "Beltway issues." The new phrase now seems to be a catch-all for attacks on the President.

My favourite phrase was coined by a local TV critic who said that the arms scandal could be Reagan's "Gipper-

#### Labour in vain

I know the Labour Party is taking its fund-raising seriously these days, with profits from sales of tastefully-designed hip flasks, stationery and teddy bears supplementing more tra-ditional contributions from the

But I fear that the enthusiasm of the new publicity supremos in Walworth Road has now got out of hand. A letter from Neil Kinnock asking the recipient to support Labour's election cam-paign has just landed on the doormat of the Chancellor of



Mr N. Lawson, 11 Downing Street, London, SW1, the letter begins "Dear Supporter" be-fore asking him to consider becoming a sponsor of the Labour Party.

Lawson, I am told, does not know quite how to reply beyond saying that he has a prior com-mitment. He could, though, follow up Kinnock's suggestion to pass on the letter to a friend or neighbour. I suspect that the occupant of No 10 would be happy to frame a suitable reply.

#### Sewn up

A tired but elated Geoffrey Maddrell admitted yesterday that he hardly remembered what home was like. Last week the Tootal chief executive spent two days show-

ing a party of visitors round his new £7m dyehouse outside Glasgow. Then he was off to Chatta-nooga, in the Carolinas, to put the finishing touches to a deal with Standard-Coosa-Thatcher that makes the Manchester-based group the largest producer of industrial threads in the US the US.

Back in London for talks with

advisers Morgan Grenfell, he was just in time to be able to make an 8 am announcement to the Stock Exchange yesterday. "It's a marvellous deal" he says. "The US was something of a weakness for us. Now we are right out there in front. The people involved were super. They really burned the lights all night during this week. We had to get the deal sewn up this week because yesterday morn-ing was the last day, for techni-cal reasons, we could go to the government broker this year. And the Americans wanted it

year for tax reasons. doormat of the Chancellor of "We gave them a deadline the Exchequer. Addressed to of 3 am New York time yester-

completed before the end of the



day in order to go to the stock exchange in London at 8 am. Their lawyers came through with the deal just a couple of minutes before the deadline." minutes before the deadline."

The hustle completes a hectic year for Maddrell. He joined Tootal from Bowates in February, and since then has brought Clover Leaf, Sandhurst Marketing, and now SCT into the Tootal group.

For the moment, he admits, the telegoest reall her come to

the takeover trail has come to an end. "Now we've got to make these deals work. We've got to show results in next year's figures."

#### Back room boys

Business writer Carol Kennedy decided that the best way to write a new history of ICI was to pick up her reporter's note-book and get on the road. stories of the great inventions and discoveries that have come out of the ICI laboratories since the 1930s by tracking down many of the men who worked on them, and are now in well-earned retirement.

Her book. ICI—The Company That Changed Our Lives, pub-lished yesterday by Flutchinson at \$12.95, is a strongly indepen-dent view of ICI's scientific achievements. Nonetheless, its publication is neatly timed to coincide with the group's diamond jubilee, and chairman Sir John Harvey-Jones was at the London launching party to give it his blessing.

Her subjects read like a roll-call of British industrial and scientific achievement: Sir Michael Perrin and Sir Peter Allen, who were closely associated with the development of polythene; Dr Charles Suckling who invented Halothene, a new type of anaesthetic still widely used; Professor Sir James Black who discovered a new way of treating heart conditions; Dr William Boon who invented paraquat a new type of weed-"chemical plough"; and Rex Whirfield who invented Tery-lene while at Calico Printers' Association and saw it deve-

Association and saw it developed by ICI.

The youngest of Kennedy's heroes still living is now in his late 50s, and the oldest are in their 80s. They did not get royalties on their work as staffmen — and apparently preferred things to be organised that way. Had they done so, many of them would be multimillimatives today. millionaires today.

#### **Health warning** Our Beirut correspondent, on a

Our Beirut correspondent, on a recent visit to the US, decided the time had come to buy a bullet-proof vest before returning to the Lebanon.

Opening the package containing the rather smart slim-fitting flak jacket, she was disconcerted by a little red label on the back which carried the warning: "Second Chance."

Observer



#### **POLITICS TODAY**

# The spy case that never ends

By Malcolm Rutherford

DR DAVID OWEN, the leader The letter made no mention of the Social Democratic Party, and perhaps, because Lord was probably right when he Rothschild is bound by the Offi-said in the House of Commons cial Secrets Act, could make no on Wednesday that the British public is enjoying the spy-book case in Australia. It is such a good story that only a dullard could resist its fascination, Noone can tell what will happen

One of the most remarkable facets is the capacity of the British Government, just when it seems to have been unborsed, to ride again. Indeed it now seems possible that the Gov-ernment will emerge with some credit for determination, even if eventually it loses the case. Its electoral standing may be unimpaired, perhaps enhanced.

Only two realms of great danger remain. The first is the charge of incompetence. This relates, in particular, to the role, or possibly the non-role, of Sir Michael Havers, the Attorney-General. There is a grey area here of some size. It grey area here of some size. It really is extraordinary that Sir Robert Armstrong, the Cabinet Secretary, should have had to retract his statement in the Australian court that the decision not to move against Mr Chapman Pincher's book, Their Trade is Treachery, in 1981 was taken on Sir Michael's advise taken on Sir Michael's advice. Sir Robert, to put it mildly, was carelessly briefed.

carelessly briefed.

That is not all. If action had been taken against Mr Pincher's book in the knowledge that Mr Peter Wright, the former member of the Security Service, was a principal source, it is likely that none of the present drama would be taking place. Action might also have been taken against the Granada television programme prominents feature. programme, prominently featur-ing Mr Wright, which was shown in 1984 and repeated on shown in 1994 and repeated on Wednesday. It was not. Thus it seems that the British Government was exceedingly slow to put its act together and is deserving of some of the ridicule being heaped upon it.

The other possible danger to the Government is that something very pasty could come out

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thing very nasty could come out of Lord Rothschild's apparent involvement in the affair. After a period of silence, Lord Roths-child had a letter in the Daily Telegraph yesterday, appealing to the Director-General of MI5 for a public statement that the agency has "unequivocal evithat he (Rothschild) is not and has never been a Soviet

cial Secrets Act, could make no mention of the widespread sug-gestions that it was he who brought Mr Pincher and Mr brought Mr Pincher and Mr Wright together in the first place to produce Their Trade is Treachery and paid Mr Wright's return fare from Australia, It is very odd that the suggestions go on being repeated without being denied. If they are proved to be true, Lord Rothschild will have some explaining to do. And if the explaining to do. And if the British Government were found in any way to have put him up

to it, the consequences would of course be quite devastating. There is also, when read carefully, something odd about Mr Pincher's book. It has won its reputation for alleging that Sir Roger Hollis, the now deceased head of MI5, was a Soviet spy. In fact, the claim is never made In fact, the claim is never made outright and there are some passages which can be read as showing that Sir Roger behaved perfectly correctly. Anyone who watched Mr Wright in the repeat of the Granada TV programme may have further wondered whether even he made anything like a cast-iron case against Sir Roger.

It is worth remembering that

against Sir Roger.

It is worth remembering that Mr Roy Jenkins, who was Home Secretary at the time of the inquiry into Hollis, believed—and believes—that there is a strong probability of his innocence. The same view is taken by Mrs Thatcher. Neither Mr Jenkins nor the Prime Minister Jenkins nor the Prime Minister has a vested interest in a cover-up. If they thought that he was guilty, they would lose nothing by saying so.

by saying so.

So it is hard not to conclude that someone wanted to keep the Hollis story going, possibly because it is such a good tale, perhaps to keep the fire from other suspects and—in the case of Mr Wright—to vindicate his conviction, as the investigating officer, that Sir Roger was a officer, that Sir Roger was a

Enough of speculation, how-ever. The real issue, as I wrote last week, is very simple. It is that the principle of life-long confidentiality among members of the Security and Secret Services must be upheld. The Government had no choice but to light the case grown if it but to fight the case, even if it loses in the end. It has far from lost yet. It would be surprising, for in-stance, if when Mr Wright is



Lord Rothschild: an appeal to MIS

in the witness box he turns out therefore secret.

not have signed some sort of The only wa contract of service committing himself to the confidentiality that he now renounces. That alone should be sufficient to aone should be sufficient to settle the matter against him in a British court. If it is judged to be an inadequate reason in Australia, the British Government will still have shown how far it is prepared to fight, and one would not rule out further court settles arrives out further court action against

The interesting question is how it is all going down at home. In spite of the incompetence and the elements of farce, it seems to me that the Government is not doing too badly. For if you set the entertainment value to one side and set necessary. To and ask people seriously: "Do we need a security service?" and if the answer to that ques-tion is "Yes," then it follows logically and by definition that the service must be secure and

ties in monitoring outstanding accounts. If a small company

owes me money, I would tele-phone the gaffer and within a

minute or two I would know

if the hold-up was due to poor quality, non-delivery, etc. or

just plain cash flow problems. With a large plc I would be put through to a purchase ledger clerk who would not even know if the goods had arrived, and who would tell me

that he cannot possibly pay the account without all the relevant

documents. His superior will undoubtedly be in a meeting

and the goods received depart-ment will be on a different number, or at a separate com-

pany. Letters go unanswered, of course.

Typically, the small company s caught between a large

customer on the one hand which cynically withholds payment for

90 days, and on the other the large supplier who withholds supplies if his account is more than 10 days' overdue. The

small company gets paid eventu-ally, of course, and remains profitable. But his cash flow is up the Swanee.

There is no doubt that most small companies could improve their credit control procedures, but what is scandalous is that

they should not be paid on time after supplying goods in accord-ance with an order, issuing an invoice and supplying a state-

Kelvin Way, West Bromwich, West Midlands.

Sir,-I can well understand

ing BTR's bid for Pilkingtons-

BTR's bid for

**Pilkington** 

From Sylvia Brown

The only way of avoiding going down that logical path is to say that we do not need a security service in the first place, and no one in the House of Commons debate on Wednes-day was prepared to argue that. Indeed, it may even be easier to make the case for a security service today than it was (say) a decade ago. It is not as if everyone believes that Mis is in business only to protect nuclear secrets and to snoop on students who may lean towards the Campaign for Nuclear Disarmament. There is a degree of terrorism in our society, much of it imported from abroad. of it imported from abroad, which there used not to be. Whether it comes from Ireland or the Middle East makes no one of the means of combating it, sometimes even of pre-empt-

ing it. Thus the question comes

be run and how it should be necessary or desirable. But it

Dr Owen made the old case for a Parliamentary Select Committee in new form. would include Members of both Houses: Commons and Lords. There would be former members of the armed forces, some of whom already sit in the Lords. All would have to be Privy Councillors (people under a special oath of secrecy and allegiance), but it would be possible for suitable candidates to be made Privy Councillors in order to serve on the Committee. The chairman would be someone not, or no longer, in the front line of party politics: perhaps a former Prime Minister.

former Prime Minister.

It is an intriguing idea and shows how serious and patriotic Dr Owen can be. In this he has differentiated himself from the Labour Party which has tended to concentrate on the Wright affair rather than the general principle of how to manage a security service. Yet it would not, I think, work, for the reasons given by Mr Douglas Hurd, the Home Secretary.

These are, broadly that there

These are, broadly, that there has to be an inside and an out-side. "There is bound to be a harrier of secrecy," he said,
"between the Security Service
and the general public . . . A
review body has to be on one side of that barrier or another. If it is inside, it can certainly probe and monitor . . . but then it cannot communicate its findings convincingly to those who remain outside. If, on the other hand, the review body is outside the barrier looking in, then of course it will have great diffi-culty in satisfying itself that it is able to carry out its task because it will not have access to the material which most people would judge to be necessary if it was to carry out that task successfully."

That was the main thrust of the Home Secretary's argu-ment. It did not go down especially well as a speech, but it is quite difficult to reject the Hurd thinking outright.

My own view is that the role of the Security Commission should be strengthened. This is an ad hoc body that has been in existence for over 20 years and which can investigate and report upon any fallures in a moment before."

supervised. That was the does not attempt to provide a serious part of Wednesday's continuous monitoring of the continuous monitoring of the Security Service. Perhaps it the globe invents a remarkable with America's number two, should be encouraged to do a widgets. It develops it to the Libbey-Owens-Ford, to be able little more of that. Meanwhile we should come back to the matter, as Mr Hurd has promised, after the heat of the Wright affair has died down. It is thoroughly healthy that the

subject has been aired. There is obviously drama still in store. Mrs Thatcher repeated four times at Question Time yesterday that Lord Rothschild's letter to the Telegraph was "being con-sidered in government," but would say no more. I took that as a sign of prudence rather than suspicion, a desire to examine all the relevant facts

before issuing the public statement that Lord Rothschild is seeking, Indeed, it would have been amazing if he had been able to secure such a statement within a few hours of his letter being published. But, in these matters, one can never be sure.

There is also still a great deal of fun. No one who heard Mr Jenkins's speech in Wednesday's debate will ever forget it. On Mrs Thatcher, for example: "Do not get too close to this Prime Minister. She is an upas-tree." (Mr Jenkins has an unmistable way of propuncing thanks) way of pronouncing upas.) "The branches may be splendid, but contact may be deadly." Or on a former Prime Minister, Lord Wilson, "with his too persistent record

of maintaining Britain's imperial commitments across the world, his over-loyal lieutenancy to Lyndon Johnson, his fervent royalism, his light ideological luggage." How could anyone, he asked, not themselves unhinged, possibly have thought that such a man was a communist seen? was a communist agent?

Finally on the Attorney-General who has twice felt constrained to blow a whistle, once during the Westland affair and again during the Wright case. "When he has done so, on both occasions everybody has stood transfixed, as though the last trump has been sounded in some allegorical painting by Blake and, for the moment, stopped doing the apparently dreadful things that they had been doing Lombard

# First points to Pilkington

By Christopher Lorenz

widget, or process for making point of commercialisation. How should it then exploit the innovation: Ikense it out to companies abroad, or try to conquer the world on its own?

The dllemma is a classic one which innovative companies have had to confront ever since the early days of the Industrial Revolution. The correct course of action depends on a wide range of considerations, notably the financial and marketing muscle of the company at home and abroad, and its political strength wis a-vis international competitors.

When, 25 years ago, Pilkington Brothers reached the point of decision over its now famous "float" process of making glass, it opted mainly for licensing the process of the ing, though it also steadily built up its own float plants in avail-able foreign markets, such as Canada, Australia and Sweden. Its strategy of licensing to much of the world - notably the US, Japan and Continental Europe — has brought it over \$400m of royalties since the early 1960s, and has helped it finance its own expansion in

the UK and elsewhere. But BTR, the British conglo-merate which is now mounting a hostile takeover bid for Pil-kington, alleges that licensing was a mistake

BTR's criticism is irrelevant to its bid; the current management was not in charge when the decision was made. It is also wrong.

Over the past decade and more, Pilkington has steadily turned itself into the world's largest glassmaker. But at the time the licensing decision was taken it was a second-league player, very much smaller than the two American and two European majors in the field. To have declared war on all of them, plus the world's other glassmakers, would have been downright suicidal on political grounds alone. For one thing, Pilkington would have been frozen out of the then collegial

earlier this year.

On commercial and financial grounds, too, a refusal to license would have been more than stupid. A "go-it-alone" policy would have meant the construction of a monumentally expensive network of manufacturing plants and distribution channels all round the world - a task that, even today, is beyond all but the largest multinationals, and sometimes even them.

Pilkington would either have bankrupted itself in the pro-cess, or would have taken too long and therefore been subject to the compulsory licensing or anti-trust procedures which countries can apply to patent-holders who fail to "work" their technology themselves, or to license them voluntarily.

A salutary example of the "go-it-alone" school was pro-vided only a few years ago by

EMI, inventor of the com-puterised tomography (CT) scanner, whose mismanagement helped end EMI's independent existence; after an ignominious takeover, it is now part of Thorn-EMI. EMI's early success in scan-

ners was foreshortened by a whole raft of mistakes. As thousands of business school students have since been taught, one was to take on the US market single-handed, in a full market single-handed, in a full frontal attack on the giants of the X-ray industry, notably US General Electric. Their response, in the form of competitive products which evaded EMI's patents, was vicious and devastatingly fast.

Sometimes, as in pharmaceuticals, past licensing to powerful competitors, especially in the US, does now appear misguided. But this is with hindsight; at the time such deals were made, the European innovator usually lacked the necessary distribu-tion system in the countries in

question.
Since glass, unlike pharmaceuticals, cannot be flown across the world in jumbo jets, Pilkington needed that, and a world glass industry, and would network of local factories benever have been offered the sides. It had neither. Things opportunity it was given six would be very different if it years ago to break into the invented float today. But history is history. Disinterring it, buying the local leader, Flachglas. Nor, probably, would it one's credibility.

#### Why Europe needs Hotol

Sir. - Peter Marsh (Novem-

From Mr P. McClory

ber 28) puts forward the argu-ment that because British Rail failed to develop a new tilt mechanism for trains, therefore it is "Boys Own" fantasy to suppose that Britain could successfully develop Hotol without the intermediate step of first developing the Frenchsponsored Hermes Euro-shuttle.

Apart from the inexplicable thought process that could conjure up such a connection, it is sad that such articles are still written by respected opinion-formers in Britain. Mr Marsh displays an ignorance about the implications for Europe of following his suggested course that is breathtak-

of Britain does not lead the development of Hotol now, it would be best to forget the pro-ject entirely and concentrate on opening yet more pizza and hamburger outlets! Mr Marsh gives the impression that a simi-lar project to Hotol is also being "studied" in the US. Nothing could be further from

Over the past year I have had

Over the past year I have had the privilege of visiting the Pratt & Whitney design centre in West Palm Beach and, from conversations there along with what I have read in US periodicals, the position of the US aerospace plane project is as follows. In April this year the national aerospace plane program (funded by Nasa and the US Dept of Defense) awarded contracts worth \$450m to some of America's largest aerospace of America's largest aerospace contractors to develop the nation's first hypersonic plane. Designated the X-30, it will be about the size of a DC-9 and is expected to reach speeds of 18,000 mph, enough to take it into orbit around the earth. The X-30 is actually expected to fly by 1993 — seven years from now. So much for

New air-breathing engines will carry the X-30 (which, like Hotol, will take off and land from normal runways) to 200,000 feet and then conven-tional rocket engines will take the aerospace plane into orbit. To achieve this goal numerous technology companies across America are working flat out to develop new materials; airframes and propulsion systems. It is envisaged that when fully operational the X-30 will be able to place payloads in orbit at a tenth of the cost of the at a tent of the cost of the present shuttle programme.

If the X-30 proves what its designers hope for, the next hypersonic plane to be developed will be the so-called "Orient Express." These will be hydrogen-fuelled civil airliners crossing the earth at speeds of up to 10,000 mph and result in losing the business,

#### Letters to the Editor

For Europe to become (let alone remain) a serious participant in the space business during the remainder of this century is has to develop its aerospace industries along similar lines. America is developing the X-30 for one reason — to deliver payloads in space with case and economy. In Europe the only project we have that could deliver the same objec-tives is Hotol.

If we now develop Hermes (which itself involves the hideously expensive transformation of the Ariane-5 to take ation of the Ariane-3 to take men and women aloft) at a time when the end of the present American chuttle programme is in sight, we shall be achieving nothing but building up the French aerospace industry at the expense of a truly European constitution of a truly European constitution in a present and a statements. pean opportunity to create a world-class space industry which will be competitive well into the 21st century.

Anybody else out there for Hotol? Panl G. McClory. Abbeywest Securities, 39, Bennerly Rd, SWII.

Controlling

credit From the Financial Director, Jensen Cars

Sir,-As financial director of a small private company, with some practical experience of credit control, may I add to he debate on late payments?
It has been said that small companies do not set realistic credit limits, that their terms of business are not adequate, and that they do not moni-

accounts effectively. The credit limit of a blue-chip plc is likely to exceed the entire turnover of most small com-panies. Terms of business are only relevant if you are pre-pared to sue on them, and for most small companies this would simply lose them business, not to mention delaying payment still further.

tor and control outstanding

The implication in the suggestion that small companies should seek to control their outstanding accounts is that they should refuse to supply an order if the customer already owes money, or has a history of poor payments. The situa-tion has a logical contradiction, however. To decline the order from a large plc will simply carrying 500 passengers. The so the only reason to refuse Orient Express will travel from the order is to avoid incurring New York to London in one a bad debt, but when there is hour and from London to Syd- no chance of the customer going a bad debt, but when there is

month award aimed at recog-nising outstanding civic contribution. The company has excel-lent links with local schools encourages open day visits, and supports career conventions. The company also takes an active role in the local Chamber of Commerce. We have a thriving sports and social club pro-viding excellent facilities for employees and local residents, and a very active retirement out of business the only sensible decision is to fulfil the order. There are practical difficul-

experience of BTR's attitude towards its employees. When I suffered a stroke some years ago I was given every encouragement through my illness and on return to work the company provided me with all ecessary facilities to perform my job, including the incentive of extra responsibilities.

Svivia Brown. Watery Lane Scropton, Derbyshire.

Chaos in pensions

From Mr H. Wynne-Griffith Sir,—Pension mortgages are a marketing gimmick introduced by insurance companies to pro-mote the sale of pensions pro-ducts. If pension fund contributions are directed into the repayment of mortgages, then at the point of retirement there may well be a house, but there will be very little pension—you cannot have your cake and eat it. The suggestion in Eric Short's article (November 28) that personal pensions may be mortgaged in the same way to purchase a house, suggests that the Government is now prepared to allow employees to buy houses instead of taking State pensions. This surely cannot have been the intention. Furthermore, it creates a significant incentive for em-

ployees to come out of their company pension scheme simply to take out a pensions mortgage. The Inland Revenue will not currently permit a company pension scheme to lend money to an individual member for house purchase.
I find it very disappointing

indeed that the opportunities presented to the Government to create some form of order the anxiety expressed by Mr T. Woosey (November 26) concernout of the chaos which currently exists—and the even greater chaos that is to exist in future it is a perfectly natural response of a loyal employee and caring —have been totally ignored.
What is even more disturbing
is that I get the distinct imprescitizen to a situation which is As a long-serving employee sion that the reason these oppor-of BTR Silvertown, however, I tunities are ignored is nothing can assure Mr Woosey that he to do with politics, it is simply has nothing at all to fear. I that those in power-be they have worked at BTR Silvertown politicians or civil servants—do not understand the implications at Burton-on-Trent for 13 years of some of the decisions that and have seen the development of the BTR Group under Sir they make. Despite all the Owen Green's leadership. The protestations of professional company in Burton currently experts the politicians continue supports many local charities to wade into deeper and deeper ranging from the Mayor's water, creating greater and appeal, local bospice and Dr greater waves to the ultimate Join our Anniversary Celebrations To celebrate our 21st anniversary we're presenting you with three tempting offers. TREE ... FREE BOTTLES SUPER-VALUE

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It sponsors a local football H. R. Wynne-Griffith,



# FINANCIAL TIMES

Friday December 5 1986



THATCHER RESISTS CALLS TO CLEAR LORD ROTHSCHILD OF ESPIONAGE CLAIM

# New twist in British spy drama

BY MICHAEL CASSELL IN LONDON

terday resisted calls from both sides of the House of Commons to clear Lord Rothschild, the former head of the Downing Street Think British security services. Tank," of allegations that he had

been a Soviet agent.

Mrs Margaret Thatcher told MPs that she had seen the letter from Lord Rothschild, published in yes-terday's Daily Telegraph newspa-per, in which he referred to inven-does in the press and called for his name to be cleared. She said it was being considered in government but she could say nothing further "at

Her response brought immediate condemnation from opposition MPs. Mr Roy Hattersley Labour's deputy leader repeatedly chal-lenged the Prime Minister to make

THE BRITISH Prime Minister yes- Rothschild, of ever having been a vative backbenchers already joinspy. He claimed her failure to do so would cause personal anguish for Lord Rothschild, and damage to the

> It was not clear last night how long Mrs Thatcher intends to maintain her silence. She is almost certainly already in possession of an "MI5 dossier" on Lord Rothschild upon which she could base a statement. But there is clear ministerial concern that a decision to say any-thing could make it more difficult for the premier to maintain her steadfast refusal to comment on any aspect of the current spy book court proceedings in Australia.

One senior minister last night implied that the Government might not feel able to make any move to clear Lord Rothschild, until the ing in calls for Lord Rothsc reputation to be cleared, the Prime Minister faces mounting pressure to act without delay.

Later Mr Hattersley said he was astonished that Mrs Thatcher had not cleared Lord Rothschild, and claimed she had a duty to return to the House and make a very early statement. He pointed out that in 1981 she had established a precedent by stating that charges of spy-ing levelled at Sir Roger Hollis, the former head of MI5, were not prov-

In a reference to the 1981 decision not to prevent publication of a book on the security services by Mr Chapman Pincher, Mr Hattersley claimed the Prime Minister had

nience." She could not leave Lord Rothschild in an invidious position so as to protect herself from answering awkward questions about the Australian court case, he

The opposition also claimed yes terday that Mrs Thatcher had re treated over threats to deprive Mr Neil Kinnock, the Labour Party leader, currently in the US, of access to security information in reprisal for making contact with Australian lawyers opposing the

The British Government yester-day won leave to appeal against the New South Wales Supreme Court's decision to hand edited papers over to lawyers representing Mr Peter Wright, a former MI5 officer.

#### Maputo to seek help in fight against 'bandits'

MOZAMBIQUE will continue to with South Africa but will draw on military and other support from both East and West and the nonaligned world to step up the fight against "armed bandits," President Joaquim Chissano declared yester-

press conference since his election last month as successor to President Samora Machel, killed in an air crash on South African soil in October, Mr Chissano offered South Africa "peace and good neighbourli-ness" but added that Mozambique was not prepared to concede either

its sovereignty or independence.

He hinted at wide-ranging economic reforms to be introduced in coming months which would concentrate on raising agricultural pro-This, he said, would be an essen-

tial part of a co-ordinated political economic, diplomatic as well as military offensive against "armed ban-dits" of the Mozambican National Resistance (MNR). He confirmed that the MNR was

active in all 10 provinces and that the situation was particularly bad in Zambezia province bordering

He called on Malawi to "get of the fence" and participate in the struggle to get rid of armed bandits not by offering military assistance like Zimbabwe and other nonaligned countries but by preventing its soil being used as a springboard

He repeated accusations that South Africa was continuing to sup-ply and assist the MNR with helicopters, airdrops and other means but otherwise maintained a firm but conciliatory line towards South

He reaffirmed Mozambique's "moral, political and diplomatic sup-port for the African National Congress (ANC) but refuted South African claims that it harboured ANC guerrilla units.

Mozambique would honour the Nkomati Accord and not allow the ANC to use its territory for violent actions against South Africa. But. he added, it was not Mozambiqu but apartheid which lay at the root Mr Chissano thanked the inter

national community for the sympa thy which Mozambique had received after Mr Machel's death and noted that Western countries also now "agreed on the need to help Mozambiquze militarily as well as economically." He added: "We hope to see the results of this help from East and West as well as the nonaligned countries within a short

#### White House spokesman resigns

open hearings when the 100th Congress convenes on January 6. The Senate select committee will

Democratic majority in the US Senate following last month's mid term elections.

have been jockeying for position: that the chairman is likely to be

press yesterday.

According to the New York Times, the same aircraft and crews that were contracted by the State Department to carry non-lethal hunitarian aid to the Contras were used at other times to supply them

The Central Intelligence Agency issued a rare public denial of rews reports that it handled Iranian

THE LEX COLUMN

# A container for **Euroferries**

The horrors of Houston property have been threatening to engulf European Ferries ever since the oil price fell apart. The inevitable has duly occurred, with the threat of a balance sheet blow-out forcing Euroferries into the arms of P&O with every sign of relief. Euroferries' dependence on tak-

ing property realisation profits out of its developments in Houston, Denver, and Atlanta had made for a bumpy ride even before the profits failed to arrive at all, this year. Add a strike forn year in the core Channel businesses, and Eurofer-ries was ripe for plucking as soon

as the monopolies commission gave a clearance to the 20 per cent hold-ing that P&O already possessed. The deal makes perfect sense for P & O. which can afford to swallow the US property losses, and take a more released view about the future of the Sun-belt investments than might have been possible for Eurofernes bankers

The linkages between P&O's container operations and Euroferries' handling facilities, and between the P&O road transport business and the ferries could scarcely be more

The construction of a tunnel under the Channel can scarcely be good news for the combined operation, in the very long term. But then, there is a lot of cash to come out of the Channel ferries before

#### Saatchi & Saatchi

Since the traumatic reception of its rights issue and the equally bruising effect of the account losses which followed the acquisition of Ted Bates, Saatchi & Saatchi's share price has been rolling up and down in mid-Atlantic.

down in mid-Atlantic.

At 668p, down 2p on yesterday's excellent figures, the shares have floated nearly half way back to the ex-rights level; at the recent rate of recovery, from the depths below 600p, they may even bob up to the surface in time for the anniversary of the ill-starred rights.

If so, the recovery will probably be more a function of the increased US interest in Seatcht shares than of the progress which the group is making in its operations. London institutions may be won over in the

progress by the rest was around 13 per cent. Hardly awe inspiring, and many of the older parts saw flat or even falling profits.

sultancy field is already mapped

Yesterday's press release from

Hanson Trust did not actually an-

nounce a new takeover. But the

message with the preliminary re-

sults was clear, although it is in the

middle of a little \$200m deal, Han-

son is ready for another big one.

The talk about cash of £3.56bn and

the exciting opportunities that cash

In fact the cash figure is some-

what spurious, net of borrowings and calling the convertible debt, cash is about £400m. But gearing up

on shareholder's fund of £1.59bn, or

even £2.66hn if the convertible is

counted as equity, would finance quite a sizable deal, especially if there were - as with SCM and Im-

Another bid, naturally not fi-

ready for a quick strip. About £130m of the rise in operating profits from £257m to £420m came from

perial – quick sales to be made.

the day after the figures.

out. Yet the shares are still at a dis-

Hanson Trust

That reinforces the argument that Hanson's skills are best spent in doing the corporate equivalent of bought deals - buying in bulk and making a turn on the distribution. In that case the rating, of about 11 times prospective earnings with the shares at 191p, might simply be a reflection of low quality in these broking type earnings.

The market has dealt harshly with the Bass share price over the end but have remained strangely last few weeks, but even so it was impervious to the charms of world perverse to drop the shares a furscale advertising. Indeed, Saatchi's ther 6p to 713p after Bass reported earnings growth has been well up to par, at 21 per cent, and normal annual pre-tax profits up 22 per cent at £310m. internally generated growth has ai-If anything, the figure was better than many had anticipated. Admitready replaced the accounts lost af-ter Bates. Expansion into the con-

tedly Bass has taken an unexpected extraordinary write-off to account for the diminution in the value of its UK holiday camp business, but a deficit of £53m is small beer compared with the £700m surplus over book value thrown up by revaluation of group properties.

Over the year as a whole Bass has probably just maintained its share of the beer market. But given the disruption to supplies at the beginning of the year, in the wake of the Runcorn brewery dispute, it is clear that the underlying pattern opens up are reminiscent of last is one of continued growth in mar-year, when the Imperial bid came ket share; Bass has been increasing ket share; Bass has been increasing market share through the pubs, rather than by chasing business through the lower margin off-trade. That same premier position in

the tied trade has meant that Bass's shares have been particularly hard hit by the reference of the tie to the Monopolies Commission. But even supposing that changes are eventuwrought in the system, it will not be Bass which suffers most.

As the UK company with the nanced by shares, should be just most impressive brand range, Bass what the market wants from Han- could positively benefit from a son - so long as the target looks brewers' Big Bang. If Bass can grind its way past £350m pre-tax this year, the shares are on a multiple of only 10.5. The discount to the acquisitions, figures which exclude market seems most inappropriate, any profits from the bits that were given the positive outlook for conbought and sold. That suggests the sumer spending.

# Crisis in floater market deepens

By Clare Pearson in London

THE CRISIS in the floating rate note (FRN) sector of the Eurobond market deepened yesterday with many dealers saying they would abandon making firm prices in per-

Dealers are facing substantial potential losses on perpetuals -which have no final maturity date following massive price falls in recent days as institutional investors have shunned them.

Yesterday, the sector showed scattered signs of stabilising after yet another sharp price drop of up to one percentage point at the opening of business. Later in the day, prices of some issues - notably those of UK clearing banks for which perpetuals have been an important source of capital - had risen

from their lows. The episode has highlighted divisions between large and small Eurobond firms and underlined the problems faced by the market as a whole because of tough competition to manage new issues, which has caused too much paper to be brought on terms unattractive to in-

resentatives of about 40 firms held an emergency meeting yesterday morning after trading in perpetual bonds failed to revive despite the previous day's agreement to reduce minimum dealing sizes and widen the spreads between bid and of-

fered prices. Mr Tom Beacham of Wood Gundy, a prominent figure in the Association of International Bond Dealers, who chaired yesterday's meeting, said: "What we're trying to do is to get people to pick up their tele-phones again and re-establish some kind of dialogue."

Many dealers who attended the second meeting said that, instead of quoting firm prices at which they would be committed to deal, they would merely indicate prices for a temporary period up to about the new year. This was intended to stem nervousness and help liquidity

Details, Page 24

#### Cut back in applications for St Gobain

Continued from Page 1 France has taken 20,000 orders av

the pace has slowed slightly in the last days of the campaign, which closes at the weekend, but Credit Lyonnais said yesterday that applications were still coming in at a rate of 12,000 a day. Overall, senior bankers estimate that individual applications could reach 2m, double what the Government had

#### **Bullion banks consider sharing** control of London Gold Market BY STEFAN WAGSTYL IN LONDON

have run the London gold market since 1919 are considering sharing their control with other gold trading

The Bank of England is understood to support changes to make the market more democratic, at a time when other financial institutions are also reforming traditional practices in the City Revolution. The proposals come after a number of overseas banks and trading

companies have built up gold trad-ing operations in London to rival the traditional bullion banks. Some of these have been pressing strongly, if discreetly, for a say of the nagement of the gold market. However, there is no sign that the five will invite new companies to take part in the fix, the twice-daily

pricing meetings which are held around a table at N.M. Rothschild,

THE FIVE bullion banks which heart of the London market, but an important proportion of the busi-ness does take place outside it.

The regulatory changes are being liscussed in the context of the British Government's Financial Services Bill, which is currently before parliament. Under the proposals, the supervision of the wholes nancial markets - that is money, foreign exchange and bullion (silver and gold) - is to be carried out by the Bank of England - as it is now. However, in order to formalise the arrangements, the Government wants these markets to establish their own representative bodies.

The gold market's 53 associate members now have no formal say in its administration. Apart from jewellers, refiners and small-scale dealers, they include a number of around a table at N.M. Rothschild, companies whose gold market-mak-the merchant bank. The fix is at the ing activities rival those of the five

They include Morgan Guaranty, J. Aron (a subsidiary of Goldman Sachs), Phibro-Salomon, and Shear-son Lehman Brothers (owned by American Express) from the US the Bank of Nova Scotia from Canada and the Swiss bank Credit

The market's five members N.M. Rothschild, Samuel Montagu, Mocatta and Goldsmid, Sharps, Pix-ley and Mase Westpac (formerly Johnson Matthey Bankers) – have resisted calls for change in the past. But they clearly now feel that the Bank of England will insist that the London gold market liberalises its rules along with other City markets. Moreover, they are aware that powerful foreign banks and traders cannot be excluded indefinitely large overseas banks and trading from formal representation in the

Analysis, Page 36

# Row grows on Palme murder hunt

STOCKHOLM police chief Mr vestigation, Mr K. G. Svensson. Hans Holmer, who has led the fruitless nine-month hunt for the assassin of Mr Olof Palme, the former lier this year. He claimed that a 33-Swedish Prime Minister, was called year-old man held for several days brief opposition party leaders about the state of the murder investigation. as criticism of the police conduct of the case mounts.

Unrest within the Stockholm police force has grown amid reports that a group of 12 detectives had been taken off the case following leaks to the press.

Disquiet over Mr Holmer's leadership of the hunt was further fuelled yesterday when Mr Bengt Hamdahl, Swedish Chancellor of Justice, published a report claiming that Mr Holmer had failed on several occasions to show "a necessary will to co-operate" with the previous

BY LOUISE KEHOE IN SAN FRANCISCO

THE JAPANESE Ministry of Inter-

national Trade and Industry (Miti)

has vowed to force Japanese semi-

their prices in Europe and Asia, ac-

The officials said the Japanese

anese semiconductor trade agree-

The US Commerce Department

expressed "cautious optimism" af-

The US officials said Miti would

monitor all Japanese memory chip

exports and had warned Japanese

firms to comply with the agree-

ment. "Now we must wait and see"

ter the talks that the Japanese Gov-

country markets.

cording to US trade officials.

case in dramatic circumstances ear- said Mr Hamdahl. on suspicion of involvement in the assassination had had his rights seriously violated by the police.

He charged that his position as secutor had been compromised by the police leading the investigation, and complained of interference in his work by the Justice Min-The report from the Chancellor of

US hopeful on chip pact with Japan

if Miti's actions would successfully

resolve the dumping problems, they added. A further round of consulta-

tive meetings has been tentatively scheduled for January.

The US semi-conductor industry,

which had hoped for sterner action

conductor Industry Association (SIA), an influential trade group

representing the major US chip-makers, said: While it is reassuring

that Miti has expressed its commit-ment to the trade agreement, the

that dumping has stopped."
According to US memory-chip
manufacturers there has been no
increase in Japanese chip prices in

Europe and Asia over the past two

Justice yesterday rejected the claim that the suspect had suffered any violation of his rights, but he did accuse the police of "negligence" in the way they had conducted iden-tity tests with eye-witnesses.

made their pledge during the latest round of talks in Washington yes-terday on the controversial US-Jap-

ernment would fully implement the Japanese Government has ex-trade pact by bringing an end to pressed such commitment before, dumping of memory chips in third-and we have yet to see any evidence

He said the problems of co-operation between the police and the chief prosecutor were obvious. "The

conflicts seemed above all to have Mr Svensson resigned from the arisen from personal antagonism.

> Mr Holmer refused to comment yesterday following his me with Mr Ingvar Carlsson, the Prime Minister, and opposition party lead ers. But Mr Svensson, who resigned from the Palme case in May, said it was "teeming with inaccuracies."

Comment from the Swedish press has become increasingly negative about Mr Holmer's conduct of the case, as his early optimism about finding the killer has proved un-founded. A steady stream of speculative rumours seeking to explain the assassination have surfaced as Mr Holmer himself has refused for several months to comment publicly on the progress of the investi-

The SIA meanwhile vowed to en-

list the support of the US Congress.

the entire US electronics industry,

ers. It said it would proceed with

plans to draw up sanctions that it says should be immediately im-

posed on Japanese companies that have or will violate the agree-

"We assume that the US Govern-

ment is preparing a similar list of sanctions," the SIA said.

However, US trade officials said

yesterday that no decision had yet been made on what action the US

Government would take if Japanese

companies continued to dump chips. Miti officials were, however,

told at the Washington meeting that

if the agreement did not work it would represent a serious problem,

ing to US officials.

Continued from Page 1

be comprised of six Democrats and five Republicans reflecting the

on the bi-partisan committee. The coveted job of chairman has yet to be named. Sen Byrd has warned come as big a national celebrity as Sen Sam Ervin, the South Carolina

Revelations about the arms sales to Iran and the US Government's involvement in supplying weapons to the Contras – when direct military aid was banned by Congress continued to surface in the US

Quoting people who allegedly took part in the covert operations, the New York Times said aircraft which took the non-lethal supplies from the US to Honduras and El Salvador were unloaded in those countries and then refilled with wespons from Europe. The arms were then flown to rebel camps just

arms sales profits through a Swiss bank account also used for funnelling money to anti-Marxist rebels in

# **PAYEN** An International Force in Automotive Gaskets

TAKE A LOOK AT THE FACTS

A PAYEN supplies the world's most comprehensive international range of automotive gaskets.

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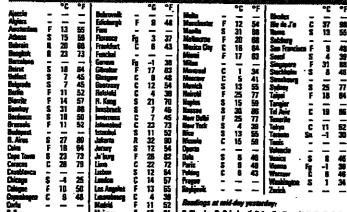
gasket development.

Levery winner of the Formula 1 Constructors Championship has relied on PAYEN

associate companies world-wide.

PAYEN has technical assistance or trade

# World Weather



#### Insurance court ruling Continued from Page 1

ment"

surance market, said in welcoming market and claimed that the deci-the judgment: "Lloyd's has always believed that proper freedom of in-believed that proper freedom of in-

surance services will be beneficial to the EEC in the wider context of of the British Insurers Internation completion of the internal market."

He emphasised that Lloyd's did not anticipate an overnight bonantation that in the immediate future special context of the libertification. not "anticipate an overnight bonan-za" as a result of the liberalisation that in the immediate future spe-cialist insurers in the London mar-

lobbying for greater access to conthe European Parliament. The tinental markets. Mr Peter Miller, group called it a great victory for chairman of Lloyd's, the British in-proponents of a freer internal EEC earn "billions of pounds." Mr Jason Frangoulis, chairman

permitted by the ruling, but instead looked forward to a "steady increase" in European business. "We must be pleased," he said. Removing restrictions in Europe would also in Europe would also enthusiastic reaction from the Eu-strengthen the European industry's ropean Democratic Group, repre- ability to compete with Japanese

# Distribution Services

This highly specialised sector is transforming the delivery of retail goods and meeting a boom in demand for express parcels services.

# Emphasis on speed

By Kevin Brown, Transport Correspondent

A QUIET revolution is going

market.

There have also been important developments in other distribution areas, notably a boom in demand for express parcels services which has led to a rapid increase in the number of competing companies.

in this sector has been Federal Express, the Memphis-based US carrier, which bought a sub-carrier, which bought a sub-ply in this sector.

Some goods, including sugar, The most notable new entrant

Kerson Emily

THE CONTRACT

carrier, which bought a substantial share of the UK market by taking over Lex Wilkinson. Changes are still taking place within the retail market place, but a clear pattern has emerged as the major multiples some goods, including sugar, soap powder and detergent products, are more suited to direct delivery because of their bulk and speed of turnover. The so-called "morning goods," such as bread and milk also require direct delivery to stores. In other sectors, Marks and Spencer, Boots, and Woolstores to out-or-town store, achieve growth by taking over smaller companies as well as Spencer, Boots, and Woolworths all have their own central distribution arrange-

sales, giving them enormous a similar organisation, while influence over distribution ser. C & A and Burton's have their vices, which most have not been own hanging garment distribusion to use.

A QUIET revolution is going on in the distribution services industry as economic pressures combine with technological and social change to create an increasingly specialised service sector.

In retailing, control and influence has shifted decisively away from suppliers and towards retailers as the major multiples exercise the bargaining power conferred by their

multiples exercise the bargaining power conferred by their dominant position in the through the centralised distribution centres of the top eight multiple grocery retailers. This is expected to rise to between 45 and 50 per cent within the next two years.

Some companies, such as Sainsbury's Kwik Save and Waitrose, have achieved a level of centralisation of 80 per cent.

According to industry estim-tralised distribution arrange-ates, the multiples now account ments. In the electrical field, for up to 75 per cent of retail Comet and Curry's/Dixons have

The retailers have developed tion has its own central ware-

As a result, the high fixed

The choice for manufac-turing companies has been to withdraw from operating their own distribution networks, as Unilever did when it sold its SPD subsidiary to National Freight Consortium, or to

This was the course chosen by United Dairies, United Bis-cuits, and Reckitt and Colman, who opted to market their services to other manufacturers.

tralised warehousing by re-tailers has meant that manu-facturers have also had to reconsider their distribution networks as the usefulness of their own networks of depots has declined.

costs and investment requirements of distribution operations have become increasingly unattractive to manufacturers, leading to the growth of specialist distribution com-panies operating a number of distribution networks on behalf of specific customers.

develop the business as a com-mon carrier, offering specialised services to other manufacturers.



fields of operation. In the same way, Express Dairies marketed distribution to supermarket outlets, Geest marketed their expertise and experience in produce, and TLT set up TLT Distribution to re-lieve their dependence on sugar distribution at a time when imports of cane sugar were being restricted by the EEC.

Independent companies such as Longton, Peter Lane and Christian Salvesen also entered the market as they saw a par-ticular niche in which they could offer experience.

All these companies offer distribution facilities to manufacturers on the basis of common use of their facilities, relying on economies of scale to offer clear gains to customers in reduced

Most of the big national dis-tribution companies, such as

involve the provision of all an important point in this management services associated with the customer's distribution requirements, and often incorporate the customer's own com-puter ordering and stock control

Dedicated contracts have the advantage for both retailers and manufacturers of offering tailormade services and a large measure of control of distribution, while relieving the customer of the problems of day-today management.

tion of this kind also has clear

ment Group (TDG) also offer mer, since the contractor will dedicated services, under which usually provide not only the they supply a complete distribucing the capital for vehicles, trailers, mer, since the contractor will encompassing the buying office, Packages being sorted in tion operation facility tailored to the needs of a particular customer.

Dedicated contracts usually involve the provision of all management services associated context is that the distribution industry tends to be satisfied.

porate the customer's own com-puter ordering and stock control systems, or the provision of these facilities by the distribu-tion company.

With a lower learn of the main investment than manufacturers and retailers, who can often allocate capital to areas of higher return in their main areas of business.

gains to be made by customers in the reduction of management time required to exercise day-to-day control of distribution

For retailers, contract distri-bution offers the opportunity to integrate the distribution, stock control and reordering pro-

distribution and store sites. Improved efficiency can also lead to shortened lead times, better stock control and more flexible allocation between stores, which increases the

availability of individual lines. Perhaps the most important benefit is a reduction in the stockholding which is neces-sary, since goods are held at a central point rather than at the point of sale. This means less congestion at stores as the dedicated distribution fleet makes timed, consolidated deliveries.

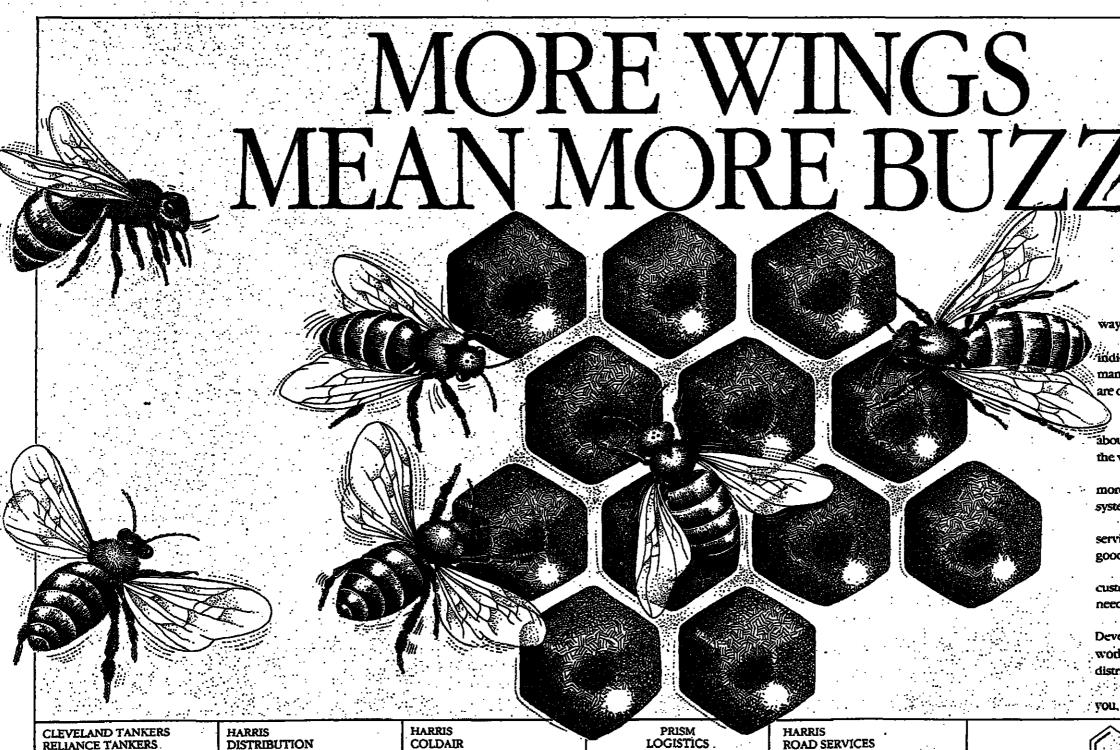
The key to the development of centralised distribution through consolidation warehouses is the computer-based in-formation systems that have become available in the last few

TURN TO PAGE 6

the huge Federal Express superhub at Memphis in the US. In Europe, an increasing number of companies have come into the parcels business though the aim of guaranteed overnight delivery puts a premium on efficiency.

#### CONTENTS

Operations management Air freight Rail systems Equipment Delivered price plea
Direct Product Profitability 6



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OFIT

# Distribution services 2

Operations management

# Food retailers show the way

DISTRIBUTION is still a widely misunderstood and often overjooked area of operation for many company managements, in spite of much greater attention and publicity in recent years.

That, at least, is the view of most distribution industry experts. They claim that while a number of major retailers and rather fewer large manufac-

rather fewer large manufac-turers are familiar with latest developments and thinking, sub-stantial sections of industry and

commerce are not:

"Too many people still tend
to be pre-occupied with the
price per case when it comes to
distribution. They don't take
the blinkers off and take a more
general look at what a good disribution operation can do for tribution operation can do for them," Mr Bob Goulborn, marketing manager for Lowfield Distribution claims.

Distribution claums.

"Distribution is not just a matter of the cost of getting something from A to B. It is also the speed at which you get information and how you cope with that information to im-

prove cash flow."
Helping to support those claims are the results of a retail distribution survey carried out earlier this year for Low-field by KAE Development. The research covered some 80 need by A.E. Development. The research covered some 80 retailers, agents, manufacturers and brokers in the food, confectionery, drinks and household goods sectors, and argued that while certain companies were notable for the adoption and development of sophisticated systems, many others had yet to reap the benefits of planned and integrated distribution strategies.

The research showed that companies fell into three broad categories — those which totally ignored distribution, those which paid lip service to it and those which organised their distribution effectively, and which had in many cases got to the point where they were exercising total logistics management.

The wide variation in approach is confirmed by Mr David Basey, the distribution projects manager for Mitchell Cotts Transports Services

projects manager for Mitchell Cotts Transport Services, who argues that hig retailers like Sainsbury and Tesco with de-tailed understanding of distri-bution operation are excep-

"Although things have got a little better over the last couple of years, there are still companies that know they have something wrong with their dis-tribution systems but are not really sure, what," said Mr.

Basey.

One of the major factors inhibiting companies when it comes to developing more sophisticated distribution systems is not surprisingly thec ost,



Tony Stanton: common goal to reduce waste

the possible value of efficient distribution. The emphasis is

in effect moving from the assessment of the finite cost of

vehicles, warehouses and drivers, to an equation encom-

tive weapon

to foster such views is the wide variation in the parameters of distribution budget analysis, as a result of which many companies fall to appreciate their true distribution in parameters of text.

Even so, an increasing num-Even so, an increasing numtrue distribution costs. ber of retail and manufactur-ing companies are now realising

Companies which carried out distribution audits expecting costs to be in the region of 6-8 per cent of cost-ofsales often found them to be double that or more. Distribution extends far deeper into an organisation than most people think, however, and this provides the explanation physical resources, such

In making decisions on stock availability and order-to-delivery times, a company is determining its own inventory level, its warehouse capacity requirements and even their locations, as well as the method by which works were carried. goods were carried.

Sales administration, credit control and order processing were rarely part of the distribution function yet they directly affected on the perceived de-livery service to the customer.

"For instance, a distribution manager frequently increases his freight cost to shorten delivery times when the root of the problem lies in the salesmen posting their orders by second class mail and/or orders credit control and requiring another day or two to be processed," Mr

Koppert observes.

Distribution industry experts also agree that specialist distribution contractors and service providers have for their part not done enough to advance their

which is currently looking to expand its involvement in the distribution market.

"Competitive advantage from distribution will come not from optimising it as an independent function but from integrating distribution into the operations of an organisation in line with its competitive positioning. Information technology should not be thought of as just an operational tool. It can be used in a "pro-active" way to help meet business objectives."

Support for the view that greater expertise in, and knowledge of, information technology will solve many of the complex problems relating to distribution, comes from Mr Tony Stanton, managing director of Tate and Lyle Distribution Services. Development of database management systems would identify wasted resources and costs so that new solutions could be found, he noted.

However, if waste was to be reduced, all involved would have to rethink their traditional relationships and work together towards a common goal from which each benefited.

"If we allow distribution companies to continue to compete

from which each benefited.

"If we allow distribution companies to continue to compete to produce the lowest cost for the client against an unrealistic specification, then we will simply perpetuate the situation where the hire and reward sector fails to generate the cash it needs to develop modern information systems," he claims.

According to Mr David Buck,

mation systems," ne claims.

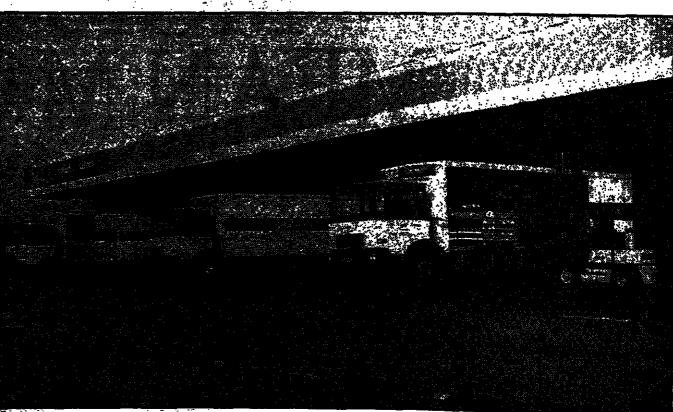
According to Mr David Buck, marketing director of National Carriers Contract Services, specialist third party operators were in fact responsible for 28 per cent of all retail products. were in fact responsible for 25 per cent of all retail products distributed in 1985, an increase of 11 per cent over 1978, By the 1990s, he believes, more than 40 per cent of all retail products will be controlled and moved by third party operators.

NCC and other contract distribution companies also main-

passing the cost of inventory levels, the sales value of greater stock availability, the cash flow benefits of speedier invoicing and the marketing value of interesting value of interesting value of instant management information. tribution companies also maintain that the time is fast approaching when third party operators will not only be responsible for the warehousing The key factor in that development and most others in the distribution field is the increasing use of computerised systems both to manage operaand distribution of stock but will also legally own it. Customers will, however, retain control over the buying decisions be responsible for negotiations with manufacturers on quality, price, discounts, etc.
"The transfer of stock owner-

systems boin to manage opera-tions, and, more particularly, to collect and process information. By using modern technology, argue distribution and computer specialists, companies can make distribution become a compel-"The increasing levels of comship has three key benefits for retailers. First, it improves the balance sheet; second it greatly petition in the slowly growing western economies have led to western economies have led to
the recognition that improvements in distribution systems
can be a source of competitive
advantage. The effective use of
technology fully to integrate the
distribution process can improve service levels and reduce
cost," comments Mr Max
Dobres, UK retail and distribution marketing manager for
Digital Eggipment Company improves cash flow—retailers pay for the stock as it is called off; and third there is a tremendous incentive for the third party operator to maintain-stock holdings at the lowest possible operating levels Kanban System or just-in-time method," Mr Buck says. Digital Equipment Company,

Phillip Hastings



Part of Tate & Lyle Distribution Service's fleet. The increasing use of computerised systems enables the physical distribution of goods to be carried out more efficiently and economically

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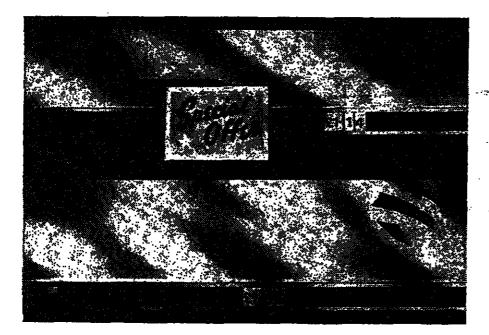
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# Overnight links speed packages

particularly in the form of over-operations.

might air links operated by Introduct

December 5 1

Encouraged by growing adoption of the "just-in-time" concept in the distribution sector, more and more service companies are turning to air as the means to satisfy the demands which that idea creates. Particularly prominent are the growing band of integrated service operators offering overnight and other express door-to-door delivery services in Europe and other international markets.

Within the last few months, for example, two of the world's largest express and integrated service operators, Emery service operators, Emery Worldwide and Federal Express of the US, have both unveiled plans for the development of substantial air-based distribu-tion systems covering the UK and Continental Europe. First off the mark was Emery

which in September introduced a new European airlift system centred on Maastricht in the southern Netherlands. Eight light aircraft are now being used to provide overnight air links between Maastricht and 15 airport cities in Europe, teabyding Landon Birmingham. including London, Birmingham and Manchester, Hundreds of other European cities are

particularly in the form of overmight air links operated by
express services companies, are
playing an increasingly important role in the international
distribution of goods.

Encouraged by growing
adoption of the "just-in-time"

operations.

Introduction of the air operations enables Emery to offer
next morning by 10.30 hours
delivery of non-dutiable
packages to many European
points and next day deliveries
for dutiable parcels and heavier

weight shipments. The longer term sim is to bring in before 09.30 hours deliveries for major More recently, Mr Frederick Smith, founder and chairman of Federal Express, revealed that his company is currently

that his company is currently looking substantially to expand European air operations centred on the company's main Continental hub at Brussels, Belgium. The idea, according to Mr Smith, is for FedEx to acquire 7-10 turbo-prop aircraft of the F27/HS748/Shorts 330 type, i.e., offering payloads of between 3.5 and 5 tonnes, within the next three months for operation in Europe. Also under consideration is the acquisition of

in Europe. Also under consideration is the acquisition of a similar number of smaller aircraft, notably the Cessna 208, which has a payload of around 1.75 tonnes. This will be used both to feed traffic direct into Brussels and also to maintain more local links for some of the outstation points covered of the outstation points covered

by the larger equipment.

The additional air operations planned by FedEx are related to its intention to initiate direct configurations to a further 12 cities in services to a further 18 cities in Western Europe over the next

land and France.

While FedEx and Emery have made the major headlines over the last few months, they are just two of a large and still growing group of freight operators now using air links to sustain intra-European distribution services—others include Securi-cor and Elan from the UK, Netherlands-based XP Express
Parcel Systems and Pandair
International, Scandinavian airline SAS and the Australian-

based TNT-Ipec organisation.

Even predominantly domestic Even precominantly domestic service companies are joining the European air operators' club—among the latest is the UK rall-based parcels service operator Red Star which has over the last few weeks intro-duced a number of air links to boost its UK/Ireland services and is currently carrying out trials with a UK/Continent contrials with a UK/Continent con-nection involving overnight flights between Southend, England, and Brussels, Belgium.

"Some customers may find it odd that a rail-based premium parcels service is using aircraft to move parcels, but our customer research has told us that there is a demand for a faster service than even a high-speed train can offer," comments Mr John Nelson, national business manager for Red Star.

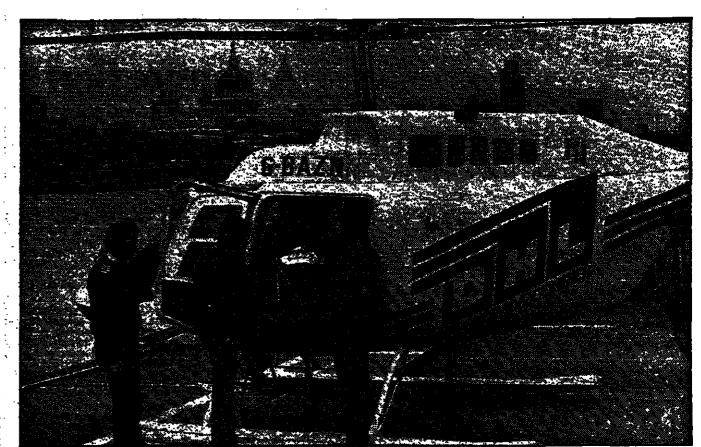
A number of the intra-

company covers 12 points together with leading inter-directly in West Germany, the national airlines such as British Netherlands, Belgium, Switzer- Airways and Lufthansa, also now offer air based international door-to-door services for smaller freight items to other markets all over the world.

Many of the factors contributing to the growth of express freight/distribution services based on air operations were highlighted at the recent 13th International Forum for Air Cargo held in Basie, Switzerland.

In a paper which looked at the relationship between the Just-In-Time concept and the air transportation industry, Mr William Goins, senior marketing manager distribution systems for Federal Express, said a growing number of businesses were adopting just in time prin-ciples. Arrival of deliveries a day too early or too late was in many circumstances unaccep-table. There was, therefore, an increasing demand for fast, re-liable and "time definite" transportation such as that which could be provided by air

"The fact that many sup-pliers and manufacturers are located thousands of miles apart provides a major opportunity for airfreight carriers, air-freight forwarders and other air-fransport-related firms. An alternative to using airfreight of hurdles if they are to develop for manufacturers that are committed to providing 'time believe is necessary to meet all for the high priority goods and



Loading a courier service helicopter. Air systems still meet delays caused by official red tape

However, air service operators still have to overcome a number

tion and customs regulations are behind the times.

Customs systems, they say,

definite delivery is maintaining the distribution demands of documents which are increas-high-value inventories in several their customers. American ingly moving between suppliers locations. This can be very operators in particular claim and customers of the new world expensive." Mr Goins observed. that international air transporta- economy, while bilateral air give consideration to liberalis-ing air freight. At the very least, restricted parts of the aireconomy, while bilateral air freight market which clearly transport treaties are totally at have express characteristics odds with the demands of the should be revised," comments

market places. Mr Smith of Federal Express. "We believe that aviation

Phillip Hastings



Aircraft of the Royal Mail's Datapost system

# Gearing to the slow-sell lines

**Profile: Prism** 

THERE HAVE always been plenty of companies in the dis-tribution field seeking to handle the "stars" of the industry—the high-volume consumer on the retailers' shelves. There has not always been so much enthusiasm for the "dogs" the low-volume, low-value goods which the retailer wants to

which the retailer wants to stock only in limited numbers. Much of the distribution system for the dogs has been dominated in the past by the manufacturers, who sought to ease their own problems by delivering by the caseload—often leaving retailers to cope with piles of excess stock taking up valuable space in stockrooms. The low-volume end of the market is the target for a new distribution system launched by

distribution system launched by Harris-Reliance, formerly the northern holding company of Transport Development Group, through its new subsidiary Prism, standing for Professional Retailing Involves Service Merchandising.

The intention of Harris-Reliance in launching Prism The intention or Harrish Reliance in launching Prism was to expitalise on the growing demand from retailers for accurate and timely supply of goods to minimise both backroom stocks and empty shelves. This in turn has grown out of the development by major retailers of their own central warehousing and secondary distribution facilities, which are not geared to handling low sales velocity goods delivered in single units.

Prism was set up to delivered in single units.

Prism was set up to delivered in single units.

Prism was set up to delivered in single units.

Prism was set up to delivered in single units.

Prism was set up to delivered in single units.

Prism was set up to delivere slow-selling lines such as health and beauty products, soft goods, speciality foods and pet products, direct to stores in quantities sufficient to ensure that shelves are kept full without recourse to back room stocks.

Mr. Alan Binks, managing.

ont of stocks.

Mr Alan Binks, managing director of Harris-Reliance, estimates that large supermarkets carry up to 10,000 slow-moving lines—necessitating a stock of 10,000 cases within the store if the retailer is to avoid becoming out of stock on any one item.

The distribution system adopted by Prism is based on the service merchandising concept used in the US to supply

cept used in the US to supply small general retailers, and is closely geared to single-item delivery. But the major innovation pioneered by Harris-Reliance is the creation of an extensive software package allowing the whole operation to be computer controlled.

The software was developed at a cost of £300,000 by Janet Lennon, the Harris-Reliance director responsible for development of distribution systems, and is claimed to be the only such system in operation in the UK by contract distributors.

At the heart of the system is the store consultant employed

restocking requirements on a handheld terminal for later transmission to a central IBM computer at the company's distribution centre at Tildesley, near Manchester. The computer then prints retail labels for each item required, and the goods are packed in plastic tote boxes for dalayers to the

The computer system designed to provide a package of inventory management, ware house organisation, retail store merchandising, receipt and pro-cessing of orders, invoicing and payment, van and truck move

It was designed in co-operation with Mr Nils Elrin, managing with Mr Nils Elmi, managing director of Prism, who had pre-viously set up a similar physical distribution system in France. According to Mr Elrin, the core of the system is an attempt to allow retailers to keen tight

to allow retailers to keep tight control of inventories by pro-

control of inventories by providing them with accurate information of the selling speed of individual lines, to keep a balance between overstocking and sold-out goods.

Retail labels printed by the main computer are used by warehouse staff to select individual items for tote boxes in the operation known in the industry as picking. In this area, Prism hopes to achieve 1,000 picks per operator per hour, and claims to have achieved 550 picks per hour already — well picks per hour already — well above the industry average of about 200. This is on the basis of only

one major contract, however-for CWS, the wholesale arm of the co-operative movement. The contract started in October The contract started in October with 800 lines for delivery to Co-op stores in the South of England and Scotland, and is gradually being extended to cover other areas.

In addition, the system is being used to handle Christmas orders for the Asda supermarket chain.

the chain.

Harris-Reliance has invested about £3.5m in the warehouse at Tildesley, which covers 75.000 sq ft, and has capacity to handle 750,000 items per day. The initial Co-op business required only about 20,000 picks per day but Mr Binks says inper day, but Mr Binks says in-terest from retailers has been so intense that the company is already considering plans for a further investment of £3m in another 100,000 sq ft of ware-house space.

Mr Binks cays an average of

Mr Binks says an average of Mr Binks says an average of three retailers per week have visited the Prism operation since the Co-op contract came on stream, and negotiations are also under way with potential customers outside retailing, including to a private and arrivate are also arrivate. cluding a group of private

hospitals,
"What is happening at Prism is a real revolution in the retailing business which has not yet been fully appreciated by either customers or our competitors," he claims.

Kevin Brown



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#### Distribution services 4

# BATTLING WITH TRANSPORT? FREIGHT SERVICES Dow Freight Services can help you win! For the fastest, most efficient overland haulage at competitive prices, in Europe and the Middle East, you can rely on Dow.

Rail systems

# connection restored

BRITISH RAIL has invested a lot of time and money in the last few years in attempting to win back a major share of the roremost among these objectives is the requirement that freight services operate without public subsidy—a Government instruction sometimes not fully distribution market from the roads. But the corporation has instruction sometimes not fully appreciated by the corporation's competitors. The devel of operating return required from the freight sector has recently been reduced, however, from 5 per cent of net assets by 1988 to 2.7 per cent by 1989-90. This was widely interpreted as a recognition by Mr John Moore, the Transport Secretary, of the railway's difficulties and an attempt to set tough but attainable targets. been forced to mount this campaign against a background of major problems in its mainof major problems in its main-stream dreight operations.

The root of the corporation's difficulties lies in the 1984 coal strike, which cost BR £250m in lost revenue, leading to a total freight loss of £264m in the 15 months to April 1985. This seriously affected the financial position by increasing interest able targets. charges by up to £13m a year

Against this background BR has fought to develop its two main freight services — Trainload, which offers complete trains for customers with large quantities to move: and Speedlink, a network of timetabled freight trains on which customers can book available speed. Perhaps even more important, sympathetic action by railmen, some of whom refused to move coal stocks, caused a loss of confidence among customers which BR has found difficult to overcome. Sir Robert Reid, BR chair-Sir Robert Reid, BR chairman, recognised the extent of the problems facing the division in the 1985-86 annual report—a year when the corporation budgeted for a £38m profit on freight operations but lost £17m. Sir Robert conceded that revenue expected from coal vertocking had not materialized Speedlink is an attempt to move back into the general wagon-load business abandoned by BR in the 1960s, when customer dissatisfaction with its outmoded service led the cor-poration to concentrate on bulk train-loads. The trigger for the

attempt to move back into dis-tributing more customer-orien-

tated goods was the decline in the manufacturing base in the

in a fleet of wagons with capa-cities of up to 29 tonnes (74 cubic metres). In addition, privately owned wagons with capacities of up to 54 tonnes (112 cubic metres) are available for hire. Specialist vehicles for bulk products such as liquids and cereals are also available. Trains and wagons are moni-

national business manager, said customised distribution plans had been designed for a number of market leaders, including Guinness, Taunton Cider,

BR has established a network of private warehousing and dis-tribution specialists with railtribution specialists with rail-connected depots which carry out road deliveries and associ-ated activities such as stock control, order picking and multiple destination delivery. Alternatively, wagons can be routed direct to customer's private sidings, for which government grants are available where environmental benefits are likely.

Campbells Soups, Spillers Petfoods, and Wiggins Teape. Guinness had virtually

was attacking a market where road transport was firmly entrenched, with the trade geared to its use. So it limited initial involvement to businesses. where rail access already existed at both ends of the trunk network or could be installed reasonably cheaply. The system met with early success in the food and drink and paper industries. Mr Stan Jud, Speedlink Distribution's

are likely.

Trunk haulage is carried out

marshal wagons for delivery around the UK. Trains and wagons are mountored by Railfreight's computer control system, which allows wagons to be located within BR's growth will be dependent on the creation of more rail connected premises. In an link attempt to promote this, BR has point Speedlink recognised that it

set up a computer library of data on land available for development. The intention of the library, known as Landbank, is to allow BR to bring rail to the attention of companies at an early stage in the distribution planning process, before they become locked into road-based alterna-

BR is also keen to point out to potential customers that grants are available from the Government where the use of rail rather than road could bring environmental gains.

Loading containers on British Rail's MiniLink road/rail system

Mr Stephen Dargaval, a management consultant special-ising in financial advice for rail abandoned the private slding at its Park Royal brewery in west London before switching back to rail in 1884. Since then, the company has bought its own but the return on capital might shunting engines from BR to otherwise be unaccentably low. company has bought its own but the return on capital might shunting engines from BR to otherwise be unacceptably low.

"We are receiving an In the long-term, maintaining from development corporations

R's growth will be dependent and estate developers, who can see the advantages of a rail link as an additional selling development schemes," he said.

"Logic suggests that if everything else is equal, a rail option should enhance rather than detract from its market-

eedlink Distribution has also recently introduced a service called Minilink to offer inter-city door-to-door distribu-tion of small loads, using fivedelivery trucks.

Mr Mike Hames, Minilink project manager, said Speed-link had identified a gap in

secure service for small loads By co-operating with private industry—Kalmar Industries of Sweden, Scania and Leyland Trucks—we have developed a new service which can be used to perserve this market and to penetrate this market and hopefully allow us to win more traffic to rail," he said.

He

The basic unit of the Minilink system is an 11.8 cu metre container with doors on one face. The containers are carried on customised rail wagons between distribution points, where they are transferred to trucks for

are transferred to trucks for delivery to the customer.

The containers are fitted with collapsible legs, like a conventional demountable truck body, so that they can be left on customers' premises for loading or unloading. The containers are collected by trucks fitted with chassis-mounted, and re-

fitted with crassis-modred, self-loading equipment and returned to the rail depot.

Initially, the service will operate nightly between depots in North London and Hillington, near Glasgow. It will be extended if successful.

Kevin Brown

Equipment

Spillers

# IT the key to efficiency gains

THE FOCUS of attention where technological developments in the distribution field are concerned is now increasingly on the collection and processing of information rather than the

couple of decades in the design of equipment to move, bandle and store products have brought the industry to the point, many distribution sector observers believe, where most develop-ments in the foreseeable future are likely to be refinements of existing systems and technol rather than major by

British Rail's Speedlink Dis-ribution organisation, for tribution marketing a new system called tion of five-tonne capacity mini-demountable containers and local delivery trucks to provide inter-city, door-to-door distribu-

tion services.
As for refinements to existing equipment, the sort of develop-ments now taking place are well illustrated in a new range of powered pailet trucks and stackers launched last month by BT Rolatruc.

Features of the three machines in the range include a special drive wheel unit design which adjusts drive wheel pressure according to the load on the forks, so improving traction and acceleration; an optional wire guidance package which allows trucks to be quickly converted from manual to automatic operation; and one-piece, fast-change batteries which can be changed in less than 90 seconds, according to the manufacturer.

Overall, though, distribution experts believe that the greatest scope for progress in their industry now lies in the improvement of systems for capturing and using information asso-ciated with the movement and

Supporting that view, Mr Tony Stanton, managing direc-tor of Tate & Lyle Distribution tor of Tate & Lyle Distribution "The development of data-Services, says the industry base management systems will

Companies don't become profitable success stories by devoting valuable management time and resources to running distribution operations.

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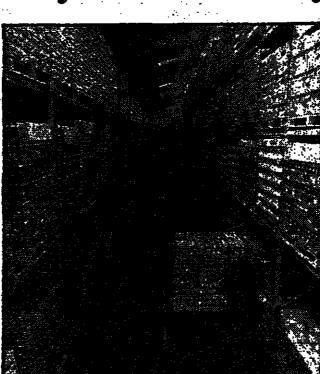
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resources to be concentrated on their real business. The result is the same whether that's supplying paper and board, boots and shoes or electric

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THE PROPERTY OF THE PROPERTY O



Computers are now increasingly being used to run warehouse operations

"Improved economic perfor-

Developments in information technology, he says, hold the key to greater efficiency in the distribution of consumer goods from factory to shop and there is an opportunity for distribu-tion companies to develop tailor-made order capture, stock rotation, stock control and de-livery scheduling systems.

could not look to innovation in wealth of information about frastructural improvement on anything fike the scale of the past.

any sizes, order frequencies and seasonaidities which has not been appropriate to capture a wealth of information about frastructural improvement on clients' distribution patterns, anything fike the scale of the past of the past of the could not be a scale of the past of the could not be a scale of the past of the could not be a scale of the could n been possible in the past. They will identify wasted resources and excessive costs so that new solutions can be found."

"Improved economic performance can only come from improvements in our capture and analysis of information to help all the players work together to reduce costly inefficiencies," said Mr Stanton.

Developments in information in the number of computer-based externs designed for the based systems designed for the distribution industry coming on to the market. Among the latest to the market. Among the latest examples in the Genesis Distribution System introduced earlier this year by National Freight Consortium company Freight Computer Services to provide "an integrated business solution for companies, including manufacturing, assembly, wholesale and retail organisations, who rely on transport and distribution of goods."

Freight Computer Services to provide "an integrated business solution for companies, including manufacturing, essembly, wholesale and retail organisations, who rely on transport and distribution of goods."

Included an the Genesis package are seven modules covering sales order processing, stock control and order picking, warehousing, purchase order processing, financial systems, fleet management and management reporting. The idea is that all those inter-related activities, any of which can have a bearing on the efficiency of the others, are integrated, coordinated and monitored by the one data-processing system.

In addition to computerised systems covering distribution activities in their broadest sense, there has also been a boom in the development of multipurpose aboom in the development of multipurpose in the former category is a new version of an aiready proven microcomputer software package called RoadBASE just and decision-making on vehicle purchasing, component specifications, sources of repair and other mastrers having iongterm effects on operating costs.

Amajor factor in that, they say, is financic. While some manufacturers, suppliers and retailers are apparently keen to manufacturers, suppliers and retailers are apparently keen to manufacturers, suppliers are apparently keen to manufacturers, suppliers and retailers are apparently keen to manufacturers, suppliers are apparently keen to manufacturers, suppliers and retailers are apparently keen to manufacturers, suppliers are apparently keen to manufacturers, suppliers are apparently keen to manufacturers, suppliers and retailers are apparently keen to manufacturers, suppliers are apparently keen to method accept the benefits of such station, their finance. This manufacturers, suppliers are apparently keen to manufacturers, suppliers and the section, about and casts.

The same people also tend to station, abo

other matters having long-term effects on operating costs. Another benefit, Freight Soft-ware says, is that the system provides early identification of rogue vehicles, sub-standard componets and inefficient opera-

As far as warehouse opera-tions are concerned, computersation is now increasingly being used both for communication with supply/sales points and to run day-to-day activities. A good example of how far

the use of computer systems has already advanced is Black & Decker's new 126,000 sq ft national distribution centre at Northampton, said by many observers to be Europe's most

advanced warehouse.

According to chartered surveyors Fuller Peiser, who were closely involved with the Black & Decker project, orders re-ceived at the company's Slough head office are processed by a maintrame computer which then communicates with the warebouse control computer at Northampton via British Tele com kilostream lines.

That then automatically directs cranes to retrieve the relevant product from the 75 ft high racking where 27,000 pallets are stored. The pallet selected is automatically conveyed to

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is automatically conveyed to the picking area where visual display units tell the operators how many items to pick, Larger orders by-pass the picking area and go direct to despatch.

Alongside that operation is the accessories area which comprises eight-metre high pallet racking, gravity-fed racking, steel shelving and vertical carousels. The operator receives his picking list from the computer, which includes all necessary documentation such as address and bar code labels. When picking is complete the carton is despatched on powered conveyors via automatic filling conveyors via automatic filling and sealing stations.

However, while automated systems for warehousing are now widely available, most distribution specialists in the UK still claim that the country is some way behind many of its rivals when it comes to such operations.

operations.

A major factor in that, they say, is finance. While some manufacturers, suppliers and

Phillip Hastings



restocking had not materialised, and noted: "Intensive effort is

being made to ensure that Rail-freight achieves its financial

# Blue chip trailer rental

Blue chip companies stay ahead of the game because they make fewer

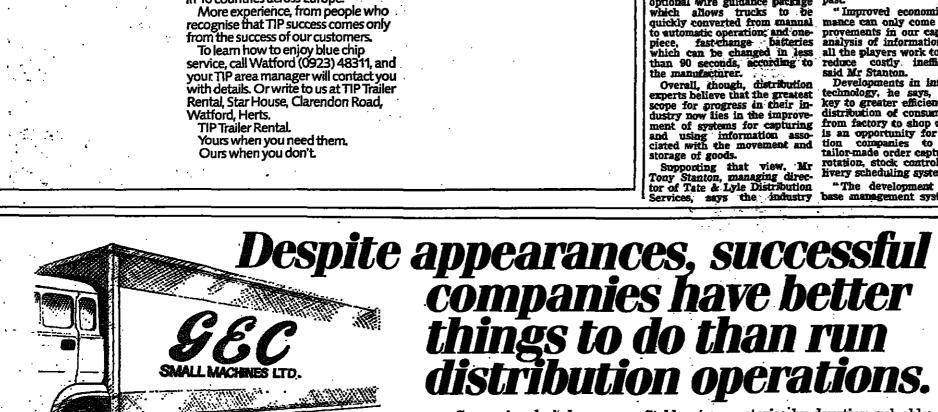
They don't waste money buying trailers which can stand idle. They invest it in other areas of their business. They rent trailers as and when

they're needed—to meet seasonal peaks, for instance. A high proportion of the Top 100 companies are our regular customers.

that we provide more than any other trailer rental company can offer. More choice. Over 12,000 trailers in 27 different standard specifications. More options. A flexible rental or

More branches. 20 strategically located depots in the U.K. Another 30 in 10 countries across Europe.

They choose TIP because they knowcontract hire programme tailored to precise individual requirements. from the success of our customers. To learn how to enjoy blue chip Watford, Herts. TIP Trailer Rental. Yours when you need them. Ours when you don't.



#### Distribution services 5

#### **Parcels**

# Heavy demand for express delivery

THERE HAS BEEN a heavy stations by any Federal Express increase in demand for express agent around the world to parcels delivery in the past few locate a specific parcel.

of the two companies were merged from November 10, under the name Federal Express UK, and all UK express

parcels business was transferred to a new subsidiary called Federal Express Priority Services.

Commenting on the merger, Mr Colin Millbanks, group managing director of Federal Express UK, says British customers of Lex Wilkinson would now have access to a fast, proven and secure international express delivery service.

express delivery service.

"Any customer can now pick up the telephone and ask for his parcel to be delivered to Torquay, Tokyo or Texas. We have the skills and knowledge to open up international fron-tiers—cutting all the red tape involved in customs clearance,"

he says.

Mr Millbanks says there are many operating similarities between Federal Express and Lex Wilkinson notably the "hub and spokes" distribution system invented by Mr Fred Smith, the founder and chairman of Federal, and since copied by most other express delivery companies.

cother express delivery companies.

Lex Wilkinson uses lorries for night trunking from its hab in Nuneaton, while Federal uses afteraft, but both companies claim a high success rate for guaranteed overnight delivery—9.9 per cent for Lex and 98.7 per cent for Lex and 98.7 per cent for Federal.

Mr Millbanks identifies a major difference between the US and UK markets, however. "In this country the sender takes it for granted that a particular package will be delivered on time—he rarely checks. In the States the philosophy is somewhat different. As a matter of course the sender often checks to see mot only if, but when his package was delivered," he said.

The management of Federal Express UK has proved itself well able to implement and exploit the technology employed by the US parent company to the sender track of parcels, Mr Mill
Most customs systems were designed for the movement of bulk freight, and to a lesser degree, traditional postal services. In virtually no case were they optimised for the high priority goods and documents that are increasingly moving to and from suppliers and custom-ers of this new economy. "Similarly, most postal regulations today fail to take into account the incredible growth of service industries which now create enormous flows of funds across international air transport failed to address these needs. Archale bilateral

by the US parent company to keep track of parcels, Mr Mill-banks says.

The core of this system, called

Cosmos IIb, is the miniature hand-held computers on which couriers record collection and

delivery information.

The information can then be retrieved via 16 satellite earth

years, prompting a number of major business developments.

The most recent is the take-over of Lex Wilkinson, the British distribution company, by Federal Express, the fast-growing US express parcels carrier. The distribution activities of the two companies were

This includes nightly flights from Birmingham and London Heathrow to Brussels, where parcels from the UK are fed into the Federal Express inter-

traffic from the US to the UK.

The entry of Federal Express into the UK partels market marks a new phase of development for a company which has taken 37 per cent of the US market since it was founded in 1973, and which forecasts turnover of \$3 hn in the current year.

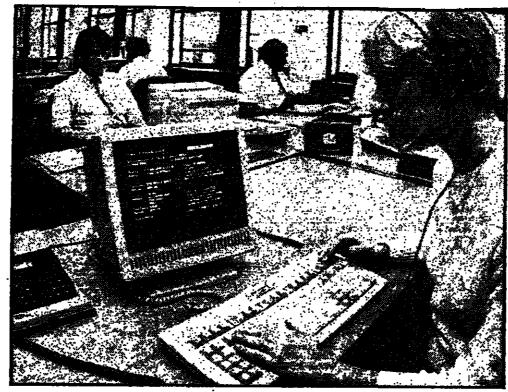
Mr Smith delivered a stern warning in London recently, however, that Europe faces enormous difficulties in developing international express parcels services unless governments agree to deregulate air transport along the lines adopted in the US.

It was clear, he said, that the

It was clear, he said, that the world was on the brink of a major systemic change similar to the dawn of the industrial

It was unfortunate that most regulation of international air transport failed to address these needs. Archaic bilateral air transport treaties were now totally at odds with the demands of the market place.

developed around passenger services, and they fail to recognise the different routings,



London centre of Datapost, the Royal Mail's high-speed courier service

physical characteristics, preency

major systemic change similar to the dawn of the industrial revolution as service activities continue to grow in importance in international trade.

"It is somewhat appalling that, in the main, the current regulation of international air transportation and customs activities does not recognise the acce of express items, he hadeves

"In a time of substantial economic change, the conse-quences of erroneous regulation and inflexible trading systems and innexime tracing systems can be quite severe," he says.

The other major new development this year has been the establishment by eight European rail systems, including British Rail, of a rail-based international parcels service

called Eurail Express.

The service, which was launched in January, followed a limited operation between the UK and Belgium launched in January. 1983. It now takes in Luxembourg, the Netherlands, West Germany, France, Austria and Switzerland, and there are hopes of extension to Scandi-

"These government to government agreements were

metres long with the sum of the other two dimensions not to exceed two metres. There are hopes that this will be raised, Recently, Eurail switched

however.

The railway undertakings have deliberately set prices at a low level to try to draw business away from air courier and road express services. The use of standard documentation assists with border formalities, which are dealt with by the rail authorities.

Recently, Eural switched from ferry services between Dover and Ostend to the use of an air link between Southend and Zaventem, near Brussels, which has full night operating facilities.

This had the immediate benefit that a value limit of BFr 36,000 on parcels entering the UK was removed because of the

A number of bilateral cross-border rail-based parcels express services have existed for some years, but widely dif-ferent weight limits and parcel dimensions limited large scale

co-ordination.

Mr Mike Bonsor, marketing manager of British Rail's Red Star and Night Star services, said BR had spotted the potential for an international rail. express parcels service and set out to convince European railway systems that it was in their interests to take part.

hopes of extension to Scandinavia and Spain next year.

Eurail Express offers guaranteed next-day delivery to most destinations in the system, with a maximum travel time of 48 hours. There is currently a weight-limit of 50 kg, plus a limit on size, defined as two Mr Bonsor led a campaign to

UK was removed because of the improved customs clearance improved customs clearance procedures available at Southend Airport. Items exceeding the value limit were previously liable to delays, which meant Eurail was unable to guarantee next-day delivery.

Mr Bonsor said BR estimated the value of the international market for express percels from the UK at about £200m. al-

the UK at about £200m, al-though no official figures were available. BR currently has only about one per cent of that mar-ket, but the corporation is forecasting annual growth in the total market of about 20 per

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Selling goods with transport costs included should increase profits, says one study.

# Plea for 'delivered' price

BRITISH manufacturers could win a greater share of Euro-pean markets if goods were delivered at a price inclusive of transport costs, according to a survey carried out by TNT-Ipec, the express freight

Mr Jerry Fitchett, director and general manager of TNT-lipec, says the study supports his own conviction that a switch from free-on-board (fob) and ex-works pricing to a "delivered" system would make economic sense. Selling on a delivered basis

would allow exporters to benefit from the profit margin on transport services which currently goes to haulters. In addition, large overall savings could result if a single transport operation could serve a number of separate customers on each run. The system would also

allow exporters to schedule transport services more accurately, possibly allowing both importers and manufac-turers to rationalise stock holding and reduce storage

Mr Fitchett says that a number of attempts during the 1970s to promote door-to-door delivery at an all-inclusive price had falled to take root because of a lack of proof that delivered pricing that delivered pricing improved company perform-

According to the TNT-Ipec survey, two-thirds of respon-dents selling delivered experi-ence an increase in sales and orders, and a corresponding increase in workload, he says.

It was also notable that many of the more successful.

European exporters sold on a delivered basis to the UK, freeing customers from the

TNT-Ipec survey inthe ini-ipec survey indicates, however, that two-thirds of British exporters were resisting a switch to delivered terms, giving "tradition" as the main

"Traditions are normally founded on at least a shred of wisdom or logic, but that is not the case in this issue. If British manufacturers were to take their blinkers off, they would find that selling fob to Europe made no real sense," Mr Fitchett said.

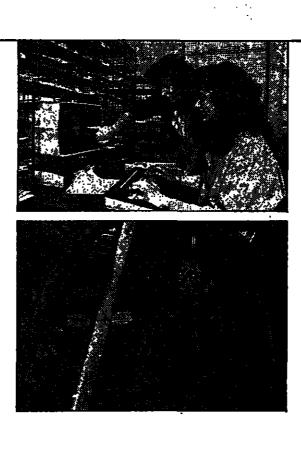
"Fob pricing is highly artificial, as few freight services have a natural break point at the British coast. And if it were not for the customs' insistence that fob values are declared on ex-ports, one wonders whether



Terry Fitchett: door-to-door commonsense

the term would exist at all in modern European distribu-

"Britain's share of over seas trade in manufactured goods would significantly in-crease if more companies were to change to a door-to-door pricing system," he believes.





ARE DISTRIBUTION



NFC Distribution Group, The Merton Centre, 45 St. Peters Street, Bedford. Tel: (0234) 272222 Telex 826803 A member of the employee-owned AFC National Freight Consortium pic

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#### **Direct Product Profitability**

# Chasing the cost factors

APPLICATION OF a concept called DPP — Direct Product UK consultancy company Davies Profitability — could open up new opportunities for manufactures and retailers to further says can be run on most popular says a spokesman for uk. turers and retailers to further improve thte efficiency of their distribution operations.

That, at least, is the view of certain consultants currently engaged in promoting the idea of DPP, a concept born in the US some 20 years ago but which has only recently started to catch on with the greater avail ability of computer systems to make the analysis of the informand viable proposition.

Basically, say proponents, DPP is a cost allocation or cost accounting procedure, defined as the net profit contribution from sales of products after all allowances are added and all gross margins are subtracted. In that context, distribution is seen as being just one of the factors involved. However, it is also now being suggested that DPP can be used to spotlight possibilities for improving the efficiency of distribution activities themselves.

"DPP analysis discloses the true cost of moving any indi-vidual product from raw materials stage to the consumargin per tonne, margins mer's shopping basket. It which hid a whole series of accurately attributes storage, product-specific factors which handling, selling, administra- could radically affect the net tive and other costs that have contribution of that product by traditionally been averaged the time it had been ordered,

omputers using software costing less than £3,000.

The rationale for adopting DPP, it is claimed, lies in the fact that many consumer products thought by company man-agements to be profitable may fact be losing money.

It is possible to determine, on the basis of the path along which the product flows through the network, the distribution cost of serving a specific customer.

Elaborating on that argument, Mr Tim Knowles of consultants Davies and Robson says com-panies are traditionally operated on profits which were described in terms of gross

Mountstevens Ltd, Master Bakers of Bristol, now

"Every driver who hasn't got one yet is on tenterhooks

have ten Mercedes 814s in the fleet with more to come.

popular. And they're certainly popular with me too.

hoping that the next one that arrives will be for him,"

says David Holtum, Managing Director. "They're that

They've been completely reliable and that's crucial in a

daily business like ours. Nobody wants a stale doughnut!

rounding Bristol is extremely hilly. And yet the 814s are

consistently turning in between 15-16 mpg. And that's up

to 2 mpg better than another manufacturer's vehicles

which they replaced.

"It's all stop/start work and the countryside sur-

"It will almost certainly be the case that some very fast selling lines with low gross margins will produce a better net slow selling lines with high gross margins," Mr Knowles

To illustrate the most obvious factors occurring between manufacture or purchase and cash collection which could have an effect on gross margins in such a way as to provide a diffrential net margin for products with no gross differential, Mr Knowles produces the example in the table. Mr Knowles

However, while consultants uch as Mr Knowles see distribution primarily as one of the factors to be taken into account in a general DPP analysis, others believe the concept can be applied specifically to distri-

Puting that case, Mr Frank Dell, New York-based principal of consultants Cresap, McCor-mick and Paget, which has offices in the US, UK and Australia, says most companies operate their distribution systems not from actual costs but from a budget which itself is movement or sales figure.

"Where variances exist in the actual sales volume and

ducts," says a spokesman for patched, invoiced and paid for. tion, it is exceedingly difficult UK consultancy company Davies "It will almost certainly be to determine whether a good or poor job has been performed. It is therefore recommended that standard costs - the costs of bringing a product through the distribution system based on DPP — be compared with actual recorded expenses to determine which variances represent areas where the system

fficiency," Mr Dell says.

For the typical package goods manufacturer, there were at least eight possible distribution paths which a product could take in moving from the manu-facturing plans to a store. By using the DPP approach, it was possible to determine, on the basis of the path along which the product flowed through the network, the specific distribu-tion cost of serving a specific customer. That in turn created an opportunity for a company to reduce its distribution costs. DPP in the distribution con-

text essentially comprises three groups of costs — warehouse, transport and retail.

On the warehousing side, the key to accurate costing is said to lie in tracking exactly how a product goes through the distribution system. For example. a product received by rail produces the additional cost of un-

loading during the receiving

I've got no worries at all.

we've ever made."

expensive to buy aren't they?"

true cost of an individual product, it is necessary to know

#### Factors affecting net margins

	Product A	Product
Value (£/tome)	1,090	85 <del>0</del>
Weight per pallet (kg)	850	650
Average order size (kg)	2,500	150
Inventory level (weeks)	2.5	4.5
Rate of sale (tonnes/week)	100	118
Gross margin (mark-up)	10%	10%
Gross cash per week (£)	10,000	10,000
Net margin (mark-up)	5.1%	1.3%
Net cash margin (per tonne)	£51	£11.05
Net cash margin (£/week)	£5.100	£1,304
Source: Davies and Robson.		

Factors that can come into play between manufacture or purchase and collection of cash to produce different net margins for products with the same gross margins are shown here. Though distribution is but one factor, DPP can be used to examine its efficiency and show where savings can be made

exactly how it is received and processed through the ware-house or distribution centre."

Other factors to be taken into account as far as warehousing is concerned include direct labour, the costs of space and equipment, and the carrying cost of the product in inventory.

The direct product cost for transport, Mr Dell says, includes the direct cost of labour, equipment, fuel and supplies. In the food industry these were deter-mined primarily by cubic capacity, not weight, because in moving from warehouse to store, most trucks tended to reach maximum load capacity on cube rather than weight. On retail direct product cost, Mr Dell says the cost for the store consists of the same basic elements as for the warehouse

we started having serious problems with their engines at

45,000 miles and that's what our oldest Mercedes has just

"However, because it's a Mercedes,

"Now I can hear people out there reading

this and saying 'Yeah, fine, but they're much more

"Well, they certainly weren't the cheapest available

Proving that with Mercedes, you can have your

but the running cost and reliability equation tips the

scales right over. In transport, they're the best decision

inventory. The one notable dif-ference is that for retail direct oduct cost, the occupancy cos is based on display square feet the plane the consumer saw not the amount of cube DPP, Mr Dell says, should be

direct labour, occupancy and

used as a means of comparing costs and also of identifying opportunities for making cost To illustrate that point, he

quotes the example of a US sweets wholesaler for which he recently carried out a study. By changing the location of some fast-moving products within the company's warehouse to cut down the time staff spent collecting them, a saving of some \$25,000 a year had been

Phillip Hastings

# **Expansion** after the watershed

wide, accounted business of the increased business recorded last year, with a rumber of new contracts

number of new contracts including Whitbread Take Home, Scottish and Newcastle Breweries, Kraft, and Pizza

Mr Bell said the

expected to add "significantly" to its dedicated distribution

Dedicated distribution con-

tracts are multi-million pound deals which involve long and complex preparation to com-

"In the faster developed sec-

been visibly buoyant.

tors of our business, growth

Increasingly active selling for

each of our three shared distri-

bution companies is providing steady source of new busi-

ness, a situation reflected by their performance figures."

The scope for substantial ex-

pansion through growth of this

kind is regarded as limited by Mr Lovell, however, and the

strategy mapped out by him envisages a series of acquisi-

tions designed to increase the

involvement in the distribution

business on the part of non-specialists is regarded by NFC

Distribution Group as an oppor-tunity to expand turnover relatively cheaply.

The immediate focus is on

the temperature controlled sector. The group recently bought Alpine Refrigerated Deliveries, which includes Findus and

Lyons Maid among its major

customers, and is due to acquire the distribution activities of

Birds Eye Walls at the beginning

Further acquisitions are ex-

pected next year as more medium-sized companies fol-

low the trend towards divesting themselves of distribution operations. Mr Lovell says these transactions will be financed in-

ternally, rather than by direct

borrowing.
Taking advantage of this pro-

cess of disengagement can cause industrial relations difficulties

as newly-acquired businesses are restructured, and obviously

commits NFC to providing a

better, cheaper service than was

previously available to the

parent company.

The second objective should usually be achievable for a distribution specialist, however; and NFC's employee ownership

structure—which is always ex-

tended to cover acquisitions-

gives it at least a head start in persuading employees to accept restructuring proposals.

of next year.

The increasing distaste for

scale of the business.

contracts in the coming year.

turnover.

plete," he said.

#### Profile: NFC

THE LAST year has turned out to be something of a watershed for Mr Richard Lovell, the for-mer managing director of NFC Distribution Group, part of the employee-owned National

the group through its first full year of operations in an environ-

The trigger for the creation

to about £60m at the time it was put up for sale. NFC bought the business to add credibility to its own BRS subsidiary, but found major economies were necessary to bring SPD into 1986 at break-even point. Having acquired SPD, NFC embarked on a major reorganisation of its distribution sub-

ing in different areas of the industry. industrial

In addition, NFC Consulting Group offers workstudy and computer systems advice to both in-house operations and outside

Group, said SPD, which provides

shared distribution facilities

Kevin Brown

The rest of last year's organic growth came from the Carrycare and GDS divisions, which each added about £1m to employee-owned Freight Corporation. It was Mr Lovell who guided

year of operations in an environ-ment described as "a genuine restructuring of part of British industry." But as part of the NFC policy of giving senior managers experience in all parts of the Corporation's business, he now finds himself head of the Pickfords removals and business travel subsidiary. Before leaving for his new job. Mr Lovell announced that

job, Mr Lovell announced that NFC Distribution Group had recorded £9m-worth of new business in its first full year, and claimed it was heading for 10 per cent of the UK distribution

market by mid-1987.
This would imply a turnover of about £175m next year, an increase of 75 per cent on the current year, and a major ex-pansion by any standards. So what is the rationale behind the formation of NFC Distribution Group, and what is the strategy mapped out by Mr Lovell for the immediate future?

of the group was Unilever's decision to withdraw from distribution by selling its SPD sub-sidiary. SPD was one of the biggest names in the industry. but its performance had been weakened in recent years by a trend among other Unilever subsidiaries towards handling their own distribution services. Turnover had fallen from a peak of £120m seven years ago

sidiaries, creating four discrete operating companies specialis-

These are SPD, which is strong in refrigerated distribution; SPD Contract Distribution, offering services to retailers; Carrycare, which specialises in high-value consumer goods; and GDS. supplying confecti small retail outlets. confectionery

Mr David Bell, general sales manager of NFC Distribution

# **Emphasis** on speed

CONTINUED FROM PAGE )

According to Mr Richard Lovell, who until recently was managing director of NFC Dismanaging director of NFC Dis-tribution Group, these have brought about a "quantum leap" in stock rotation, stock control, loading and delivery schedules, allowing retailers to demand much more sophisti-cated distribution services, he says.

Mr Lovell believes that the future of the industry lies in stock list distribution, using the bar coding systems which have already become widespread in retailing and distribution. This will probably require manufacturers to maintain one or two major warehouses from which loads can be moved to retailers' consolidation warehouses and on to stores within 24 hours. The market leader in the last year. Automated in systems and sorting systems are available, and are in use in whole or in part in a number of operations.

The sheer amount of invest-Mr Lovell believes that the

24 hours.

The market leader in the switch by retailers to consolidation warehouses has been the Sainsbury's group, which has about 20 distribution centres in England of which four, in the London and South-East, supply 45 per cent of throughput. Some are rundirect by Sainsbury's, others by contractors, such as the £12.5m depot at Yate, near Bristol, operated by NFC.

Mr David Quarmby, director of distribution for Sainsbury's, says the development which made centralisation and the switch to contract distributors

Or operations.

The sheer amount of investment required has militated against the widespread introduction of such systems. In addition, the complex organisation of multi-customer warehouses often means that there picking of goods.

At the new facility operated by Prism Logistics, for instance, there is widespread use of computer software for planning and organisation purposes, but the management says the technology is not available for flexible human pickers to be replaced by machines.

four, in the London and Southfour, in the London and South-East, supply 45 per cent of throughput. Some are run direct by Sainsbury's, others by contractors, such as the £12.5m depot at Yate, near Bristol, operated by NFC.

Mr David Quarmby, director of distribution for Sainsbury's, says the development which made centralisation and the switch to contract distributors possible was the application of computer systems.

"What the systems enable us to do is control distribution through the information available, rather than having to do it ourselves," he says.

"With contract distribution we are able to control what goes on in our contract ware-houses every bit as closely and

spend on developing super-markets than we do on money

markets than we do on money we put into warehouses."

The switch by retailers into the use of contract distribution has created "a real market place in distribution services. Mr Quarmby says, and this is a new feature of the last five years or so. There has been a market place in transport over many years, but there has not until recently been a market for total, professional, distribution services, including both

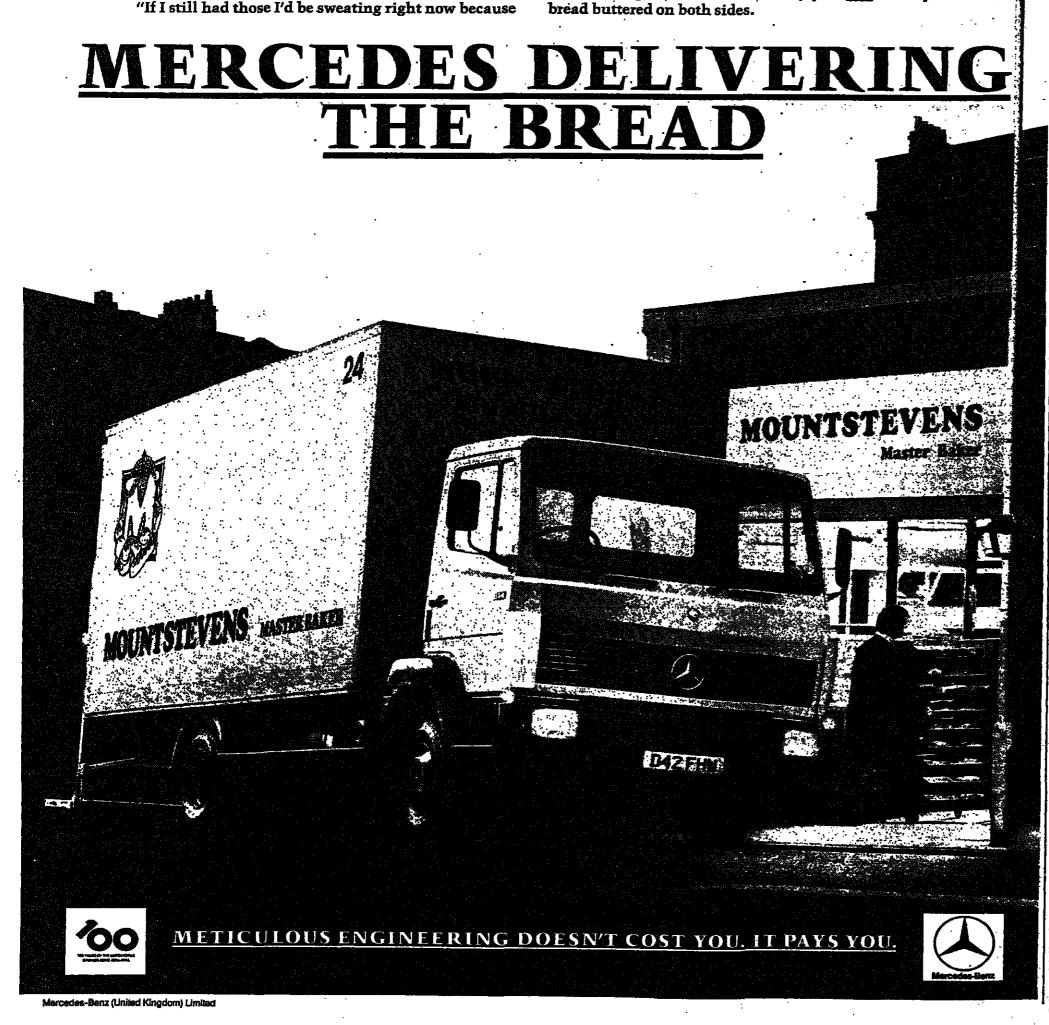
One area in which many distributors share great concern is the problems of exporting goods across international borders, particularly within the

to do is control distribution through the information available, rather than having to do it ourselves," he says.

"With contract distribution we are able to control what goes on in our contract warehouses every bit as closely as we are able to control what goes on in the Sainsbury's owned warehouses. They have all sot computer systems, and we can sit at our screens in head office and interrogate them irrespective of whether it is a contract depot or a Sainsbury's depot."

Mr Quarmby says the opportunity to divert capital into more productive areas is a major reason for using contract distribution services.

"We are basically food retailers. We are very successful and profitable at that. We get a better return on the pounds we



Property of the second of the

Organia de Cara de Car

Mr. Bonney and Mr. Bo

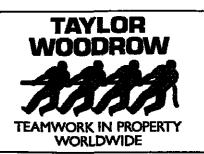
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# SECTION II - COMPANIES AND MARKETS

# **FINANCIAL TIMES**

Friday December 5 1986



# Italy says Telit 'must remain public'

By Alan Friedmen in Milan

TELIT, the joint Italian telecommunications equipment company which could result from the proposed merger of the state-owned Italtel and the Fiat group's Telettra subsidiary, must remain "in public hands," Mr Clell Darida, İtaly's Minister for State Holdings, has de-clared. The minister said that the merged company must be majority controlled by the Italian Government because the telecommunic tions sector is of strategic import-

The Italtel-Telettra merger talks have been under way for most of this year, with final valuations of the two companies now being completed by accountants Price Water-house and Arthur Andersen. The structure of Telit is likely to be 48 per cent Fiat-owned, 48 per cent owned by Mediobanca, the state-controlled merchant bank.

Mediobanca itself, however, is presently the object of complex discussions between state and private shareholders about the possibility of privatising the bank. Mr Darida said that if Mediobanca were privatised, then another state institution could take its place as a Telit share-

Mr Darida's statement about control of the proposed telecommunications company is part of a growing public discussion of the merger plan. Earlier this week, Sweden's Ericsson expressed interest in opening talks with Telit, once the merger goes through, with the aim of achieving an international alli-

The idea of merging Italtel, with 1985 revenues of L1,228bn (5898m) and Telettra, with L497bn of 1985 turnover, is to rationalise the sector and create an entity large enough to form international partnerships in the difficult telecommunications

The valuations being prepared are expected to show a substantial difference in value between Italial and Telettra, and before a merger can go ahead on the basis of the presently proposed lines of owner-ship. Fiat and IRI-Stet must settle the amount of financial compensation which the Turin-based Fiat might be expected to pay to achieve parity with the state.

Yesterday, in Turin, Fiat said it was not its policy to comment on statements such as Mr Darida's.

#### CIBC net income falls to C\$341m

By Bernard Simon in Toronto CANADIAN IMPERIAL Bank of Commerce, the last of Canada's six big banks to report fiscal 1986 result, suffered a drop in net income to C\$341.2m (US\$247m) or C\$2.31 a share, in the year to October 31,

from C\$361.3m or C\$2.93 a share a CIBC is the largest creditor of the ailing Calgary oil and gas producer Dome Petroleum, and problems in its energy portfolio are evident from the bank's financial results.

OME

ABU DHABI, U.A.E., ABU DHABI SHERATON DOHA, QATAR, DOHA SHERATON HOTEL DUBAI, U.A.E., DUBAI SHERATON HOTEL

MANAMA, BAHRAIN, BAHRAIN SHERATON

RIVADH, SAUDI ARABIA, ATALLAH SHERATON

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MUSCAT, OMAN, OMAN SHERATON HOTEL (NOW OPEN)

# Deutsche Bank to pay bonus dividend on Flick sale profit

DEUTSCHE BANK, the biggest Partial parent company operat-bank in West Germany, is to pay a ing profit, which excludes the

The bank made DM 1bn (\$507m) pre-tax profits on the flotation, which accounts for virtually all the 38 per cent growth in parent company operating profit for the first 10 months of the year.

Mr F. Wilhelm Christians, bank co-chairman, made it clear however, that the flotation was a one-off and that operating profit could not continue to grow at the same pace

Although the bank is heading for record parent and group operating profits of around DM 4bn and DM 5hn. respectively because of the sale, Mr Christians warned that if the Flick flotation was excluded. parent company operating profit for the first 10 months would have risen only 5.1 per cent.

Credit Lyonnais

details plan

to restructure

By George Graham in Paris

CRÉDIT LYONNAIS, the French

commercial bank, yesterday an-

nounced a major restructuring of

its activities in a bid to prepare it-

Mr Levèque has made no secret of his ambition that Crédit Lyon-nals be the first commercial bank to

be privatised, and yesterday he

pressed for an early flotation to re-

place that of Assurances Générales

self for privatisation.

bonus dividend to shareholders this bank's trading activities on its own year because of extraordinary prof- account, rose 54.4 per cent to DM its from its flotation of the former 2.42bn but would have risen only 2.5 Flick industrial empire. 2.42bn but would have risen only 2.5 per cent without Flick. Deutsche Bank does not publish

its operating profit, but it has never denied estimates that put it at DM 3bn for the parent and DM 4bn for the group last year.

Although Mr Christians would

not say how much the bank planned to pay shareholders for this year, he said: "We intend because of this special result, to give ourselves and our shareholders a treat." The bank paid an unchanged DM 12 dividend in 1985. His co-chairman, Mr Alfred Herrhausen, meanwhile, dismissed sug-gestions that the West German

economy - forecast variously to

grow at between 2 per cent and 3 per cent next year - was underper-What was important was that the

high pay settlements with trade unions. There would be only re- dorf, despite recent spectacular stricted opportunities next year to

make "cost neutral" pay increases. Every DM 1 increase cost an employer more than DM 1.50 and the employee never saw the full amount anyway. Mr Herrhausen joined the many

calls recently for the government's so-far vague DM 40bn tax reform plans for the 1990s to be speeded up. However, he said that the radical tax reform in the US was unsuitable for Germany because it placed too much tax burden on corpora-

Making the bank's political position clear in the run-up to January's general election, Mr Herrhausen said that he did not believe the tax reform would ever come if there was a change of government in

● Mr Christians defended West Germany's light rules on insider

"I see no reason to give up our self-regulation," he said in Düsselcases in New York and London. Insider trading is not a crime in West Germany, but most traders and quoted companies abide by a code of honour forbidding it.

It is not regarded as insider trading to buy or sell because of advance knowledge. The rules normally come into effect only during

West Germany's stock exchanger each have a committee to investigate suspicious share price movenents but they cannot use the police. Only three cases have been recognised officially in West Germany and the fines merely meant repaying the profits made in the "dishonourable" deal.

Mr Christians said the German vstem worked because, to a trader. "the threat of a loss of honour is more awful than the prospect of

# Coca-Cola unveils plan to repurchase up to 10m shares

COCA-COLA, the world's biggest outstanding equity, the decision to producer of soft drinks, yesterday leased Wall Street with an announcement that it intends to buy back up to 10m shares and gear up on its equity base by as much as

sows the flotation of 51 per cent of Coca Cola Enterprises, its soft drinks bottling subsidiary, in the second largest public stock offering in US market history. The sale removed some \$2.6bn in debt from Co. moved some \$2.6bn in debt from Co-

ca-Cola's balance-sheet.
Mr Roberto Goizueta, chief executive of Coca-Cola, said yesterday: "We have always viewed share repurchases favourably, and we believe that whenever our excess cash or debt capacity exceeds our near term needs, such an action is beneficial to our stockholders."

While the shares to be bought in amount to less than 3 per cent of its

increase the percentage of debt (net of cash) to 35 per cent of capital, against 25 per cent, appears to herald a large investment programme Adjusted for the sale of part of the bottling company, the actual

pacity of over \$1bn, even after com-pletion of the share repurchase pro-

Mr Goizueta said that the additional resources would go to investments "within the company's exist-ing lines of business." Mr Goizueta also said that the company would be retaining more profits in its equity hase by reducing the dividend payout ratio from 50 to 40 per cent of earnings.

## Carlsberg's UK sales lift United Breweries

BY HILARY BARNES IN COPENHAGEN

CARLSBERG'S growing sales of several markets, and by setting up lager in the UK from beer brewed new breweries. It will also invest at the Carlsberg brewery in Northampton contributed handsomely and capacity expansion at its existto the profits of the Danish brewing group, United Breweries, in the year ended in September, according

to the annual report.
Net profits at the Northampton brewery were up from £14.1m to £20.3m. Converted at the average exchange rate for the period thi equals DKr 253m (\$34m) which compares with group net profits of DKr 375m. No sales figure for the Northampton brewery is provided. United Breweries attributes the

esult to the general switch away from traditional beers to lager the UK, which has contributed to an increase in sales.

The group is planning to increase its brewing interests abroad, both by buying up existing breweries in

ing foreign breweries. In addition to its breweries in

Denmark and the UK, the Danish group owns breweries in Italy and Spain, as well as Turkey, Hong Kong, Malaysia and Malawi. Total sales of beer abroad were

last year 10.6m hectolitres, while beer sold in Denmark totalled 4.8m. hl. But the value of beer and mineral waters sold by the Danish brew-eries was DKr 3.34bn, compared with DKr 2.5bn for sales by the for-

## Sige head resignation surprises markets

By Alan Friedman in Milan

FTALY'S financial world was shak en yesterday by the unexpected re-signation of Mr Gianmario Roveraro, 50-year-old managing director of Sige, the fast-growing investment bank which is owned by the IMI state medium-term corporate finance group.

Mr Roveraro, who personally built Sige into a major player in the stockmarket in corporate finance, mergers and acquisitions, new issues and unit trust fund mana ment, gave no reason for his sudden departure. Speculation in Milar, centred around a likely clash of personalities between the low-key 'Mr Roveraro and Mr Luigi Arrauti,

chairman of IMI. Mr Roveraro, a charismati c and conservative banker who, has guided the growth of Sige since its inception 12 years ago, wa's known in Italian financial circles as "the gentleman banker". His sudden resignation is considered highly odd in light of the enormous success which Sige has been enjoying of late, even to the point of mounting a significant challenge to Medioban-ca, the traditional leading Italian

Sige is this year expected to make a L61bn (\$44.6m) profit, more than double the 19.85 level.

Sige has 200 employees and last year handled L44,000bn in transac-

#### Cap Gemini to buy Italian group

CAP GEMINI. Sogeti, the French computer services group, has bought an Italian data processing company to complete its European network. The French group is taking an 80

per cent stake in Milan-based Gesper cent stake in Milan-based Ges-ing interests last year were DKr 3.2bn. This includes sales of DKr 1.3bn by Royal Copenhagen, the in-dustrial arts and design group and DKr 1.49bn by Danish Cold Stores.

4th December, 1986

# USX raises \$526m following **Aristech Chemical flotation**

BY WILLIAM HALL IN NEW YORK

USX, the parent of the big US steel and energy concern which is being pursued by Mr Carl Icahn, the corporate raider, has raised \$526m following the succesful stock market flotation of Aristech Chemical, its former chemical operations.

The bank, which wednesday launched a FFr 1.5bn (\$232m) perpetual floating-rate bond to boost USX had announced in October its capital resources, is to regroup that it planned to spin-off its entire its activities into three main divi chemicals business as part of a ressions: personal banking, corporate tructuring plan designed to en-hance shareholder value and help banking and a new capital markets division to be headed by Mr Phi-lippe Souviron, formerly head of Credit Lyonnais's US operations. Mr Jean-Maxime Levenue, Credit Lyonnais's new chairman, also andefend the company from the unwelcome overtures of Mr Icahn, who had offered to buy USX for \$31

His bid has lapsed but Mr Icahn still holds an 11.4 per cent stake in the company and Wall Street is waiting to see whether he will reacnounced the creation of a new financial directorate including a team to prepare the group's privati-sation. The team will be headed by tivate his offer at a lower price or Mr François Gouyou Beauchamp, try to sell his shares back to the until now head of Crédit Lyonnais

In the early stages of the battle USX shares rose to \$28% but in re-cent weeks they have been falling and for a time have been trading below the \$22.20 average price he paid for his USX stake. The shares rose by \$% to \$22% in early trading

USX announced yesterday that it had completed the transfer of USS Chemicals division to Aristech and the underwritten public offerring of Aristech shares, at \$17.75 per share, had been closed. Of these shares new shares were sold by Aristech

Aristech shares rose by \$% to \$18% in early trading yesterday.

Aristech has 11 manufacturing

Mr Thomas Marshall, Aristech's chief executive and former president of USX's U.S. Diversified group, said yesterday that the company will continue to manufacture and market the same wide range of chemicals and polymers as did USS

The company has recruited sever-al outside directors for its board in-22.5m were sold by USX and 3.375m cluding Mr Ronald Compton, chief which raised an additional \$55m as a result.

The Aristech shares were sold in simultaneous underwritten public time executive of PNC Financial Corporation, and Mr Charles W. Parry, simultaneous underwritten public time executive of Aluminium Compilerings in the US and Europe.

# Du Pont stake helps

had to be delayted because of diffi-culties over valuing its portfolio.

The ebullient Crédit Lyonnais chairman risks the irritation of the SEAGRAM COMPANY, the distilling group controlled by the Edgar and Charles Broniman interests, says spirits and wine demand in the US market continued to lag in the French Treasury, however, by his continued pressure. A senior Treasury official commented that Crédit third quarter, but the company

Lyonnais was "not first on our list, nor second, nor even third." Crédit Lyonnais is also creating a new subsidiary to manage its in-Seagram's third quarter net profvestment shareholding. The company will begin with a portfolio of nearly FFr 10bn of industrial hold-ings and will both manage the group's portfolio and provide an eq-uity finance fund for the banks clients.

Seagram's 22.5 per cent interest in Du Pont was \$37,9m against \$37.6m and equity in Du Pont's unremitted was \$33.6m against earnings

> In the nine months Seagram's overall earnings were \$330.5m or \$3.47 a share against \$240.7m or \$2.62 a share.

\$2.3bn against \$2.1bn and profit of \$79.2m against \$99.1m. Dividends from the Du Pont Holding were \$113.7m against \$112.9m and equity in Du Pont's unremitted earnings \$139.8m against \$34.3m.

# Seagram raise profits

benefited from higher earnings by Du Pont Compan

it was US\$114.3m or \$1.20 a share, up from \$111.1m or \$1.21 a share on fewer shares outstanding a year earlier. Revenues from the drinks business were \$868m, against \$810m, and profit was \$43.5m against \$57.4m.

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accommodations. Like so many travelers to the

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24-hour room service, special executive services and the latest conference facilities. For superb dining and

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# Holiday plans hotel sale to

raise \$700m By Our New York Staff

HOLIDAY CORPORATION, the world's largest hotel group, which last month announced a massive restructuring in order to avoid an mwelcome takeover bid, plans to raise \$700m in after tax proceeds by

selling 110 hotels. The sales of the hotels and \$200m of other non-hotel properties is part of the group's plan to reduce the heavy debt load which it is taking on as part of its \$2.8bm recapitalisa-tion plan. Under the plan, Holiday shareholders will receive a cash distribution of \$65 per share in the form of a special dividend and retain ownership of approximately 90 per cent of the company.

Mr Michael Rose, Holiday's chief

executive, said yesterday that the group's \$2.7bn of debt immediately after the recapitalisation should be reduced to \$1.7bn by the end of 1989 and \$1.4bn at the end of 1991.

He said that the planned sales of hotels was in line with the compa-ny's increasing emphasis on growth through franchise and management arrangements. As a result of the lower number of company-owned rooms, hotel operating income is projected to be \$131m in 1987 and to be roughly the same through 1989. The operating income of the group's gaming business is projected to increase to \$123m in 1987

The group expects net income, inchiding asset sale gains, to be \$60m in 1987 and remain at approximately that level through 1990, with an increase to \$85m in 1991. The figures reflect pre-tax asset sales gains of \$150m in 1987 falling to

These securities have been sold outside the United States of America and Japan. This announcement appears as a matter of record only.

**NEW ISSUE** 



# TOSHIBA CERAMICS CO., LTD.

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**Tokai International Limited** Wood Gundy Inc.

Daiwa Europe Limited

Salomon Brothers International Limited **Banque Bruxelles Lambert S.A. Banque Paribas Capital Markets Limited** 

Crédit Lyonnais

**IBJ International Limited** 

**Merrill Lynch Capital Markets** 

Swiss Bank Corporation International Limited Union Bank of Switzerland (Securities) Limited

Yamaichi International (Europe) Limited

is on

\* 4

98-

Swiss Re.

1985 Results

Premium income - all classes

Net Life insurance in force.

Group capital funds shown

Consolidated net profit

Consolidated net profit

Consolidated net profit

per non-voting share

Swiss Re, Zurich

Dividend per share

Total dividend

per share

Investment and other financial income

Dividend per non-voting share Swirs.

Other income and outgo including taxes

Profit applicable to minority shareholders

Swiss Re Group

Gross premiums

Underwriting results

Non-Life insurance

Net premiums

Life insurance

In millions of Swiss france

1985

9,956

**- 493** 

1,080

-459

- 10

1.605

248.-

49.∹

70

120 -

Swfrs.

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Swire.

145

27

11,149 11,532

173,101 189,723

9,815

-528

1,050

-471

- 9

234.-

47.-

115.-

78

Walter H. Diehl, Chairman:

The financial strength of the Com-pany has been considerably rein-forced. This reflects two share capital increases and the favourable result for the 1985 business year.

Underlying profitability has clearly Improved, since the underwriting loss has noticeably reduced whilst the financial result has further increased.

In total the 1985 result of the Swiss Re

enables payment of a higher divi-dend on the increased share capital.

This positive overall assessment is

borne out by the results of the Swiss Re Group for 1985 as well as by

experience so far in the 1986 busi-

(from which this summary is taken)

The full Annual Report for 1985

Swiss Reinsurance Company, P.O. Box, CH-8022 Zurich

# INTERNATIONAL COMPANIES and FINANCE

Terry Dodsworth looks at the Japanese company's European ambitions Zambian

# NEC plots long-term chip strategy

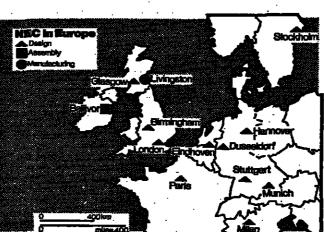
will increase pressure on the feeble indigenous European manufacturers as well as the

embattled Americans. The build-up of Japanese chip manufacturing in Europe has come over a reasonably short period of time. NEC, which last year inched ahead of Motorola of the US as the largest semiconductor producer in the world, established its first office in the UK as re-cently as 1977. It has started cently as 1977. It has started in West Genmany only six years before. Nine years ago, its British sales amounted to only £600,000 (\$858,000); this year, they will rise to about £50m, while in the whole of Western Europe they should amount to approximately £250m.

These sales figures mean that NEC is now taking roughly 3 to 4 per cent of UK and West to 2 per cent of the and west European markets. At this level of penetration, the com-pany might well be hard put to pany might went be hard but to-justify a policy of local manu-facturing, particularly in the low value-added memory chips which are virtually commodity items these days, and which depend for their profitability on the economics of large-scale production. NEC, however, has

First, the Japanese group is intent on pushing up its local market share over the next four to five years to between 7 and 10 per cent. At these sort of levels manufacturing in Europe will begin to make sense economically.

NEC of Japan's recent decision to put £80m (\$114.7m) into a new semiconductor fabrication plant at Livingston in Scotland is a clear sign that a new chapter is opening in the European chip industry. It indicates that the Japanese are prepared to brush aside the immediate problem of low or zero profitability in the semiconductor industry in return for a longiterm stake in Europe; and it will increase pressure on the



they another fabrication line. "The locally. whole philosophy is to make Livingsion into the supplier plant for Europe," says Mr Robert Giddy, general manager of NEC UK Second, as NEC's position in

the EEC strengthens, it will become more important to the on imports erected by the EEC. One of these is the 14 per cent tariff on all semiconductor imports, which is borne equally by all foreign companies exporting to Europe.

Another, an increasingly important limitation for the Japanese, is the local content rules being imposed on Japanese consumer electronics The new Livingston fabrica- producers setting up in the

Third is the currency issue, which has become much more with his becomes companies following the sharp rise in the yen over the past 18 months. Some analysts believe that this factor caused NEC to bring forward its Livingston plans earlier than originally than envisaged.

Fourth, there are some marketing advantages for NEC in having a European manufacturing facility close to the point of sale in the EEC. The characteristics of the European market are somewhat different from those of Japan, where the main volume of sales is in chips for the consumer elec-

the world. In Europe, a market about half the size of Japan's at an estimated \$5.2bn this year against \$10.6bn, the emphasis is more heavily on personal computers and telepersonal computers and tele-

communications products.

"If we control the factory
we can get the products to the
market faster and satisfy customer requirements more easily, " says Mr Adam Harris, marketing and planning mana-ger of NEC UK.

NEC is also trying to move closer to its customers in one other respect. Over the past two years, the company has begun to pump money into the development of semi-custom products - chips which have some characteristics which are specific to a particular client. Called Application Specific In-tegrated Circuits (ASICs), these semiconductors now represent the most dynamic part of the market. According to Mr Harris, market. According to Mr Harris, NEC expects about 19 per cent of the world sales in semiconductors to be captured by ASIC products by 1990, and as much as 21 per cent in the UK. Investment in this sector is

going into design centres where clients can "customise" their chips — a process in which some key items on the semiconductor are adapted to specialised needs, while the rest is built to a standard pattern.

Because ASICs currently account for less than 10 per cent of the chip market, it will probably not make sense for NEC to make these products at Livingston for some time. But in due course, Europeans can expect to see NEC developing a full spread of product manufacturing for the EEC; and where NEC leads, other Japanese companies may not be far behind. Both Hitachi and Toshiba are said to be consider ing fabrication plants to add to their own European assembly businesses.

# copper group's loss mounts

By Victor Mallet in Lusaka

ZAMBIA Consolidated Copper ZAMBIA Consolidated Copper Mines (ZCCM), the mainstay of the Zambian economy, suffered a sharply wider net loss of 148m kwacha (\$10m) for the three months to September, compared with K68m, and blamed a fall in copper production on continuing shortages of spare parts tinuing shortages of spare parts and materials.

The state-controlled company said copper production fell to 114,233 tonnes from 116,228 tonnes in the June quarter and 118,175 tonnes in the comparable three months of 1985. Cobalt production of 868 tonnes production of 868 tonnes was down 28 per cent from a year earlier and lead production fell 24 per cent to 1,798 tonnes. ZCCM has been hard bit by

the low world price of copper and by Zambia's chronic short-age of foreign exchange. The company has embarked on a five-year rehabilitation programme involving mine closures and redundancies in an effort to improve efficiency and boost falling production. Copper earns about 90 per of Zambia's foreign about 90 per of Zambia since currency but reserves are near-ing exhaustion and the mining industry is vulnerable to sanc-tions against South Africa

The average price for copper rose to K8.577 per tonne in the last quarter from K3,299 a year earlier, because of the depreciation of the Zambian currency. Metal trading profits rose to K111m from K30m but exchange losses, interest and tax brought about the net loss.

#### BankAmerica to shut eight HK offices

BANK OF AMERICA is to close Hong Kong in a further move to streamline its operations, AP-DJ reports from Hong It is to shed 160 of its 1,180

#### New Zealand brewer ahead

LION CORPORATION, New Zealand's largest brewer, increased net profits for the six months to September by 33.8 per cent to NZ\$18.9m (US\$9.6m), AP-DJ reports from Wellington.

Sales rose 18.4 per cent to NZ\$438.9m, while at the pre-tax stage earnings rose 52.5 per cent to NZ\$33.6m.



## **Kingdom of Sweden**

U.S. \$750,000,000

#### Floating Rate Notes due 2000

In accordance with the provisions of the Notes, notice is hereby given that for the six months interest period from 5th December, 1986 to 5th June, 1987 the Notes will carry an Interest Rate of 63/16% per annum. Interest payable on 5th June, 1987 will amount to U.S.\$312-81 per U.S.\$10,000 Note.

Morgan Guaranty Trust Company of New York

#### REGIONAL

A Financial Times

Survey

# DEVELOPMENT

The Financial Times proposes to publish a survey on the above on MONDAY **JANUARY 19 1987** 

For further information please contact: ANDREW WOOD on 01-248 5116 FINANCIAL TIMES

**Europe's Business** 

Newspaper

#### **Bonuskor returns to profit** BY JIM JONES IN JOHANNESBURG

the troubled closed.

Operating earnings before dividend income were R2.05m. (\$926,500) and the interim pre- were 14.2 cents and an interim tax profit was R3m. Turnover dividend of 5 cents has been figures have not been dis- declared.

12000

South African industrial holding company, shed most of its lossmaking interests and returned to profits in the six months to September.

Control of the company is 41 per cent owned by Volkskas bank. Rembrandt, the tobacco group, and Lifegro, the insurance company, each hold 25 per cent. each hold 25 per cent.

First-half earnings per share

#### **Trading halted in Bombay** BY OUR BOMBAY CORRESPONDENT

IRADING on the Bombay Stock to

abnormal conditions. Share values fell further trading. The BSE index of 30 bond issue on the grounds of leading issues fell 3.88 points volatility in its share price.

486.70. bringing Exchange, India's largest, has decline to more than 10 per been suspended from today cent in the past four weeks. because of what market authorities describe as in Reliance Industries, the subin Reliance Industries, the subject of much share speculation. has won a court order delaying a Rs 5bn (\$381.1m) convertible

# 

# Yamaichi International (America), Inc. a wholly owned subsidiary of Yamaichi Securities Co., Ltd.

is pleased to announce the inauguration of trading operations today as a member of the

New York Stock Exchange.

Member SIPC

This move is a continuation of the 33-year commitment by Yamaichi Securities to investment in the U.S. As a member of the Tokyo Stock Exchange, and through its wholly owned subsidiaries who are members of the London and a number of other major international Stock Exchanges, Yamaichi Securities seeks to provide customers with better

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Yamaichi Securities Co., Ltd.

All of these securities having been sold, this announcement appears as a matter of record only.

# \$1,047,068,308

# Safeway Stores Holdings Corporation

a newly formed corporation organized by

# Kohlberg Kravis Roberts & Co.

to effect the acquisition of

# Safeway Stores, Incorporated

\$750,000,000 11¾% Senior Subordinated Notes due 1996

\$250,000,000 12% Subordinated Debentures due 1998 (Interest payable May 15 and November 15)

**450,000 Shares** Adjustable Rate Cumulative Exchangeable Preferred Stock

# 99,000 Limited Partnership Interests

Which Will Acquire and Hold Warrants to Purchase 13,928,000 Shares of Common Stock of **Safeway Stores Holdings Corporation.** 

# Drexel Burnham Lambert

November 1986

# W German syndicate feels chill

buyers have

THE WIND of change blowing the ball rolling. Until then, hrough West Germany's Government bond market has to buy the far less liquid, but aken on an autumn chill.

Over 90 West German and oreign financial institutions are jostling in the exclusive yndicate that underwrites German Government bond issues a result of last June's decident of the club, composed until Since the repeal of withthrough West Germany's Gov-ernment bond market has taken on an autumn chill. are jostling in the exclusive syndicate that underwrites German Government bond issues sion to let 20 foreign banks join the club, composed until then exclusively of domestic institutions. While the debate about increasing the membership has died down, bankers are only now beginning to

The pressures for expanding the syndicate from 73 German members were probably unavoidable — though by no means all the existing players were enthusiastic about the idea. Frankfurt could not isolate itself from the worldwide tide of financial deregulation, even if some outsiders still think the pace of change there seems slower than in some other financial centres. The extraordinary degree of foreign interest in German Government securities was prob-ably as important as the Bundesbank's wish to keep up with deregulation abroad in the decision to the syndicate. syndicate. Foreigners have been on a giddy West German Govern-ment bond buying spree, spurred partly by the prospect

keen to share in what they have seen as their German counterparts' easy profits in bonds to investors

of foreign exchange gains and

partly by earlier regulatory changes. As a result, foreign

panks have become increasingly

Since the repeal of with-holding tax, foreigners have switched wholeheartedly to the much more liquid, and conse-

lined sharply from a 1981 peak
of DM 70bn to an estimated
DM 40bn this year.
Complaints by West German
members of the bond syndicate about dilution have been attenthe size of each regular governquently safer, government bond market. They bought a net DM16bn of federal bonds in the DM 2.5bn a year ago to DM 4bn.

Haig Simonian examines the after-effects of the opening up to foreign financial institutions of the exclusive West German syndicate that under- has been most striking in terms of differing yield marwrites government bond issues

Some DM29-30bn of long-term federal government bonds reserved for foreigners have been issued so far this year, with one more issue on the cards before year end. By con-trast, the Bonn government has raised only about DM21bn in other types of bond reserved for resident investors.

The sheer volume of foreign

buying has altered sharply the relative shares of bonds and Schuldscheindarlehen in the West German Government's overall borrowing mix, to the expense of the latter. From a position of approximate parity, their share is expected to fall rne decision in August 1984 well below 40 per cent of gross to drop the 25 per cent with holding tax on bearer bonds set

first quarter of 1986 against may be more ominous, however. only DM6bn in the same period last year.

The fact that increasing numbers of non-German investors are buying up West Germany's federal government debt is not,

in itself, a cause for alarm. The Bundesbank has often had to

cope with the effects of foreign demand in the past, most fre-

quently for the currency itself. Also as portfolios are diversi-

fied, foreign investors are play-

new public borrowing has dec-

ing a larger part in a number of national debt markets, notably the US. But whereas the US Treasury has become increasingly depen-dent on foreign purchases to tended to overlook. But more finance the budget deficit. West Germany's economic funda- Germany's estimated 1986 mentals are wholly different. DM 75bn current account sur-"The two countries are mirror plus have opted for short-term images of one another." says assets abroad, be they US Mr Juergen Mann of Morgan Guaranty in Frankfurt

foreign bond Many economists recognise been taking a that the West German Govern-if a smaller cake. ment is issuing bonds partly to larger share of a smaller cake.

Mr Kohl's conservative government has been tightening its belt, with the result that net moment, but bankers are almost a smaller cake. meet the foreign demand. That may be very went for the moment, but bankers are al-ready growing concerned about the prospects of a massive self-off should foreigners become much less bullish about the

> The upsurge in foreign buying has also upset traditional yield relationships between different types of German fin-ancial instruments. Yield differentials between government bonds and Schuldschdeindar-lehen tend to be volatile as the latter are often used as assets by banks issuing com-munal bonds.

The effect of foreign buying gins between long-term gov-ernment bonds and those issued by banks. These have widened dramatically from the traditional 20-40 basis points to up to 120 basis points this year as a result of the foreign investors' concentration on government issues. The poorer yields of between

6-61 per cent for long-term public sector bonds mean domestic investors have turned for higher returns elsewhere. They have partly found them in similar quality issues from banks and mortgage banks communal obligations which foreign investors, new to often, the beneficiaries of West Treasury Bonds or high coupon Euromarket Issues.

## Canada eases rules on dealer ownership The provincial government

BY BERNARD SIMON IN TORONTO

CANADIAN BANKS and trust trust companies, insurance comcompanies are to be allowed. panies and securities dealers. for the first time, to take full They are expected to lead to control of domestic securities formal alliances between several dealers. But wider participa- of Canada's best-known financial tion by foreign firms in the institutions. to be delayed, under new rules and trust companies differ prepared by the Ontario Govern-markedly from proposals out-

ment. lined earlier this year. The latest regulations, which reflect a growing awareness in were leaked to the local press Canadian Government circles before yesterday's formal anthat the six big domestic banks nouncement, will dramatically should have access to corporate close the gap between the four underwriting and distribution the ceiling on single foreign "piliars" which have charac- of securities if they are to stay shareholdings in Canadian terised the Canadian financial abreast of other multinational dealers should be lifted from

New Issue

The concessions to the banks

terised the Canadian financial abreast of other multinational services industry, namely banks, financial institutions.

which regulates the Toronto-based securities industry, and the federal government, which supervises the banks, agreed on the rules earlier this week. Ontario authorities proposed

last June that the banks should be allowed no more than a substantial minority interest in securities dealers. At the same time, it suggested that a limited number of foreign firms should be licensed in Ontario and that 10 per cent to 30 per cent.

was expected to announce that terests originally due to be implemented on January 1 - will be delayed for a year. Pressure on the authorities to

allow banks full access to the securities industry became irre sistible last month when Bank of Nova Scotia said that it had taken advantage of a relaxed regulatory climate in Queber and a loophole in the Federa Bank act to set up a whollyowned, full-service securities

These Notes having been sold, this announcement appears as a matter of record only.

December, 1986



#### The Long-Term Credit Bank of Japan, Limited

(Kabushiki Kaisha Nippon Choki Shinyo Ginko) (A Japanese Corporation)

ECU70,000,000

73/4% Notes Due 1991 Issue Price 100% per cent.

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Kredietbank International Group

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Morgan Guaranty Ltd

Salomon Brothers International Limited

Société Générale

Swiss Bank Corporation International Limited

Union Bank of Switzerland (Securities) Limited

#### **London said** to lead in global market

By Roderick Oram in Boca Raton, Florida

LONDON HAS "leapfrogged over the US and Japan" to become the best positioned market to capitalise on the globalisation of the securities industry, Mr James Robinson. chairman of American

enairman or American Express, said yesterday. With the revolutionary changes wrought by Big Bang, London had bravely taken on to the risks of thrusting itself to the forefront, be told the annual meeting of the US Securities Industry Associa-

ion.

In contrast, the US "had failed to face the reality" of the fast changing financial markets. After six years of debate in the US Congress over the Glass-Stengall Act and other regulatory measures, "nothing had changed in law although there was constantly change in the marketplace."

Fie blamed Congress's in-ability to act on the lobbying of special interest groups intent on maintaining the the present status que, which separates commercial banks from investment banks among other demarcations. "Congress must rise above

parochial interests and unshackle the financial services industry from existing regu-lations where they serve no-real purpose," Mr Robinson

Existing rules were the regulatory version of the Magnot Line which had little effect in carbing these companies "with the resources to outlink the

Bold actions by some firms have already changed the nature of the business so the "securities industry should get its act together" to ensure that a more realistic environment is established. Banking, insurance and securities firms should have equal opportunity to offer financial products to the public.

Although the entry of new players into the market would se considerable challenges to existing firms, the resulting competition would re-establish the US industry's competitiveness in global

Mr Robinson's view of the Glass-Steagall Act, which was originally drawn up in the 1930s to separate commercial banking from investment banking, was shared by Mr Frederick Joseph, chief executive of Drexel Burnham Lambert, a leading Wall Street investment firm.

The Act has become like a piece of "Swiss cheese" as many of its provisions have been weakened by the aggressive exploitation of gaps by financial groups.

#### Henderson Land arranges paper facility HENDERSON Land Develop

commercial paper programme.

The five-year facility will allow Henderson Properties Finance Ltd, its wholly-owned subsidiary, to issue three-month discounted bills of exchange through competitive

exenange through compensive bidding.

The underwriting margin is set at \(\frac{1}{2}\) percentage point over three-month Hong Kong inter-bank offered rate, Hiber. The underwriting fee is \(\frac{1}{2}\) per cent

Asia Ltd and American Express International Bank

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AMSTERDAM





# Demand continues to grow for fixed-rate Eurobonds

FIXED-RATE dollar Eurobonds yesterday continued to ignore the termoid in the floating-rate note sector, and met a growing amount of demand from retail

investors. Secondary market prices rose modestly, with investors interest appearing to extend into longer maturities than has been seen of late. The primary mar-ket continued to absorb new paper even though some of this week's deals have met an un-

welcoming response because of their pricing.

Three straight dollar bonds were launched. Toyo Trust In-ternational led its first Euro-

ternational led its first Eurobond issue, a \$100m deal for Toyo Trust Asia with the guarantee of Toyo Trust and Banking, its parent.

The five-year issue carries a coupon of 7½ per cent and a price of 101½, giving a spread over US Treasuries at launch of 80 basis points. It was partially placed in Tokyo early in the day and was being quoted by the lead manager at discounts equal to the total fees.

City of Oslo, a triple-A rated borrower, made a \$150m issue led by Bank of Tokyo Interled by Bank of Tokyo Inter-national. The 10-year issue was priced at 1011 with a coupon of 71 per cent and bad a spread over Treasuries of 75 basis points. The deal was seen by most dealers as quite sensibly priced and was quoted within

Mitsubishi Corporation Finance, the UK financing subsidery of Mitsubishi, raised \$150m with a five-year issue led by Morgan Guaranty. The issue by Morgan Guaranty. The issue lacks a parent company guaran-tee, but is supported by a "keepwell" agreement under which Missubishi undertakes to maintain majority ownership of the issuer and to keep its net

worth positive. The deal, with a 7½ per cent coupon and a price of 101½, was launched at a margin over



Treasuries of 64 basis points. and was viewed as too tightly priced given the lack of a company guarantee, which would have given it a triple-A rating. It was quoted at discounts wider than the total fees.

Among other recent deals, the \$247m issue for European Atomic Energy Commission was languishing well outside its fees, but the \$175m deal for Societe Nationale des Chemins de Fer, launched late on Wednesday, met a reasonable reception.

International. It met a warm response and terms were quickly fixed with an increase in the amount from £40m to 11 the amount from 220m to £48m, the most the borrower could issue without specific shareholder approval.

and ince

The 15; year deal, which was trading well above its par issue price, was assigned a 64 per cent coupon, the low end of its indicated range, and a 23.3 per cent conversion premium at the high end of the early

In Switzerland, bond prices were little changed but in quite active business. The SFr 175m 10-year issue for Inter-American Development Bank was set with a 5 per cent coupon and a price of 991 by lead manager Union Bank of Switzerland, which had previously indicated 5 per cent. The SF 165m issue for General Motors—priced at par and not 1001 as was originally reported by the lead manager—

was going well.
A SFr 50m private placement with equity warrants was launched for Takashimaya, a Japanese department store group, with a maturity of five years and indicated yield of 22 per cent, led by UBS.

In West Germany, bond prices A convertible Eurosterling were narrowly mixed in thin issue was launched for Next, trading.

# Yves St Laurent raises \$465m

BY OUR EUROMARKETS CORRESPONDENT

YVES ST LAURENT, the of America and its financing on drawings will be 17½ basis points above London interbank of states of the property of the the US pharmaceuticals group.

Details of what is understood to be a complex package of

credit facilities were not dis-closed yesterday. It is being arranged jointly by four banks: Credit Suisse First Boston, Banque Indosuez, Banque Nationale de Paris and Credit

finance its acquisition of Corporation International to Charles of the Ritz from Squibb. arrange a \$400m facility to be among non-US syndicated amon relationship banks. The four-year facility will

> advances as well as providing an uncommitted option to invite bids for advances in other

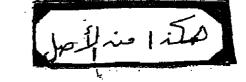
allow the borrower to draw Eurodollar and swingline

The Cherteman and Gloucester Building Society has become what is believed to be the first building society to arrange a financing which allows it to borrow in a currency other than sterling. This will be allowed from January 1, when a new law governing building societies comes into effect. The commitment fee on undealer for a £100m Euro-drawn amounts will be 5 basis certificate of deposit programme of new loan deals currently points for the first two years with an option to issue CDs in emerging. Prudential Insurance and 7½ thereafter. The margin dollars from January.

#### FT INTERNATIONAL BOND SERVICE

Listed are the latest international bonds for which there is an adequate secondary market

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## **Earnings** plunge at Litton **Industries**

LITTON INDUSTRIES, the California-based electronics conglomerate, saw its earnings plunge by over 20 per cent in the first quarter ended October 31.

Net profits amounted to \$34.35m. equal to \$1.28 a share, compared with \$43.67m or \$1.56 a share in the corresponding period of 1985. Sales declined fractionally from \$1.1bn to

The company blamed the reverse on a drop in interest income and on reduced sales and operating profits of its resource exploration services divisions. The directors added, how ever, that the divisions nonetheless remained profitable in the severely depressed oil services market.

Net profits for the full fiscal year ended in July amounted to \$71.1m or \$2.52 a share - down sharply from the previous year's \$292.7m or

#### Investor group may raise Viacom stake

AN INVESTOR group including National Amusements and Mr Sumner Redstone, its chairman, has sought anti-trust clearance to raise its stake in Viacom International, the US broadcasting and cable TV group, to 49.9 per cent, Our Financial Staff writes.

The group already holds 19.8 per cent but is not promising to make any specific proposal or deal.

# Belzberg family sells back 5% USG stake for \$139.6m

INTL. COMPANIES AND FINANCE

trol for a period of 10 years.

The share buyback comes five stituted "greenmail". USG said that the shares had been bought at market string of corporate raiders who a similar corporate raid on masonite, now a USG subsidiary, and is likely to add to the growing pressure in the US to curb the payment of "greenmail", a process where one shareholder is treated on a more fa- years. vourable basis than the rest of a

company's shareholders.

BELZBERG family of Canada, a group of corporate raiders, has sold in a bid to avoid being taken over fence does not appear to have had by the Belzberg family. USG said much effect and USG yesterday producer, back to the company for producer, back to the company for slaws and agreed not to seek control for a pariet of 10 years. nouncement and denied that it con-still agreement. stituted "greenmail". USG said that

ket prices. have "greenmailed" major US com-USG said that the Belzberg's panies, Sir James Goldsmith, the First City group and its affiliates
Anglo-French financier, dropped
had agreed not to acquire any USG
his \$5.3bn bid for Goodyear after stock or seek control of USG for 10 the company agreed to buy back his shares and Mr Ronald Perelman ourable basis than the rest of a brompany's shareholders.

USG had argued that the Belzdropped a \$4bn bid for Gillette after the latter repurchased his shares at year standstill agreement with Ma-November 20 that it planned to buy somite, which was acquired by USG ing market price.

# GM in further production cuts

BY ANATOLE KALETSKY IN NEW YORK

GENERAL MOTORS is to cut production at three of its assembly plants and lay off 4,500 workers in a effort to reduce excessive stocks of account layout any mode of account layout layout any mode of account layout layout any mode of account layout lay of several large and luxury car mod- cies in public.

Earlier this week, the GM board sion to pay \$700m to Mr H. Ross Pe- GM's long-term future.

The cuts now announced are this year. The redundancies, which come bound to add to the company's em-The redundancies, which come on top of a longer-term programme of 11 plant closures announced by GM on November 6, reflect grave financial, marketing and management problems.

Solution to add to the company's carbancial since one of the plants affected, the \$600m law firm of Holstein Mack and Ducament problems.

Calillac and Oldsmobile assembly line at Detroit-Hamtramck, was opened only last year as a highly by GM to Mr H. Ross Perot was "a systemated showniese facility of the automated showpiece facility of the was deeply embarrassed by its deci- kind which was supposed to secure

rot, the company's largest and most GM said that the production cuts lence," to the detriment of other critical shareholder, in order to re- were being implemented "in the shareholders, the law suit alleged.

loss of \$330m in the third quarter of

deceptive and manipulating device" designed to provide Mr Perot with GM's long-term future. "hush-mail" and to "buy his si-GM said that the production cuts lence," to the detriment of other

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👤 The Mitsubishi Bank, Limited

November 1986

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\$250,000,000

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Guaranteed as to Payment of Principal and Interest by

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Wertheim & Co., Inc. **County NatWest Capital Markets Limited**  Yamaichi international (America), Inc. Morgan Grenfell Incorporated

November, 1986



#### Christiania Bank og Kreditkasse (Incorporated in the Kingdom of Norway with limited liability)

U.S.\$75,000,000

Floating Rate Subordinated Notes Due 1995 (of which U.S.\$66,000,000 was issued as the Initial and Subsequent Tranches)

NOTICE IS HEREBY GIVEN that pursuant to Condition 5(c) of the Notes Christiania Bank og Kreditkasse (the "Company") has elected to redeem on 5th January, 1987 (the "Redemption Date") oll of its custanding Floating Rate Subordinated Notes Due 1995 (the "Notes") at a redemption price equal to the principal amount thereof plus interest accrued to the Redemption Date. On and after the Redemption Date, interest on the Notes will

The Notes should be presented and surrendered to the paying agents as shown on the Notes on the Redemption Date with all interest coupons maturing subsequent to said date.

Coupons due 5th January, 1987 should be detached and presented for payment in the usual manner.

December 5, 1986 By: Citibank, N.A. (CSSI Dept.) London Principal Paying Agent

ÇITIBAN(

#### Brasilvest S.A.

Net asset value as of 28th November, 1986

per Cr\$ Share: 25,696.00 per Depositary Share: U.S.\$16,796.13 per Depositary Share: (Second Series) U.S.\$15,688,08

per Depositary Share: (Third Series) U.S.\$13,350.75

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has been made to the Council of The Stock Exchange for the shares of common stock, \$.01 par value, of CenTrust to be admitted to the Official List. It is expected that the shares of common stock, \$.01 par value, of CenTrust will be admitted to the Official List with effect from 8th December, 1986.

SHARES OF COMMON STOCK, \$.01 PAR VALUE

Authorised

Total issued

20,000,000 7,781,993

Particulars relating to CenTrust are available in the Extel Statistical Services Limited. Copies of such Particulars in book form may be obtained during normal business hours on any week day (Saturdays and public holidays excepted) up to and including 9th December, 1986 from the Company Announcements Office, The Stock Exchange, London EC2 and up to and including 19th December, 1986 from the principal executive office of CenTrust and:

**Banque Paribas Capital** Markets Limited 17 Lincoln's Inn Fields London WC2A 3ED

Quilter Goodison Company Garrard House 31-45 Gresham Street London EC2V 7LH

5th December 1986.

#### U.S. \$100,000,000 SNIP4010

Floating Rate Depositary Receipts Due 1992

jamel by The Law Debenius Trust Corporation (L.L. evidencing antidenses to postures of procapel and interest on deposits with ISTITUTO BANCARIO SAN PAOLO DI TORINO London Branch

For the six month period 4th December, 1986 to 4th June. 1987 the Receipt will carry an Interest Rate of 6%% per annum with an Interest Amount of US\$309.65 per US\$10,000 Receipt. The relevant Interest Payment Date will be 4th June, 1987.

U.S. \$275,000,000

The Bank of New York Company, Inc.

Floating Rate Subordinated Capital Notes due 1997
Notice is hereby given that the Rate of Interest has been fixed at 6% p.a. and that the interest payable on the relevant Interest Payment Date, March 5, 1987 against Coupon No.5 in respect of U.S.\$10,000 nominal of the Notes will be U.S.\$1578L

December 5, 1986, London By: Cicinack, N.A. (CSSI Dept.), Reference Agent

Company, London



**LONDON BRANCH** Floating Rate Depositary Receipts due 1992

Issued by The Law Debenture Trust Corporation p.l.c. In accordance with the terms and conditions of the Receipts and the provisions of the Agent Bank Agreement, notice is hereby given that the rate of interest for the interest period commencing December 5, 1986 has been determined at 67/s% p.a. The interest payment darte will be June 5, 1987 and payment of \$312.81 will be made per US\$10,000 deposited and \$7,820.31 will be made per US\$250,000 deposited.

December 5, 1986

The Chase Manhattan Bank, N.A., London, Agent Bank.

The Hongkong and Shanghai of which U.S. \$200,000,000 is being Issued as the Initial Tranche

Banking Corporation (Incorporated in Hong Kong with limited liability) U.S.\$400,000,000



Notice is hereby given that the Rate of Interest has been fixed at 6"46% and that the interest payable on the relevant interest Payment Date March 5, 1987 in respect at \$5,000 nominal of the Notes will be \$80.47

December 5, 1986, London By: Citibank, N.A. (CSSI Dept.), Ageni Bank

BIG RISES EACH SIDE OF THE ATLANTIC

# Hanson Trust boosts profit by 83%

Hanson, yesterday announced an 83 per cent rise in pre-tax ended September 30 and a one-

Hanson has spent the past six months digesting the Imperial Group empire of brewing, food and tobacco interests. It has disposed of some fairly large parts including the Courage brewery (sold 191p.

Nobo to join

**SE** valued

at £15.2m

for £190m).
Pre-tax profit rose to a record
£464m from £253m on turnover
which increased to £4.31bn
from £2.67bn. Earnings per in the US, trading profit rose by 38 per cent to £214m (£114m) on sales of £1.93bn (£121bn), with SCM, the diversified industrial group making. (£1.21bn), with SCM, the diversified industrial group, making a first time nine-months contribution.

The company has increased its final dividend by 33 per cent to 2.85p (2.14p on an adjusted basis) making a total of 4.25p

Hanson Trust, the industrial to Elders IXL for £1.4bn) and onglomerate headed by Lord Imperial's hotels and restaurant lanson, yesterday announced chain (sold to Trusthouse Forte for £180m).

Lord Hanson commented: ducts division rose per cent to "The outlook is exciting. The £62m (£57m) on turnover of strength of our balance sheet £239m (£225m) while UK industrial to Elders IXL for £1.4bn) and Imperial's hotels and restaurant strength of our balance sheet £239m (£225m) while UK industrial to Elders IXL for £1.4bn) and Imperial's hotels and restaurant strength of our balance sheet £239m (£225m) while UK industrial to Elders IXL for £1.4bn) and Imperial's hotels and restaurant strength of our balance sheet £239m (£225m) while UK industrial to Elders IXL for £1.4bn) and Imperial's hotels and restaurant strength of our balance sheet £239m (£225m) while UK industrial to Elders IXL for £1.4bn) and Imperial's hotels and restaurant strength of our balance sheet £239m (£225m) while UK industrial to Elders IXL for £1.4bn) and Imperial's hotels and restaurant strength of our balance sheet £239m (£225m) while UK industrial to Elders IXL for £1.4bn) and Imperial's hotels and restaurant strength of our balance sheet £239m (£225m) while UK industrial to Elders IXL for £1.4bn) and Imperial's hotels and restaurant strength of our balance sheet £239m (£225m) while UK industrial to Elders IXL for £1.4bn) and Imperial's hotels and restaurant strength of our balance sheet £239m (£225m) while UK industrial to Elders IXL for £1.4bn) and Imperial's hotels and restaurant strength of our balance sheet £239m (£225m) while UK industrial to Elders IXL for £1.4bn) and Imperial's hotels and restaurant strength of our balance sheet £239m (£225m) while UK industrial to Elders IXL for £1.4bn) and IXL for £1.4bn (£27m) and IXL for £1.4bn (£ opportunities in the US and the

> In the UK, Hanson's food Imperial Group, made a first operations, acquired with Imperial Group, made a first 225m on turnover of 2304m. Consumer activities achieved a 57 per cent profits rise to £94m (£60m) on sales of £1.61bn (£581m).

Sales of Imperial Tobacco were affected by the 1986 budget duty increase, requiring a programme to improve pro-ductivity, reduce overheads and stroduce new products, profits in the US ros Profits of the building procent to £42m (£31m)

trial profits rose by fim to £27m on turnover of £225m (£220m).

In the US, the industrial division led profit rises with a 247 per cent increase to £104m (£30m) on turnover of £638m (£226m). Much of this increase came from SCM Pigments, a large manufacturer of titanium

The US food operations increased profit by 180 per cent to £14m (£5m) on sales of £339m (£276m). Building products division rose 9 per cent to £54m (£48m) on turnover of £423m (£380m). Consumer profits in the US rose 35 per

# Scapa buys RFD businesses

BY ALICE RAWSTHORN

holding company, yesterday announced that it has concluded the acquisition of the textile and cable component interests of the RFD Group from Wardle Storeys for £14.5m in shares. It also unveiled a 12 per cent in-Nobe, an office furniture and raining aids supplier, is com ing to the main market through a placing which will value it at £15.2m. Some 3.25m shares crease in pre-tax profits to £14.6m in the first half of the are being placed by Barclays de Zoete Wedd at 152p.

The company has three divi-sions. The principal one, called The acquisition of the RFD Nobo, makes visual aids such as whiteboards, flipcharts and easels. Budgie makes office furniture and Ricron provides a metalwork design and fabrica-tion service to the display trade. Pre-tax profits after directors' remuneration have risen from £242,000 in 1982 to £534,000 in

the year to last April on turn-over up from £2.48m to £7.54m. For the current year, the company is forecasting profits of at least £1.9m on turnover of more than £9.5m. The prospective price/earnings multiple at the placing price is 11.5 and the gross dividend yield is 4.4 per cent.

Nobo is raising £1.2m net in the issue which will be used to repay all existing borrowings and to finance plant and equipment for its new Eastbourne factory. The placing will also raise about £3.4m for existing

The company believes that the growing markets for its training aids, the introduction of new furniture products, and the expanded and improved manufacturing facilities at its Eastbourne factory provide the opportunity to continue its

strong growth. The shares are being placed through James Capel, the com-pany's stockbrokers, and two secondary distributors, Allied Provincial and Barclays de Zoete Wedd Securities.

businesses—the Perseverance Mill and Lindsay and Williams -was negotiated during Wardle Storeys' successful takeover bid for RFD in the summer. Scapa emerged as a 'white knight' by mounting a competitive bid against Wardle Storeys but agreed to withdraw in return for an option on the textile and cable component interests, the two businesses which are most compatible with its existing activities.

Scapa will pay for the businesses through the issue of 6.17m new ordinary shares—or 7 per cent of its enlarged share capital—which will be placed by the stockbrokers, Cazenove and Henry Cooke, Lumsden for Scapa's merchant bank J. Henry Schroder Wagg. The company's shares fell by 10p to 235p yes-terday on the announcement. The two businesses produced

financial year, to March 31, and should muster pre-tax profits of at least £2m this year.

Scapa's turnover rose to £101.69m (£88.04m) in the six months to September 30 after steady growth in almost every area of activity.

The contribution from North America, Scapa's main market, was inhibited by adverse US dollar exchange rates. Although the business produced 10 per cent profits growth in dollar terms, when converted into sterling operating profits from North America fell to £9.88m (£10.03m).

In the UK the only problem area was a former United Wire division's exposure to the business is faring well. Last troubled oil services industry. year's switch to monthly extheless operating profits rose to £4.53m (£2.25m).

was impeded by problems at £34m for the full year, assum-a Swedish subsidiary—which ing merger accounting for the should be resolved by the end of the second half — and operating profits rose slightly to £2.31m (£2.26m). Undemanding given the com-Earnings per share increased pany's solid growth prospects.

Group, industrial pre-tax profits of £1.73m on to 10.3p (9.3p) and the com-company, yesterday turnover of £15.4m in their last pany proposes to pay an interim pany proposes to pay an interim dividend of 2.1p (2.0p).

comment

There can scarcely have been a more amicable bid battle than that between Scapa and Wardle Storeys for RFD. The former wanted nothing but RFD's textile and cable component businesses; the latter everything but. Scapa has emerged with the companies for which it donned its white knight's armour in the first place, and for a reasonable price. The only question-mark hovers over the long-term prospects for the supply of impression fabrics for computer printer tapes. Oil services and Sweden apart, the rest of the business is faring well. Last Scapa has invested in the change translation at least company to enable it to mitigated the damage caused diversify into new areas. None- by the US dollar, and even that by the US dollar, and even that currency should be more favourable in the second half. Progress in other countries The City expects profits of ing merger accounting for the RFD acquisitions. This produces prospective p/e of 10. Undemanding given the com-

## BET buys MPS Industries for £4.7m

BY CHARLES BATCHELOR

truck and plant hire company. MPS is based in Newton Abbott and has the franchise

BET, the diversified services Yale fork-lift trucks in the Yale's UK dealerships. The two group, is paying £4.75m in south west, west Home Counshares and cash for MPS Industries, west Midlands and North tries, a privately-owned fork-lift east of England.

Yale's UK dealerships. The two companies together will have tries, west Midlands and North EET is financing the deal by

for the sale and servicing of already has more than half of already been completed.

ast of England.

BET is financing the deal by MPS will be incorporated into the issue of 1.03m new shares Eddison Plant, which is part of and the payment of £410,000 BET Plant Services and which cash. The acquisition has

Years ended

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# 1986 RESULTS

30 September	
1986 £m	1985 £m
173.8	158.7
10.7	7.6
184.5	166.3
118.2	94.8
41.6p	35.7p
10.8p	9.6p
	1986 £m 173.8 10.7 184.5 118.2

- Earnings per share increased 16.5%
- Ordinary dividend increased 12.5%
- Total assets increased by 10.4%

The Report and Accounts 1986 will be posted to shareholders on Thursday, 18 December 1986

#### Saatchi advances by 73% to £70m

By Clay Harris

Saatchi & Saatchi yester-day unveiled its first results as the world's largest advertis-ing group, increasing pre-tax profits by 73 per cent to a record £70.1m.

record £70.1m.
The results, at the top end
of forecasts, failed to busy
Saatchi's shares, which shed
2p to close at 668p.
Saatchi's accounts for the
year to September 30 included

year to September 30 included only two months' contribution from Ted Bates Worldwide, the US-based agency. Profits from existing operations grew by 21 per cent. With total billings of \$7.5bn, Saatchi dismissed as negligible the nearly \$400m lost through client conflicts after the \$450m acquisition of Bates. 'n any case, this had been more than offset by new

Bates' globol operations were instrumental in increasing the share of revenue (21 per cent) and profits (19 per cent) from outside the UK and US. Britain accounted for and US. Byraim accounted for 22 per cent of revenue The world advertising in-dustry was in a "classic textbook phase of concentra-tion." Mr Maurice Saatchi, chairman, said yesterday. Eight multinational agencies new controlled 20 per cent now controlled 20 per cent

of the world market, against the 13 per cent held by 12 groups a decade ago. Saatchi aims to reinforce its leading position by increasing world market share to 10 per nt in both communications and consultancy.

It wants to lift margins to 20 per cent. Group margins improved last year from 13.4 per cent to 15.8 per cent, although consultancy margins were stagnant at 12.9 per

Revenue rose to £444m (£301.6m) on turnover of nearly £2.09bn (£1.31bn). After a 37 per cent tax charge, profit attributable to all shareholders was 81 per cent higher at \$43.7m (£24.1m).

Interest on the proceeds of a £406m seven-for-eight rights issue in April boosted income

A proposed final dividend of 8.84p would make a total of 16.18p on capital increased by the rights issue, against 14p in 1984-5. The company also plans a one-for-three scrip issue.

The company has appointed two new dicetors: Mr Anthony Simonds-Gooding, chairman communications division, and Mr David Newlands, group

Holden Hydroman rises 6% midway

Holden Hydroman, specialist production engineer, produced first-half pre-tax profits up just 6 per cent to £235,000 after a substantial outlay on pre-production set-up costs for large

Directors declared an interim dividend of 0.975p, the same as

Feedback at £0.4m Feedback yesterday reported

a jump in pre-tax profits from £45,719 to £383,720 for the half year to September 30 1986. Turnover for this USMquoted computer peripheral equipment maker rose from £4.48m to £4.65m. Mr J. H. Westcott, the chairman, said that it was usual for the second half to produce better results

but it was too early to make

The interim dividend is held at 1.25p. Earnings per 10p share improved from 0.025p to 2.57p after tax of £166,161 (£43,735). There was an extraordinary

potential deferred tax charge. (8.1p) per share.

#### **Prudential expands its** estate agency network

Prudential Property Services, the estate agency arm of the insurance giant. Prudential Corporation, has further expanded in this field with the agreed acquisition of the residential operations of the Bristol-based firm of Lalonde Bros and Parofice network covering Avon,

were given, but payment will be part cash and part shares of Pru-that seen in the South-east.

I.G. INDEX FT for December 1,270-1,276 (-2) Tel: 61-828 5699



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Lalonde, with its 19-strong office network covering Avon, Devon, Gloucestershire, Somerset and Wiltshire, is the most extensive residential property agent in the West Country, em-ploying some 300 staff. It has plans to open a further ten offices under its expansion pro-

This brings the number of offices in Prudential Property's countrywide network to 315.

Mr Graham Clay, managing director of Prudential Properties, stated that no further major acquisitions were being contemplated in these areas. The company would concentrate on the major gaps in its coveron the major gaps in its cover-age — Birmingham and the West Midlands, North-east England and Scotland.

Mr Clay also pointed out that house prices in the West Country had been rising steadily, and the signs were that this rising trend would outlast

# Bass tops £300m: writes 50% off Pontin's valuation

written £53.5m off the book value of its Pontin's holiday

Profits for the year to end-September rose to £310.4m pretax, an improvement of 22 per cent over the previous year's £255.1m, but the Pontins pro-vision, taken below the line as an extraordinary item, left the available halance down by £23m at £141.3m. The dividend is being stepped up by 2.3p to 17p

Sir Derek Palmar, group chairman, said the write-down effectively halved the value of the 26 UK holiday centres, He added: "We shall go on trading Pontin's until we see There are no prospects for any

from £268.4m to £327.6m. The brewing, drinks and pub retailing operations increased their contribution by £38.6m to £252.8m. There was also a surplus of £13m (£10.9m) from disposal of fixed assets.

Commence £268.4m to £327.6m. The suffered from rationalisation.

Leisure action from 257.4m. A surplus of £13m (£10.9m) from disposal of fixed assets.

Commenting on the beer operations, Sir Derek said that after an initial setback in the aner an entual secones in the first quarter arising from a shortage of canned beer follow-ing the Runcorn dispute last year, gains in market share were made over the rest of the

He added that volume growth of lager continued at a substantial rate despite a rather poor

Lager increased its propor-tion of total beer volume to 49.5 per cent from 48.5 per cent a year ago. Sir Derek said that in cash terms that was well over The centres, which have been the half-way mark and in declining in profitability in volume terms he expected lager recent years, were acquired as to cross the 50 per cent line

aging both in the market mak-

(£24,000) and an extraordinary loss of £80,000 (£634,000 profit)

the attributable loss was £1.2m

the projected loss would pre-

sion of international sales nego-

there was a prospect of group

During the period Holcombe/
Dunn, engineering offshoot,
moved into trading profits of

£74,000 (£64,000 loss) and Stan-

profits in 1987.

riations, which were in progress, 10 £876,000.

Bass, the UK's largest brewer, yesterday reported 1985-86 Leisure Group takeover in 1981. Profits from soft drinks and Leisure Group takeover in 1981. Group turnover for the past turnover for turnover for turnover for tu Leisure activities trading

to 2303m. This would rise to \$340m in the current year with nearly two-chirds going on the retail side, which incorporates hotels, betting shops and pubs.

The group has embarked on The group has emoarked on a seven-year property revalua-tion. Sir Derek said this would add more than £700m to group reserves in 1987 and represent a jump of almost 50 per cent since the last valuation. Trading in the current year

had started well and prospects for the group were described as good. The shares lost 6p yesterday, closing at 713p. See Lex

profit moves

and manufacturer, saw pre-tax

profit rise by 50 per cent from

to October 31 1988 on turnover

that moved up substantially from £10.1m last time to

Mr Robert Montague, execu-

tive chairman, reported that

since the beginning of the since the beginning or whe current year the group had performed extremely well, achieving a high utilisation both on its container and

trailer rental subsidiaries and

a strong increase in their fleets. He looked forward with

confidence to reporting the full results for the year to April

He added that holders of

99.2 per cent of the share capital had taken up the rights

Tax charges amounted to £173,000 (£153,000), after which earnings worked through

at the higher level of 7.9p (6p). The declared interim was

raised from 1.25p to 1.43p on

Rowe Evans Investments, the

plantations holding company,

Share of related companies'

profit remained virtually un-

changed at £384,000 and after

£260,000 (£372,009) tax, attri-

butable profit totalled £205,000.

the enlarged share capital.

Rowe Evans falls

issue last October.

up by 50%

g ho

FIRE

**Tiphook** 

#### **Smith New Court profits** 12% ahead at half year

DESPITE ABSORBING the costs of its move to new dealing from the UK equity and options trading, and there was a greatly improved pre-tax profits by 12 from the international business per cent, from £3m to £3.4m in the half year to October 24 on equity trading in the UK market had been a matter of results.

The disagraph of the disagraph of the Big Bang on October 27,

the Big Bang on October 27, Mr Lewis stated. While it was too soon to make firm predic-tions about how the ne wrules The directors are holding the interim dividend at 2p on capi-tal increased by its rights issue in November 1985. Total dividends for the year to April 25 would affect the company duramounted to 7p when pre-tax ing the rest of the year let alone profits reached £6.2m. Barnings in the longer term, the chairman said the company's exper-ience to date had been encourfell from 10.3p to 7.5p for the

The pre-tax result included depreciation on the new faciliing and agency activities. ties, Mr Tony Lewis, the chair-tiesman said, as well as the ex-pansion of the company's agency business.

After a tax charge of £1.19m (£1.22m), net profits for the period rose from £1.82m to business.

**Central & Sheerwood** losses more than £1m

A £1m DOWNTURN into trad- (£35,000), minorities of £19,000 ing losses at the Ransome & Rapler offshoot was behind an increase in pre-tax losses from £105,000 to £1.08m at Central & Sheerwood. The comparable figure included an exceptional (\$470,000 profit). Loss per 5p share was 1,75p (0.26p).

Mr James said that further overhead reductions had been profit of £470,000.

Mr David James, chairman

said that the company must advise shareholders that directors considered net assets amounted to less than half the called-up share capital. was seeking to cut borrowings by the sale of property. Land at Ipswich had raised £1.6m

and at an extraordinary meeting being held on December 22 permission would be sought to make other land disposals which would raise "some £ms."

Mr James said that this would lead to major reductions in borrowings by the end of the

CENTRUST SAVINGS BANK of Miami is seeking a listing on the London Stock Exchange of 7.8m shares of common stock, each valued at 1 US cent.
Last month, CenTrust reported consolidated net earnings
of \$55.9m (£39.1m) for the year per cent on the previous year's \$36.6m. Consolidated assets stood at \$6.1bn, 30 per cent higher than 1985's \$4.7bn.

UK LAND—Dividend for year ended September 30 1986 is 4p (3p). Net rental income £1,28m (£602,000) and net surplus on disposal of dealing assets £1.18m (£306,000). Profit £1m (£306,000). Profit £1m (£306,000). credit of £34,500 (£49,000 debit) £1.18m (£306,000). Profit £1m representing a change to the (£209,000) and earnings 18.5p

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vent Central from moving into profits in the present year. He added that subject to the conclusion of international sales nego-

dard Catalogue, printing and down from £452,000, and earn-publishing, reported a lower ings per 10p ordinary share

profit of £131,000 (£180,000). | amounted to 0.7p (1.55p).

7.75% 10.91% Cheque Savings Accounts 7.10% |10.00%

5.23% 7.36% Lombard North Central

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Granville Davies Coleman Limited 27 Lovar Lane, London ECJR 8DT Telephone 01-621 1212 Member of the Stock Exchange

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Days Notice

land in November 1988 and to move in the spring of 1988. We anticipate this move will not adversely affect our operation during the current financial year but it could cause some disruption during the following year.

It will continue to be our policy to produce products of a high quality at competitive prices.

# Tootal paying \$33m for US thread company

Tootal yesterday became the highly competitive market."

largest producer of industrial industrial threads are the threads in the US when it sewing "cottons"—largely ma bought the threads interests of of polyester now—which go to Standard-Coosa-Thatcher, one of commercial clothes producers the country's big five manufac-turers, for \$33m (£22.75m).

The yarns-and-clothes concern already controls about 13 per cent of the market through its American Thread subsidiary and, with SCT, will now have just under a quarter.

Britain is now very strongly entrenched in this area as, with Coats Viyella, which has 7 per cent, it controls almost one-third of the market. The other two majors are

Ticaro, until yesterday the market leader with 14 per cent, and American and Eiffird which is about the same size as Tootal's American Thread. Mr Geoffrey Maddrell, the company's managing director, described the deal in London yesterday as "a marvellous

(Manufacturers of "Thoriux" Quality Lighting Equipment)

Record Results in

Golden Jubilee Year

The following are extracts from the circulated statement of the Chairman, Mr Michael

In this our Golden Jubilee Year it is a great pleasure to report record turnover and profits. Our turnover is up 11;% at £7.532m, obtained as a result of a 20% increase in sales in the UK, which is most encouraging. But a drop of 23% in export sales, is to say the least, regrettable. Because of difficulties abroad, not of our making, we are actively seeking new

we are actively seeking new overseas markets. Profit before tax at £1.382m shows

an increase of 25% and is derived from a trading profit of £1.33m up 22% and investment income up 41% at 5748 552

248,658.
A final dividend of 2.8p is proposed which, with the interim of 1.8p makes 4.6p for the year, an increase of 180.

18%.
During the past 5 years earnings have doubled, net assets are up 84% and dividend by 88%.

dend by 88%.

If we are to expand, we must move to a new site with plenty of land available and build a new factory and offices. We have found such a site at Redditch and expect to complete the purchase of land in November 1986 and to move in the spring of

**Key holding in Ealing** 

**Electro changes hands** 

Industrial threads are those sewing "cottons"—largely made of polyester now—which go to such as Levi Strauss or Wrangler. Because of the higher speeds at which their sewing machines operate these com-panies need a stronger thread than that bought by the person who merely wants to sew a button on a shirt.

The US market is very large. It annually consumes about 180m SLUs, standard-length units, the industry measurement vehicle, compared with 24m in the UK and around the same in most of the major European countries

Tootal has been looking at American plants for much of this year and also had talks with Ticaro, which sells its pro-ducts under the Threads Inc.

The SCT deal had to be rushed through for tax reasons Tootal was acquiring "a very as the American principals—profitable market share in the North Carolina Company is thread, more customers and a complementary range of output. We have also acquired the December 31, when US cormeans to get growth in this porate taxes rise sharply, and

yesterday was the last day Tootal and its adviser, Morgan Grenfell, could for technical reasons get the deal through the Stock Exchange before the

the Stock Exchange before the end of the year.

Under the deal SCT's yarn operations have been hived off to its management. "Yarn is doing well in the US at the moment," Mr Maddrell said, "which makes it a good time for a buy-out. But we did not see it having a profitable long-term future."

equity at a cost of \$22m together with debt of \$29m and received \$18m back from the sale of the yarn side. The \$33m net cost is being financed by the issue of 25.6m shares in London at 90p each.

The deal would make a big improvement to Tootal's earnings per share, Mr Maddrell claimed.

Tootal has taken over SCT's

It will also help productivity levels. American Thread has been operating at 60 per cent capacity and Tootal is only tak-ing one of SCT's nine plants. As a result its output per man will rise by 40 per cent from \$50,000 a year to \$70,000. Men and Matters, Page 26

# Johnson Fry makes **USM** debut A KEY 40.5 per cent stake in financing the deal by loans from Ealing Electro-Optics, the USM-quoted optical and electro-optical equipment group, is company Neri. The EEO stake changing hands—and chis could open the way for a bid approach next year.

JOHNSON FRY, a financial services group and one of the leading Business Expansion Scheme issuing houses, is joining the Unlisted Securities Martin a placing of shares which ket in a placing of shares which will value its business at £7.1m.

The stake is currently held by The Ealing Corporation, a US company which acquired advisers, Schroders, that it will not transfer any EEO shares before July 1 1987, purchase any further shares, vote more than 29.9 per cent of its votes at a general meeting, and will inform Schroders if it negotiates to sell any of its stake. The Takeover Panel has consented to transfer of the The company was formed in 1969 and operated initially as a life assurance and mortgage broker. It has since expanded into a more broadly based financial services group with interests in investment management a recently introduced consented to transfer of the holding without requiring Sleipner to make a full bid.

However, the EEO board points to a circular issued by Ealing Corporation which ment, a recently introduced mergers and acquisitions ser-vice, and the sponsorship of BES issues and funds.

Johnson Fry is keen to play suggests that Sleipner and Mr a part in sponsorship for the Third Market, which will be in-Grindle are actively discussing the sale of EEO shares after troduced by the Stock Exchange the sale of EEO shares after the merger.

On the question of whether this might take place before July, the circular continues, "Mr Grindle believes that Schroders will agree to a sale of the EEO shares to a single purchaser, provided the purchaser offers to buy the 50.5 per cent balance of EEO's out. in January to deal in the shares of small, unquoted com-panies. It has applied to the panies. It has applied to the Stock Exchange for membership in order to do so.

In its last financial year, to October 31, the emopany produced pre-tax profits of £891,000 on turnover of £2m. Johnson Fry expects to realise its full financial potential in the late per cent balance of EEO's outstanding shares for the same price paid to Sleipner for the Ealing Corporation block." 1980s when the BES companies it has sponsored — and retained holdings in - are able to go HUNTER SAPHIR (USM marpublic. keter and distributor of fresh

The company will issue 1.18m produce): Interim dividend to September 13 1986. Turnover £48.8m (£42.59m) and pre-tax profit £1.54m (£1.19m). Tax £547,000 (£417,000). Earnings per share 6.4p (4.99p). equity, at 150p a share. This produces earnings per share of 11.4p on the last set of financial results, and a p/e of 13.2. The stockbroker to the placing is Rowe and Pitman.

The bulk of the capital raised by the placing — about £854,000 —will be invested in the com-pany, thereby enabling Johnson packaging): Unchanged interim 1p. Turnover £1.92m (£2.18m) and pre-tax profits £93,000 (£86,000) for half year to September 1986. Tax £33,000 (£30,000). Earnings 2.5p (2.4p). Second half seasonally better. USM-onoted. Fry to embark upon a series of acquisitions, among small, pri-vately owned financial houses for which it wil pay with cash and shares.

# Standard denies financing bid fight

Standard Chartered Bank Sri Khoo Teck Puat, the said last night it had never Malaysian businessman, who offered any "financial or other acquired over 6 per cent of inducement" to investors who bought shares in the bank last summer to help fight off the described as "entirely unhostile bid by Lloyds Bank. Standard Chartered also summer to help fight off the described as "entirely unhostile bid by Lloyds Bank. founded " reports that Mr The bank's statement was issued in response to speculation that it had financed Tan sure to resign.

#### \$85,000,000



American Airlines, Inc.

Leveraged Lease Financing

The undersigned arranged the equity investment in the leveraged lease financing of two Boeing 767-223ER Aircraft to American Airlines, Inc.

First Chicago Leasing FSC, Inc.



**FIRST CHICAGO** CORPORATION

#### Olivetti Royal Bank profits hit by chief buys £89m bad debt provision stake in Mercury

Mr Carlo de Benedetti, the Italian entrepreneur and finan-cier, has acquired a 2.2 per cent stake in Mercury International Group, parent of S. G. Warburg, the merchant bank, through his new Swiss financial holding company Societe Financiere de Geneve.

By Paul Betts in Paris

The chairman of Olivetti, who has built up the second largest Italian industrial group after Fiat during the last few years, acquired the Mercury stake about two weeks ago, sources close to Mr de Benedetti dis-closed yesterday. But they declined to say how much Mr de Benedetti had paid for his Mercury stake.

However, the investment by However, the investment by the Malian businessman appears to have been encouraged by the UK merchant bank which is seeking support from "friendly" partners to help fend off unwelcomed advances from Mr Saul Steinberg, the US financier and takeover specialist.

Indeed, Mercury is understood to have approached other potential friendly partners which

tial friendly partners which might consider buying shares in the UK merchant bank.

Mercury already has close re-lations with Mr de Benedetti with the UK merchant bank ownlog a one per cent stake in Cofide, which stands for Com-pagnia Financiaria de Benedetti and is the Italian business man's principal holding com-

Cofide controls his expanding financial and industrial empire and includes among its shareholders major financial institutions like Shearson Lehman with 4.9 per cent, the French Industry group with 4.8 per Indosuez group with 4.8 per cent, the French Indosuez group with 4.8 per cent, the French Indosuez group with 4.8 per cent, Nomura with one per cent and Mercury with which acquired its holding via Hotels, and has a 6.4 per cent one per cent, among other shareholders.

A 90 PER CENT increase in bad allow it to deduct these from also up: staff costs grew 12 per

RBS has continued to cut back diture. RBS has continued to cut back tries were the main cause of a 589.4m (£47m) bad debt provision, which held profit growth to only 11 per cent. Present the profits were greatly of premises brought in starting terms fall of premises brought in specific profits ing by 15 per cent. Only 11 per cent. Present only 11 per cent. Only 11 per cen

debt provisions hit the Royal its tax bill. cent to £228.5m; equipment and bank of Scotland's annual results, which were published yesterday. Its shares closed 22p lower at 274p.

Recessions in the oil, shipping and construction industries were the main cause of a allow it to deduct these from also up: staff costs grew 12 per cent to £228.5m; equipment and premises expenditure was up 21 per cent to £79m; and other have recommended a final diviewe.

RES has continued to cut back diure.

growth to only 11 per cent. Fre-tax profits in the year to Sep-tember 30 were £184.5m (£166.3m).

However, a switch in the way

However, a switch in the way

The addition to these profits,

However, a switch in the way third world debt provisions are accounted for allowed RBS to cut its tax rate from 43.1 per cent to 35.4 per cent and post-tax profits grew 26 per cent to £19.2m. In common with most other clearing banks, it has started making specific rather than general provisions against bad third-world debts and expects the Inland Revenue to the way third domestic banking to contributed 52 per cent (49 subsidiary.

Net international banking (25 house, RBS's merchant banking subsidiary.

In addition to these profits, Charterhouse made pre-tax per cent to £499.3m, mainly because of a growth in sterling doposits and margins. Other operating income — such as service charges, foreign expects the Inland Revenue to the subsidiary.

In addition to these profits of £23.4m compared with £9.2m in the nine months to September 30 1985. This was split as follows: merchant banking subsidiary.

In addition to these profits of £23.4m compared with £9.2m in the nine months to September 30 1985. This was split as follows: merchant banking subsidiary.

Service charges, foreign experiment and follows: merchant banking subsidiary.

#### Another share stake being built up in Mitchell Cotts

Speaking at the annual meet-

ing yesterday, chairman Mr John Storar told shareholders that he was aware of "another significant new corporate share-holder who only admitted its presence after lengthy enquiries

of and principles AC states with in order or pasts.

A SECOND share stake is being built up at Mitchell Cotts, the troubled engineering, chemicals and trading group.

shareholder, including Rushlake Holdings, the private company owned by the Jivraj family which already has a declarable

which already has a declarable holding in Cotts.

However, Cotts did rule out suggestions that Lonrho might be the second stake-builder—one of the possible predators monted recently.

mooted recently.
Yesterday, Rushlake itself disclosed that its holding has now been increased to 11.4 per cent. It first revealed a 5.85 Mitchell Cotts refused to cent. It first revealed a 5.85 elaborate on the company's per cent stake in November, identity because the stake is but raised this to 10 per cent nominee companies, is not act-ing in concert with any other cal retail and rental group.

#### Talbex heads for rejig as chairman quits

Talbex Group, the troubled industrial holding company, moved closer to a re-organisation of its business with the resignationa yesterday of Mr David Green, chairman.

Stockbrokers Robert Wigram said Mr Green would remain as a non-executive director and did not plan to sell the 16.6 per

cent stake held by him and his family.

The Talbex board, strengthened by the recent addition of Mr Terry Langan and Mr Neil Simpson, both veterans of Bath and Portland, was preparing cost-reduction

In May, Talbex reported a pre-tax loss of £143,000 on sales of £6 62m in the six months to

#### Turner raises **AE** stake to 47%

By David Goodhart

Turner & Newall now controls just more than 47 per cent of tellow engineering group AE and is poised to take its stake above 50 per cent before the bid closes at 1 pm today.

T&N said yesterday that it was confident that victory would be very comfortable. N. M. Rothschild, advisers to T&N stated that of the holders 14 per cent of AE who provisionally committed themselves to T&N when it made its final offer almost half have yet to show their hand.

However advisers to Mr Robert Maxwell's Hollis group, the rival bidder, pointed out that the 14 per cent commitment wase made before Hollis increased its offer a final time. creased its offer a fiftal time. Hollis yestrday increased its stake to the maximum 29.9 per cent and Mr Maxwell confirmed his earlier statement that: "Pergamon will not accept the offer being made by T&N for the whole of the ordinary share capital of AE not already owned by T&N."

Hollis's advisers pointed out that this could make life very

that this could make life very difficult for T and N as they will not have the 75 per cent needed to restructure the com-

pany and take advantage of tax benefits.

T and N replied: "We regard this as being just huff and puff. Mr Maxwell has nearly £30m tied up in AE and he will not want to leave it. There are also other ways of acquiring the tax benefits such as through AE dividends."

The company admitted it had not contacted the Takeover Panel about Mr Maxwell's statement but suggested that with T and N's backing the Panel would let Mr Maxwell sell.

AE closed at 273p, down 98, Turner and Newall lost 1p

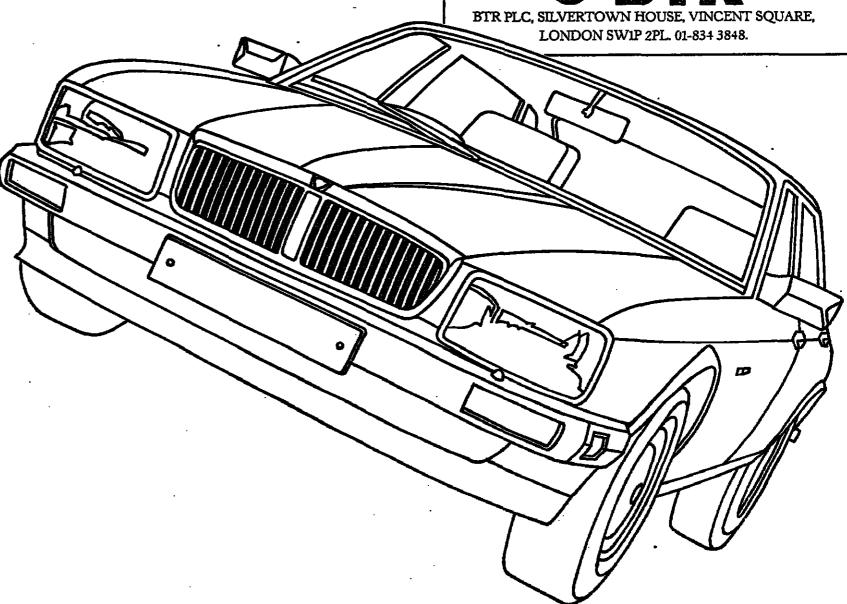
## WE HELP TURN MORE THAN THE WHEELS OF INDUSTRY.

BTR companies have played their part in the development of the impressive

Metalastik and Peradin supplied engine mountings, bushes and hoses, and Dunlop Hiflex came up with the power steering, air conditioning and cooler hose assemblies.

Clearly, using top performance suppliers is the way to build a high performance car.





66 Compared with 1985, profits, sales and earnings

per share all increased significantly.

The interim dividend has been raised by

5.0% to 2.lp per share.

Scapa companies continue to do well in their industrial

markets supported by the underlying strength of business in Europe and North America. 99

Growth continues worldwide

Sales up by 15.5%

Comparatives adjusted for the one for one capitalisation issue made in August 1980

Results for six months to

Turnover

Interest

Dividend

Operating Profit

Profit before tax

Earnings per share\*

Dividend per share\*

September 30th, 1986 (unaudited)

Operating profits up by 15.0%

Earnings per share up by 10.8%

INTERIM STATEMENT

Interim dividend up by 5.0%

RW. GOODALL, Chairman

£000

88,036

14,539

(1,453)

13,086

1,627

9.3p

£'000

101,695

16,719

(2,074)

14,645

1,713

10.3p

21p

JM (X)

Johnson Matthey

STRONG RECOVERY

CONTINUES

Results for the six months ended 30th September 1986

PROFIT BEFORE TAX \$21.6m - up 106%

EARNINGS PER SHARE 11.3p - up 151%

PROFIT AFTER TAX \$16.1m - up 127%

Copies of the full Interim Report are available from The Secretary, Johnson Matthey PLC, New Garden House, 78 Hatton Garden, London EC1N 8JP

INTERIM DIVIDEND 2p - up 300%

OPERATING PROFIT \$27.4m - up

**SCAPA GROUP PLC** 

Full Year

1986

£000

186,929

32,340

(3,184)

29,156

4,921

20.4p

DIVIDENDS ANNOUNCED

Current of Spayment payment

Feb 9

Feb 3 Jan 16

Feb 2

Feb 4 Jan 8

Feb 10 Jan 16

Date Corre- Total

of sponding for

div.

#### **UK COMPANY NEWS**

# Johnson Matthey profits doubled to £22m midway

interests in advanced materials and precious metal technology, to more than doubled pre-tax profits from £10.5m to £21.6m in the six months to the end of

Directors said that the benefits of rationalisation and re-organisation were being flected in operations.

Mr Eugene Anderson, chief executive, added that the company's emphasis had changed from generating cash to bring down debts to pushing up profits. "Initially we were fighting fires. Now we are looking quite far into the distance" On the news the shares rose by 5p, but later fell back to close at 217p, up 2p on the day.

Earnings came out at 11.3p (4.5p) basic and 8.9p (4p) fully diluted and the directors are increasing the interim dividend from 0.5p to 2p. Last year there was a total payment of 2.5p on pre-tax profits of £30.1m.
Operating profit rose from £20.5m to £27.4m and the pre-tax figure was further boosted by a £4.2m cut in interest the fallowed

charges to £5.8m. That followed a substantial fall in the previous Despite significantly higher

metal prices net money and metal borrowings fell by £9m in the six months to £165.4m. directors said. They added that negotiations were well advanced to replace the medium-term financing agreement, which had been signed last year, with facilities more appropriate to the continuing improvement in the group's financial status.

The tax charge was £5.5m (£3.4m) and there were extra-ordinary debits of £8.8m (£3.1m), being the net loss of £15.3m on the sale of the invest-ment in BL Holdings, a US private company, and rationali-sation costs of £3.6m offset by a gain of £12.1m from the disposal through hedging of working capital stocks of precious

After dividends absorbin £3.7m (£1.7m) the retains profits for the period was £5.6m against £2.8m last time.

The directors expected cash receipts of more than 528m from its recent actions in rationalising the UK organic colours business, which should show a book profit, and selling its BL Holdings investment. They added that the sale of the electrical contract business announced on Wednesday, should realise more than £5m but give rise to a £1m loss of its original book value.

comment

The recovery Matthey has reached a turning

one with its success in squeezing out cash in order to cut debt It has got to the point of paying a respectable dividend. The priority new is to build the stronger parts of the group, including electronic and medical materials. Certainly, the company has technical broaders and pany has technical know-how and experience in going from the laboratory to the manufacturing line. However, Johnson Matthey is not a highly group: it will have to tread warrily the further it moves into new markets. have to tread warriy the further it moves into new markets. After all, operating in markets it did not fully understand—banking and US fewellery—cost the old Johnson Matthey dearly. At 216p the shares trade on a prospective multiple of about 11, fully diluted assuming full year profits of \$45m-plus profess and a 25 per cent tax charge. tax and a 25 per cent tax charge.
On grounds of corporate performance they should be worth
a little more. However, the

Dividends shown pence per share net except where otherwise UK Land ..... stated. \* Equivalent after allowing for scrip issue. † On capital increased by rights and/or acquisition issues. ‡ USM stock. g Unquoted stock. COMPANY NEWS IN BRIEF

group is more exposed than it was to the vagarles of precious metal prices. And 1986 has been an exceptional year for

extraordinary credit of £65,000

(nil) relating to the profit on disposal of investment.

The results include profits from Plastic Moulding Tools

Mr Walliker said that an

actuarial review of the group pension scheme revealed sub-

#### EQUIPU, Bristol-based

equipment dealer, said that it was in talks after being about a possible

Bass int
BSC Holdings int

Erskine House .....int

Hanson Trust Holden Hydroman int

Hunter Saphir .....int Johnson Matthey ...int

Prop & Revrsnry ...int

G & G Kynoch .....int †0.13

Fine Art .....

RUWAIT INVESTMENT Office has lowered its stake in Hills-down Holdings to 6.9 per cent. The KIO, which has previously indicated that its stake was a long-term investment, has sold 2m shares and now holds 27m 2m shares and now holds 27m. DELANEY Group

changed contracts for the purchase of David Bennett (Joinery) in consideration of 6750,000 in new Delaney shares.
As at August 31, 1986 net tangible assets of Bennett, timber staircase maker, was 6240,000.

PARKLAND Textile (Holdings), since its acquisition in mid-August No figures have been included from Sillavan Indus-tries which was bought after the end of the period. the Bradford-based woolien yarn, worsted cloth manufac-turer has sold its worsted spin-ning production facility in Netherton Mill, Halifax, to

> DALGETY has got control of Dalgety Farmers of Australia. Following the redemption by Southern Farmers of its holding of 2.25m redeemable preference shares in Dalgety Farmers, the in Farmers held by Dalgety has

increased from 49 per cent to 50.91 per cent.

Mile

KENYON Securities, funeral and ancillary services group, is purchasing L. J. Richmond & Sons for £370,000. The consideration is to be satisfied by £150,000 cash and the issue of 68,750 new Kenyon ordinary shares. Net tangible assets of Platerand is £85,000. Richmond is £85,000.

DSC HOLDINGS (maker and distributor of record playing styll and accessories): Interim dividend 0.5p (nil) for six months to end-September 1986. Turnover £1.57m (£861.548) and pre-tax profit £8,800 (£64,328 loss). Tax nii (£13,000). Earnings per share 0.3p (2.5p losses). Extraordinary debit £298,771 (£14.343).

JAMES FERGUSON has agreed to acquire the Barlow Clowes group of companies. Mr Peter Clowes, chairman of James Ferguson, is also the principal shareholder in Barlow Clowes.

£0.75m at 11% per cent, redeemable on December 9 1987, have been issued by the following authorities: District Council £0.5m; Wansbeck District Council £0.25m.

#### Pensions holiday boosts B. Priest to £734.000 Benjamin Priest Group, West (£16.65m) and trading profit came out at £723,000 (£688,000). Tax, took £86,000 (£61,000) and there was an

Midlands-based engineer, re-ported interim pre-tax profits up by £305,000 to £734,000 helped by an exceptional credit of £197,000 arising from savings in pensions contributions. There was also a £73,000 cut in the interest charge to £186,000.

Earnings per 5p share came out at 0.79p (0.48p) on a fully converted basis, or 0.58p excluding the pensions item. The directors have decided to resume interim dividends with a payment of 0.125p. nterim current ment of 0.125p. Christopher ---id that Walliker, chairman, said that

the level of the interim pay-ment did not necessarily indi-

Turnover for the six months

stantial surplus assets. Most of that was being used to im-proving benefits and the group ceased making contributions in April and was unlikely to ume until April 1989

# Joan Gray considers Steetley's approach to Nottingham Brick

# Building a future in facing bricks

THE PROPOSEL wivelled this week by Steetley, the Midlands construction group, for a merger with Nottingham Hills marks a new found confidence. in a company which three years ago found itself on the receiv-ing end of a filiam takeover

the clutches of Hepworth Ceramic when its nostile offer was referred to the Monopolies Commission. But the experience clearly helped concentrate minds at Steetley, which since then has been engaged in a major cost cutting and invest-

major cost cutting and invest-ment programme, and building up its marketing strengths.

Its recovery has been greatly aided by the soaring demand for building materials on the back of the best year for private sector housebuilding since 1973 and buoyant com-mercial building. Pre-tax profits have risen from £23m in 1983 have risen from £23m in 1983 to nearly £37m last year, and analysis are expecting up to

£45m this year.

The challenge facing the company has changed during the past 12 months from one of achieving recovery, to the more difficult one of positioning itself to take advantage of the present

buoyancy of the market.
The approach to Nottingham
shows this strategy being
pursued in the bricks market,

which provides about one-third of group profits.

The drawback is that Nottingbam is not keen on the idea of the merger, which Steetley's board announced in a surprise statement late on Wednesday. "We will make an appropriate "We will make an appropriate statement in future, but the corporate view is that we wish to remain independent," said a Nottingham Brick director. "To say we are fighting the merger is premature because it assumes Steetley will make a bid and they have not yet. We just want to remain independent." If Steetley Brick manages to add Nottingham's 110m facing bricks a year, the result will be a company with an annual output of 510m of the unusually coloured high-quality "designer" bricks of the type now most favoured by more upmarket housebuilders, and the fastest growing part of the industry.

dustry. This would take Steetley, at present number two, to almost the same size as Britain's largest producer of facing bricks, Hanson Trust's Butterley. The nearest rivals are Redland and Ibstock, which produce between 200m and 250m facing bricks a year each. 250m facing bricks a year each. Steetley, with a turnover of £408.7m and profits of £36.34m last year, compared to Nottingham Brick's £730,000 first-half profits on sales of £4.42m, is a determined company.

It has invested more than £23m on new factories and equipment in the last two years, including £12.5m on its Parkhouse automated brick factory in Stoke on Trent.



Mr Leslie Tench, managing director, of Steetley Brick

at full capacity, making 64m bricks a year with an output per worker more than twice as high as older plants and unit costs 25 per cent lower.

Steetley wants Nottingham Brick fgor four main reasons, said Mr Richard Miles, managing director of Steetley.

Steetley would be brought nearer to the key markets in south east England which account for about a quarter of all bricks sold in the UK. And Nottingham's ivory bricks made

glove geographically in Steetley's pattern and would also fit in with our brick marketing," said Mr Miles. "We have a new brick marketing team in place and now they're ready for the challenge of a larger company."

"So I obsoleted the entire Parkhouse product range be-cause they were not meeting customers' requirements, and demanded a whole new range of brick types to be in produc-tion in three months."

already knew how to use the new electronic kilns at Parkhouse to produce different coloured and shaded bricks by altering the temperatures and times and oxygen levels of firing. They also added extra ingredients to produce the spotted, streaked, and multi-coloured flashed bricks which

are now Steetley's best sellers. "It is a new product range aimed at housebuilders in the south-east, where if you are paying £150,000 for a three-bedroomed semi-detached you do not want a plain red brick," said Mr Tench. Mr Tench's attentions were

Mr Tench's attentions were not limited to completely changing the product range.

"The whole business needed a cultural shock," he said. "It was a typical traditional production led industry, with nice big offices for the senior staff, lots of prominently-labelled places to park their cars, drinks cabinets in most of the directors' offices, and everybody calling each other sir.

"So I dug up the fertilised, spiked and rolled front lawn and turned it into a carpark and divided up the directors offices to give the rest of the staff more space to do their jobs."

Catalytic Systems: Profit £6.9m; good sales of

Materials Technology: Profits up 24% to

£7.8m. Platinum and specialised industrial

Precious Metals: Profits up 82% to \$8.9m.

Buoyant demand for platinum group metals.

Colours and Printing: Profits up by 52% to

rationalisation are now working through.

products were strong. Benefits of

Strong recovery in refining.

autocatalysts in Europe.

#### **CHASE MANHATTAN** CORPORATION US\$400,000,000

Floating Rate Subordinated Notes due 2009

For the three months 5th December, 1986 to 5th March, 1987 the Notes will carry an interest rate of 61/4% per ennum with a coupon amount of U.S.\$159.38 per US\$10,000 Note, payable on 5th March, 1987

Bankers Trust Company, London

#### CROSSLAND SAVINGS, FSB

£3.8m. Good recovery in demand for ceramic

Finance: Continued reduction in borrowings.

Outlook: The benefits of rationalisation and

reorganisation are now being reflected in the results. The group continues to concentrate on

advanced materials and precious metals

technology, with particular emphasis on improving quality in all its activities.

colours and pigments.

Interest down 42%.

U.S.\$100,000,000 Collateralized Floating Rate Notes, Series A due December 1997

For the three months
5th December, 1986 to 5th March, 1987 the Notes
will carry an interest rate of 6%% per annum with an
interest amount of U.S.\$1,640.63 per U.S.\$100,000 nominal The relevant interest payment date will be 5th March, 1987

Listed on the Luxembourg Stock Exchange Bankers Trust Company, London

Agent Bank

المنافق في المنافق والمنافق في المنافق

Nottingham would fill in gaps in production by adding its plants in the East Midlands to Steetley's in the north and

from its paler local clay would complement Steetley's product range from Stoke's dark Etruria marl.

The spearhead of Steetley Brick's marketing team is the subsidiary's managing director. Mr Les Tench. He has spent most of his working life "having fun turning bathrooms from a commodity into a fashion business. And now I want to do the same with bricks."

Steetley would be brought same with bricks."

He pointed out that there was no point in having Steetley's production capacity if it could not sell the bricks it made. They looked like everyone calling each other sir, "So I dug up the fertilised, spiked and rolled front lawn and turned it into a carpark and divided up the directors offices to give the rest of the staff more space to do their lawn of the pricks produced at the pricks

ent is issued in compliance with the requirements of the Council of The Stock Exchange, it does not constitute an invitation to the public to subscribe for or purchase any observed.

#### **BRINT INVESTMENTS PLC**

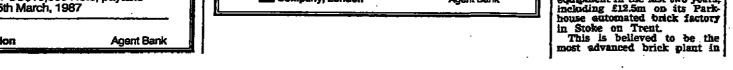
Acquisitions of **Tyndall Group Limited** and WestAvon PLC

Placing and Open Offer to Shareholders by The English Trust Company Limited

SHARE CAPITAL

17,000,000 Ordinary Shares of £1 each

The English Trust Company Limited
4 Fore Street
London EC2Y SEH



Issued and now being issued fully paid Brint investments PLC is the holding company of a number of operating subsidianes involved in the financial services sector, in particular tyndsit & Co. and Tyndsit & Co. (sele of Man) Limited which provide benking services and WestAvon PLC which provides investment menagement services.

The English Trust Company Limited pieced 1,717,636 Ordinary Shares with its clients and 3,200,000 Ordinary Shares with L. Massel & Co. and Charlton Seal Deminiot & Co. for distribution to their clients as part of the Placing arrangements. A total of Massel & Co. and Charlton Seal Deminiot & Co. for distribution to their clients as part of the Placing arrangements. A total of The Ordinary Shares were offered to shareholders of Brint Investmens PLC pursuant to the Open Offer.

The Ordinary Shares which are the subject of the Acquisitions, the Open Offer and the Placing rank in full for all dividends and business has admitted to the Official List the Ordinary Shares capital of the Company. The Council of The Stock expected that deslings in the Ordinary share capital will commence on 8th December; 1986. Listing particulars relating to usual business hours from the Company Announcements Office. The Stock expenses on the December; 1986. Listing particulars relating to usual business hours on any weekday (Saturdays excepted) up to and including 19th December, 1886 from:

The English Trust Company Limited 13,314,005 Chariton Seaf Dimmock & Co 75 Cross Street Manchester M60 2EP

#### **UK COMPANY NEWS**

# Food fuels Salvesen's profit rises

largely by substantial contribu-tions from its food-related The company's brick interests interests.

-- iguesa-

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ahead to £138.3m (£133.7m). Mr Gerald Elliot, the chairman, said the company's food activities, which had provided two-thirds of the £22.2m (£18.8m) operating profit, were expanding vigorously and had performed extremely well in

The food, property, marine formance and work had started and industrial company reportion a major new brickworks ted profit up from £19.3m to which would increase total out-put by more than 70 per cent. Mr Elliot explained the decision to move out of both housebuilding and fishing as one designed to emphasise the focus of company business on

cent lift in turnover.

They said in the absence of unforeseen circumstances they expected substantial progress in the second half, and are

lifting the interim dividend to 1.5p (1.2p) net. In the year ended March 31 1986 the group

almost trebled from a 16 per • comment

Fine Art trebles midway profit

Christian Salvesen lifted its: 38 per cent. kept interest charges to a dicated storage and distribution pre-tax profits by more than. The marine and industrial modest level—6641,000 compared to September 30 1986 helped. sharp decline in oil prices, with the salvest level—6641,000 received. Mr Elliot said capital investigation of the salvest level—6641,000 received. Mr Elliot said capital investigation of the salvest level—6641,000 received. Mr Elliot said capital investment continued at a high level, largely financed by the cash arising from the househullding

arising from the housebuilding M&S move their storerooms off After tax virtually unchanged at £7.6m, earnings calculated on a weighted average emerged at 5.01p (4.32p). The ing £50m a year adding to its network of coldstores, distribu(1.250). man, said the company's food activities, which had provided two-thirds of the £22.2m (£18.8m) operating profit, were expanding vigorously and had performed extremely well in the UK, on the continent and in the US. He expected them to keep full year profits ahead of last year's.

The new investment at Bourne. Lincolnshire, had contributed to a record pease season and overall the sector had upped its trading profit by

The disposal of the seafoods activities, which had provided to emphasise the focus of company business on providing and fishing as one designed to emphasise the focus of company business on providing efficient services for corporate customers.

The full year results would be an interval between disposal and return from the investment of the proceeds.

The new investment at Bourne. Lincolnshire, had contributed to a record pease of the designed to emphasise the focus of company business on providing efficient services for Christian Salvesen is resting easily on top of a bountiful pease that the contributed £1m to the £3.7m rise in interim to the £40m.£50m proceeds from disposals should, aided by the contributed £1m to the £3.7m rise in interim to the £42m to the focus of the to the £3.7m rise in interim to the £3.7m rise in interim to the £42m 
designed to arrive in the form

Baker **Perkins** falls by over £4m

WEAK MARKETS in the early part of the year, lack of large and profitable contracts on the food machinery side, and the cost of further rationalisation in England and France, combined to ent substantially the first half profit at Baker Perkins.

The market reacted The market reacted by marking the shares down 14p to 225p

Profit before tax was cut from £7.34m to £3.17m in the period ended September 30, 1986. But the directors were confident that results for the second half would be good. The interim dividend is 3.25p (3p) net.

They stated that recent improvements in order taking meant that most factories were well loaded for the rest of the year. They believed there would be a return to profitability in the bakery and chemical machinery business, and that would be backed up by much reduced rationalisation costs. For the 1985-86 year nre-tax profit CONTINUED GROWTH was ing.

shown by Fine Art Developments in the half year ended fam was committed to be in the core business. The icing september 30 1986, with profits spent,

benefits of the rationalisation plan, should keep growth going in the core business. The icing on the Christmas cake is 1985-86 year pre-tax profit came to £16m.

The directors explained that improved product and buoyant trading conditions led to an increase in turnover in the major activities — mail order and greeting cards. At the same time greater operating efficiency and rationalisation were translated into a 27 per cent increase in operating profit, and further benefit came through a reduction in interest charges.

The seems the world is buying greetings cards and wrapping hampers. The public will, Fine Art hopes, buy the former at Easter and save up for the latter all the year round. Although Easter crackers and Fine Art, with the help latter all the year round. Although Easter crackers and save up for the latter all the year round. Although Easter crackers and save up for the latter all the year round. Although Easter crackers and further benefit came through and Fine Art, with the help latter all the year round. Although Easter crackers and save up for the latter all the year round. Although Easter crackers and save up for the latter all the year round. Although Easter crackers and save up for the latter all the year round. Although Easter and save up for the latter all the year round. Although Easter crackers and save up for the latter all the year round. Although Easter and save up for the latter all the year round. Although Easter and save up for the latter all the year round. Although Easter and save up for the latter all the year round. Although Easter and save up for the latter all the year round. Although Easter and save up for the latter all the year round. Although Easter and save up for the latter all the year round. Although Easter and save up for the latter all the year round. Although Easter and save up for the latter all the year round. Although Easter and save up for the latter all the year round. Although Easter and save up for the latter all the year round. Although Easter and save up for the latter all the year round. Although Easter and save up for the latter all the year round. Although Easter and save up for the latter all the year round. Alt Sales in the six months totalled £137.85m (£128.3m) and produced a gross profit of £38.48m (£36.86m). Expenses rose by £5.3m and

Expenses rose by £5.3m and so cut the operating balance to £4.69m (£8.37m), and interest charges were up to £1.51m (£943.000). Earnings fell to 4.6p (15.4p).

The UK accounted for £3.84m (£8.29m) of the operating profit. Western Europe and the rest of the world went into losses respectively of £676,000 (profit £1.91m) and £217,000 (profit £86,000), while North America moved into a surplus 213.100 (profit 286,000), while North America moved into a surplus of £1.74m (loss £1.9m). In 1985 Baker Perkins

BCS (food machinery) executed some exceptionally large and profitable con-tracts; this time, however, there were few similar con-tracts and costs were in-curred in excess of those pro-vided. Rationalisation costs, were over £1.5m. net of

were over £1.5m, net of

comment

The City had been expecting bad news but it had not bargained for profits being halved. As a result analysts were yesterday downgrading their estimates for the year from between £17m and £18m to between £15m and £16m. Part of Baker's problem was its decision to take the rationalisation costs in France and the UK on the chin: other companies might have taken them below the line. Another £1.7m blow was dealt by unexpected costs in getting two software contracts at BCS up to scratch. Again the problem seems unlikely to recur. The long term outlook for Baker is reasonable as demand for its products is rising at about 10 per cent a year. The rapid growth in the printing division's profitabi-lity will be difficult to sus-tain as competition increases tain as competition increases but the company is confident that its bakery and chemicals equipment divisions are over the worst. A pre-tax profit of £15.5m this year puts the prospective p/e at about 9.5, That is probably low given Baker's potential but the market will telescope the property of the format of the profit of the format of ket will take a while to for-

# **Erskine House lifts** halfway profit by 37%

It seems the world is buying of profits from crackers and creetings cards and wrapping hampers. The public will, Fine

ended March 31 1986 the group made a pre-tax profit of £10m, as benefits of the reorganisation began to show through. In the half year turnover came to £66.63m (£57.6m), operating profit to £4.33m (£3.4m), and the pre-tax profit by 37 per cent, from £1.4m), and the pre-tax profit by 37 per cent, from £1.4m to £1.9m, in the half balance to £3.05m (£1.06m) year ended September 30 1986, after interest £1.27m (£2.34m). Earnings were 2.83p (1p) per 1925 figures were

share. The 1985 figures were
In pursuance of further restated to include acquisitions
expansion, the group's agency on a merger accounting basis.
mail order business had Those acquisitions — the
entered a joint venture with Barratt business from DRG in expansion, the group's agency mail order business had Farepak, a premier company the UK and Zeno systems in the Christmas hamper mare the US — transformed the ket, and initial results from the shape of the group and greatly increased the commitment to entered a joint venture with

THE TRANSFORMED Erskine office equipment distribution and servicing, said Mr Brian McGillivray, the chairran. The office equipment

businesses, now the most impor-tant area of operation, had improved and should do even better in the second half, he Turnover rose 28 per cent to furnover rose 28 per cent to £33m. After tax £557,000 (£615,000) and minorities £3,000 (nil) the attributable profit came to £1.35m (£782,000) far earnings of 6p (4p) per share.

FKB improves 34% to record £0.8m

FKB Group, a USM quoted sales promotion agency, yester-day reported record interim re-sults for the six months to Sep-tember 30 1986 with pre-tax profits climbing by 34.3 per cent to £810,000.

Mr Alfred Singer, the chairman, said he believed it was possible to view the group's prospects with confidence and the directors looked forward to a most satisfactory outcome for the full year. Turnover rose from £4.2m to

Since the end of the half-year since the end of the half-year FKB has acquired F. D. S. Promotions, the leading European duty-free promotions consultancy. No interim dividend is again being paid, but it is the directors' intention that the growth in dividends for the full was also an extraordinary was also an extraordinary credit of £448,000.

# Fairline rises above £1m

AS EXPECTED Fairline Boats 1986 saw turnover of this boat continued to expand over the builder increase from £9.9m to second six months of 1985-86 £12.66m with exports again and for the full year returned accounting for well over half, profits of £1.2m pre-tax, an improvement of 49 per cent over last time's £806,354.

Furthermore, the current total to 6p (4.2p) net.

The discrete sold the belonge

Furthermore, the current year has started well and the

give the company for yester-day's jolt.

The directors said the balance company has an excellent order sheet was strong and they did not anticipate any investment The year to September 30 programme funding difficulties.

#### **BOARD MEETINGS**

oleum. FUTURE DATES	Moorgate investment Trust Dac. 9
Finals: Hunslet Holdings, Pict stroleum. FUTURE DATES lotsrims:	Chemring

MALAYSIA

US \$300,000,000 Floating Rate Notes due 1992

In accordance with the provisions of the Notes, natice is hereby given that for the six months Interest Period from 5th December 1986 to 5th June 1987 the Notes will carry an interest rate of 6's, per cent. per annum. The relevant Interest Payment Date will be 5th June 1987 and the Coupon Amount per US\$ 50,000 will be US\$ 1,611 · 46 and per US\$ 250,000 will be US\$ 8,057 · 29.

Reference Agent **Bank of Tokyo International Limited** 

# Success from natural growth

COMMENTS BY THE CHAIRMAN-SIR DEREK PALMAR

The results for the 52 weeks to 30th September 1986 are again at a record level with an increase in profit before taxation of 21.7%. After an initial setback in the first quarter arising from a shortage of canned beer following the Runcorn dispute last year, gains in market share were made in the rest of the year. Volume growth of lager continued at a substantial rate despite a rather poor summer. Growth in profitability from the pub estate was very good. Profits from soft drinks and take-home sales of beer improved substantially. Wines and spirits activities have been rationalised and profits suffered from the costs of reorganisation.

Leisure profits before the contribution of asset sales, were up by 26.4%. Crest Hotels continued its profit advance despite a difficult summer. Profits were again depressed in the British holiday market and this, together with a revaluation of that estate, has led to the decision to provide for a permanent diminution in the value of the estate. We shall continue to operate Pontin's United Kingdom holiday centres, taking whatever measures are necessary to improve the present level of profits. The performance of Bass Horizon Hotels was most encouraging. Bass Leisure, Coral Racing and Coral Social Clubs showed marked profit improvement.

The Company invested £303m in capital assets and a further £340m has been allocated for capital expenditure in the current year.

Trading in the current year to 30th September 1987 has started well. We shall continue to work hard for increased productivity, improved margins and further expansion. Prospects for the Company are good.

# PRELIMINARY RESULTS FOR THE YEAR ENDED 30th SEPTEMBER 1986

		52 weeks to 30.9.86		52 weeks to 30.9.85
Turnover	,	£m	-	£m
Brewing, drinks and pub retailing Leisure		1,966.9 742.8		1,769.6 641.2
		2,709.7		2,410.8
Trading Profit		<del></del>		
Analysed: Brewing, drinks and pub retailing —operations	252.8		214.2	
<ul><li>surplus on disposal of fixed assets</li></ul>	13.0	265.8	10.9	225.1
Leisure operations surplus on disposal of	57.4		45.4	
fixed assets	4.4	61.8	(2.1)	43.3
_		327.6		268.4
Profit before taxation		310.4		255.1
Taxation		111.5		90.3
Profit after taxation		198.9		164.8
Attributable to outside shareholders		3.8		0.2
Extraordinary item (Note) Preference dividend		53.5 0.3		0.3
Earnings available for ordinary sharehold	ers	141.3		164.3
Ordinary dividends – per share		17. <b>0</b> p		<u>———</u> 14.7p
Earnings per ordinary share		59.5p		50.4p

The Company instructed experts to carry out a valuation of the Group's properties as at 1st October 1986. It is expected that a surplus in excess of £700 million (excluding the United Kingdom holiday centres) will arise from this valuation, which will be included in the Group's reserves in 1987. There has been a decline in the profitability of United Kingdom holiday centres in recent years. The Directors commissioned a valuation of the centres as part of the overall valuation and, as a result, have decided to provide for the diminution in value of the properties and for related expenses (less tax £1.5m), which will be incurred in reorganising them.





# **Continued Strong Growth**

\*Since the beginning of this fiscal year, in which we have had a most successful rights issue, taken up by the holders of 99.2% of the share capital, the group has performed extremely well. It has achieved a high utilization on both its container and trailer rental subsidiaries, plus a strong increase in both fleets. The group's successes are continuing in the second half of the year, with all areas operating well." Robert J. Montague, (Executive Chairman).

The Directors announce the unaudited consolidated results for the half year ended 31st October, 1986. Year to 30th April '86 31st Oct '86 £0000 15,827 2,770 (360) Profit on ordinary activities before taxation (173) Taxation (advance corporation tax written off) (153

1,335 (141) (282) Profit after taxation attributable to shareholder Dividends – Preference 2,410 (315) - Ordinary (Note 3) 1,546 512 Profit attributable to ordinary shareholders 912 3.73p 16.2p Dividends per ordinary share (Note 3) Earnings per ordinary share (Note 4)

Notes

1. The results for the year ended 30th April, 1986, are abridged from the company's full accounts, which have been filed with the Registrar of Companies and which received an unqualified auditor's opinion.

2. The unaudited figures for the half year to 31st October, 1985, Include the results of Grampian Containers Limited, which was acquired in October, 1985, and contributed a profit before tax of £120,000 for the surmorthis ended 30th April, 1986. The figures also include the results of Certral Trailer Rental (Permant) AVS, which was acquired in February, 1986, and Central Trailer Rental (Holland) BV, which commenced operations in April, 1986, both of which made only a minimal contribution to group profits in 1986.

3. The training of the profit of 1.43 nears one there will be paid no 30th January, 1987, to profinery shareholders.

3. The interim ordinary dividend of 1 43 pence per share will be paid on 30th January, 1987, to ordinary shareholders registered at the close of business on 8th January, 1987.

4. The calculation of the earnings per 100 Ordinary share for each year is based on the weighted average number of shares in issue, which includes the rights Issue in October, 1986, and shares issued on the acquisition of Central Trailer Rental (Denmark) A/S (formerly PNO Trailer Leasing A/S) in February, 1986, and assumes that the capital teorganisation associated with the flotation in July, 1985, had been in place throughout the year to 30th April, 1986.

at Godfrey **Davis** Godfrey Davis (Holdings) returned pre-tax profits virtually unchanged at £2.4m for the six months to September 30 on turnover up £9.5m at £65.3m.

Margins fall

"We are in a year of con-solidation following a period of growth," said the chairman, Mr Cecil Redfern. "There is every reason to believe that the ground work and investments in which we are now involved will begin to bear fruit in the next financial year."

The company, whose activi-ties include Ford main dealer-ships and contract hire and sails and contract three and leasing, acquired three residential parks this year for a total cost of £2.82m as well as two portable buildings companies for just over £1m.

The company was continuing with its efforts to improve the profitability of the Ford main dealerships, said Mr Redfern, and expected to open a new consolidated dealership in St Albans, amalgamating the three present sites.

Residential Park Homes and Contract Hire was continuing to expand and Godfrey Davis Port-able Buildings was undergoing reconstruction and reorganisa-

Earnings per share were 5.8p, down from last year's figure of 6.2p.

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INTERIM RESULTS FOR HALF YEAR TO 30th SEPTEMBER 1986

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Profit before tax

Earnings per share

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**NOVEMBER 1986** 

But this activity does little to solve immediate accommoda-

# The City of London spreads west

THE CITY of London is no longer an exclusive market, subject to its own peculiar whims and trends. Unmet whims and trends. Unmet demand for office space has pushed potential tenants west,

The linchpin is the financial number community, growing by virtue of the development of London into the as an international centre and the City. stimulated by the deregulation of the securities markets.

Jones Lang Wootton, in its said Richard Ellis.

1986 City Office Review, has re-

corded a demand for 6m sq ft of office space in units of 20,000 distinct markets are spilling sq ft or more, and of that threequarters has come from is happening among financial banks and securities houses. Companies is cemented by two Broken down further, nearly two thirds of this financial.

Richard Ellis after analysing the results of a survey carried out earlier this year of office Second, the growing pre-occupiers, the take-up has in-creased significantly over the as Jones Lang found a higher

The recent purchase of the

Demand for office space is growing fast enough to merge the City and West End markets

number was smaller, the majority of companies moving into the West End came from the City. In each, financial companies accounted for a signifi-cant proportion of the total,"

Put another way, what had

two thirds of this financial sector demand is from overseas.

The demand from the financial sector has spilled over into the West End where, nearly all of which in the past have been more groundly associated with the generally associated with the West End.

the City coming from inter- per annum less than was pro-

demand for office space has pushed potential tenants west, south and east so that the City no longer denotes a combined address and function. It is just an address.

If spin shrdlu cmfwyp vbgk vbkij But this has been happening at the same time as in the West End, Richard Ellis calculated that 9 per cent of property taken by Salomon Brothers of Victoria Plaza point up the movement because, had the same time as in the West End, Richard Ellis calculated that 9 per cent of property taken by Salomon Brothers of victoria Plaza point up the space been available, they would have no doubt preferred to have been in the City.

Soho, Covent Garden-Strand, Victoria-Belgravia and Marylebone-Bloomsbury—demand has also ben outstripping space.

In a property context, the two areas are merging together to form a central London market. The linchpin is the financial

representation of the year there was slightly more than 5m square feet of the year there was slightly more than 5m square feet of office space in units of more than 7,500 square feet under vestments. But geographically construction. A large part of this is in the northern part of witness the Japanese Airlines purchase of the Montcalm Hotel near Marble Arch and the Stanbage density. Shimizu Construction purchase gate. of a Mayfair property for re-

tion problems, because nearly two thirds of the space under construction has been pre-let. ing with domestic demands, points to a buoyant market. In neither the City nor the West End is there anything like enough property available to meet current demand.

According to Richard Ellis, 5.7m square feet of new office accommodation will be developed in the West End by 1990. But annual turnover in had been lodged for nearly 6m. ing with domestic demands.

1990. But annual turnover in had been lodged for nearly 8m square feet. generally associated with the 1990. But annual turnover in had been lodged for nearly 8m. Second, the growing presence of foreign interests. Just as Jones Lang found a higher portion of the tenant demand in the City coming from inter-

mg and prospective approvals could create an excess of supply overall by the beginning of the 1990s unless a corresponding new demand is generated during the interim," the Jones

Lang report said.

It is all very uncertain, at least in the immediate confines of the City. "You tell me what will happen in the banking world over the next five years, and I'll tell way what will happen." commented Mr Chris Peacock of Jones Lang. In the West End, however

the supply and demand will fall into balance, at least in the districts covered by the Ellis

This is partially reflected in the rent levels being touched. The market has been strong in the City, but so strong in the West End that, according to Mr Julian Shellard of Richard Ellis, "the rents are closer than

they have ever been to those in the City."

This refers to the top rents in the prime areas like Mayfair and St James's on one hand, and the top rents in the central city area on the other. But rents outside the City core have in fact been rising faster than those within it, so that the differential between the two has probably narrowed to around 15 per cent from 50 per cent in the early 1980s. the early 1980s.
Rent levels, however, are only

symptomatic of a fundamental factor. New construction is pro-ceeding much faster in the City than in the West End. Over, say, three or four years, the

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pressure on rent levels is likely to be stronger in the West End than in the City if current levels off point of the Jones Lang survey, a spate of new planning permissions has been granted.

This, in furn, points up the But no such policy has been difference in planning policies between the City of London Corporation and the West-minster City Council.

Since last May, the City has been following policies designed to remove constraints on development outside the central core area, the historic Victorian and

the City because often they rule out refurbishment behind exist-ing facades, a relatively common practice in the City, by demanding the preservation of in· P/05

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TOLET

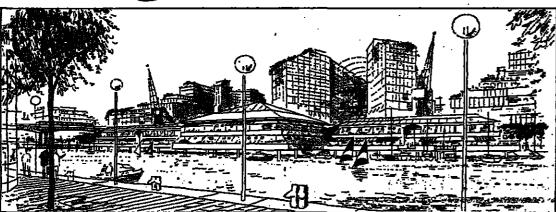
followed by Westminster, whose main conservation area in St James's and Mayfair is precisely the area which is most seductive for newcomers seeking accommodation.

Indeed, the conservation policies of Westminster are arguably stricter than those of the west.

The followed by Westminster, whose teriors.

Given that office unit sizes in the West End are generally smaller than those in the City and on market where demands for large space are met in the City and demands for smaller space go to the west.

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17 Newman Passage, W1
(vacant office building, 11,205 sq ft
ready for occupation) ready for occupation)
1/13 Sundon Park Parade
Luton, Beds.
(13 shops and 12 flats
prod. 251,810 p.s.)
Tel: 01-405 3881-4 or write to
14 Roger Street, London WCNN 218

NEW HIGH QUALITY FREEHOLD OFFICE BUILDING Easy reach of M25 8,000 sq ft approx 01-546 2166 or Peter Hunter & Co. 01-493 8686

RAMSGATE • K E N T•

WAREHOUSE 69,500 sq.ft. TO LET/FOR SALE

Rapleys 01-439 6292

Nursing Homes

britania de Co. 01-879 1414.

International Property

### **SOUTH AFRICA**

LANDMARK

### MEDITERRANEAN FOR SALE

A UNIQUE OPPORTUNITY TO ACQUIRE OVER 1,500 ACRES OF SPAIN, INCLUDING ONE KILOMETRE OF SPECTACULAR COASTLINE TEL: 01-629 9502

NEW & MODERN WAREHOUSES/FACTORIES TO LET

RIPPLE ROAD, RARKING
(A13, Nr M25) 6,000-50,000 sq ft
NEW ROAD, RAINHAM
(A13, Nr M25)
10,600-17,000-27,500 sq ft
FOREST ROAD, E77
(Opp Tube Stn) 22,500-45,000 sq ft
CHADWELL HEATH, ILFORD 60.000 sq ft NORTH CIRCULAR ROAD, ENFIELD 6,000-32,000 sq ft DENPLAN, PALACATH LTD

Kimberley House, 172 Billet Road London E17 SPT - Tel: 01-527 8812 TO LET

TOWN HOUSE WITH PRIVATE OFFICE and five further rooms, 3 baths Garage/storage, WP and other TEL: 493 3321/203 3393 (after hrs)

FREEHOLD OFFICE BUILDING REDWOOD HOUSE CROYDON
APPR'X 7000 SQ FT
For Sale with full vacant
possession 5395,000
Write Box 15437, Financial Times
10 Cannon St. Landon ECAP 48Y OCKLANDS—High quality self-contained 1.400 st. ft. office building in the Enhanceties Zone. To Let. 01-829 8290 01-395 0521.

**AVAILABLE** TWO 20,000 Sq Ft **FLOORS** 

HIGH QUALITY OFFICES Approx 1 hour from City of London or West End RENTAL 27.25 PER SQ FT PA Leases to 1989/1994

LECTRAK HOUSE, Kingston-upon-Thames Overlooking River Thomes, Office Build-ing 7,645 sq ft or suites from 1,275 sq ft. Bonsor Penningtons 01-546 0022.

COMMERCIAL & INDUSTRIAL

Property appears every

Friday

### Company Notices

ANGLO AMERICAN CORPORATION OF SOUTH AFRICA LIMITED (Incorporated in the Republic of South Africa)

Registration No. 01 05309 66 NOTICE TO HOLDERS OF ORDINARY SHARE WARRANTS TO BEARER PAYMENT OF COUPON No. 106

th reference to the notice of declaration of dividend advertised in the Press 25 November 1986, the following information is published for the suidance bolders of share warrants to bears.

The dividend of 62.5 cents per share was declared in South African currency, South African son-resident shareholders' tax at 8.5775 cents per share will be deducted from the dividend systale in respect of all share warrant coupons leaving a net dividend of 55.8225 cents per share. The dividend on bearer states will be paid on or after 25 January 1967 assimpt surrender of coopen No. 106 detached from share warrants to bearer as under: (a) At the offices of the following continents paying agents:

4002 Besie. Union Bank of Switzerland, Bahnhoistrasse 45. Bahnhoistrassi 8021 Zarich. Banque Internationa 2 Boulevard Royal,

Swiss Bank Corporation.

Payment in respect of coupons lodged at the office of a continental pagent will be made in South African currency to an authorised deal suchange in the Republic of South Africa nominated by the continental paying agent. Instructions reparding disposal of the proceeds of payment so made can only be given to such authorised dealer by confirmatial paying agent concerned.

continental paying agent concerned.

At the Securities Department of Hill Samuel & Co. Limited, 45 Beech Street, knowledge 22.5. United persons depositing chapmens at such other request: payment in rand so an address in the Republic of South Africa, eayment will be made in United Kingdom currency either:

(i) In respect of coupons lodged on a pelor to 16 January 1987 at the United Kingdom currency evolvatent of the rand currency value of their dividend on 22 December 1986; or

(ii) in respect of coupons lodged after 16 January 1967 at the prevailing rate of acctange on the day the proceeds are remitted through an authorised dealer in exchange in Johannesburg to the Securities Department of Hill Samuel & Co. Limited.

in must be left for at least four clear days for examination and may miled any weekday (Saturday excepted) between the hours of 10.00 a.m. and 3.00 p.m.

United Kingdom income tax will be deducted from payments to any person in
the United Kingdom in respect of coupons deposited at the Securities Desurment of Hill Sample & Co. Limited, unless such coupons are accompanied by
inland Revenue non-residence declaration forms. Where such deduction is made,
the net amount of the dividend will be the United Kingdom currency equivalent
of 44.575 cents per phare in terms of sub paragraph (a) above arrived at as
feathers. South African Currency Cents Per Spare 62,500,000

of dividend declared ath African non-resident pareholders' tax at 13,884%

8.677500 53,82250

9.447500 44.375000

For and on behalf of ANGLO AMERICAL LIMITED P. C. C. Detter

gge

Under the double tax agreement between the United Kingdom and the Republic of South Africa, the South African non-resident starsholders tax spolicable to the dividend is allowable as a credit against the United Kingdom cax payable in respect of the dividend. The deduction of tax at the reduced rate of 15.716% initial of the basic rate of 23% represents an allowance of credit at the rate of 13.84%.

AFRICAN AND EUROPEAN INVESTMENT COMPANY LEMITED (Incorporated in the Republic of South Africa)
Registration No. 01/02154/06 NOTICE TO HOLDERS OF PREFERENCE STOCK WARRANTS TO BEARER

PAYMENT OF COUPON No. 78

The dividend on hearer stock will be paid on or after 16th February, 1967 against surrender of coupon No. 78 detached from the stock warrants to bearer is under?

(a) At the office of the following continental paying agent:

Credit du Nord

G-8 Boulevard. Haussmann.

75009 Paris

In respect of coupons lodged at the office of the continental paying agent the dividend payment will be made in South African currency to an authorised design in extension in the Reputalic of South African nominated by the continental paying agent. Instructions regarding disposal of the proceeds of continental paying spent. Instructions regarding disposal of the proceeds of continental paying spent. Instructions regarding disposal of the proceeds of continental paying stent continental paying stent continental paying stent continental paying stent of continental paying stent of the fill Samuel & Co., Limited, 45 Spech street, London EC2P 21X. Unless persons depositing coupons at such office request payment in rand to an address in the Republic of South Africa, payingent will be made in United Kingdon currency either:

(i) In respect of coupons lodged on or prior to 6th February, 1987 at the prevailing rate of exchange on the day the proceeds are remitted, through an authorised delier in exchange in Johannestony to the Securities Department of Hill Samuel & Co. Limited.

The prevention of the Samuel & Co. Limited.

Limited Kingdom lecters will be edicated from aurments to any person. presented any impendity chatterary managemy annual property of 3 p.m. United Kingdom income tax will be deducted from payments to any person the United Kingdom in respect of coupons deposited at the Securities goartment of Hill Samuel & Co. Limited, unless such coupons are accompanied in Inland Receiver non-residence declaration forms. Where some deduction is a companied of the coupons of the

ANGLO AMERICAN CORPORATION OF

GGG

sealer the double tax agreement between the United Kingdom and the Republic of South Africa, the South African pon-resident shareholders' tax apelicable to the dividend is allowable as a credit against the United Kingdom tax obytains respect of the dividend. The deduction of tax at the reduced rate of 14% instead of at the basic rate of 29% represents an allowance of credit at the rate of 15%.



### AMER GROUP LTD

NOTICE OF THE ANNUAL GENERAL MEETING The Annual General Meeting of the shareholders of Amer Group Ltd will be held at the Group's Head Office at Tuusula on Friday 19 December 1986 at

2 pm (Finnish time). The meeting will deal with matters of ordinary business, complying with peragraph 15 of the Articles

According to the Articles of Association, any share-holder wishing to attend the Annual General Meeting should inform the Company's Head Office by phone on 358-0-255 311/155 or by letter to Amer Group Ltd, POB 12, SF-04301 Hyrylä, Finland, not later than Tuesday 16 December 1986. A shareholder who has not been entered in the share register must provide exidence of his right to his share register.

The dividend less statutory advance tax proposed by the Board of Directors shall be payable, subject to approval by the Annual General Meeting, at any office of Kansallis-Osake-Pankki in Finland from Monday 22 December 1986.

The right for exemption or reduction of advance tax will expire on 22 Juanary 1987.

Copies of the documents concerning the closing of accounts are open for inspection by the shareholders as from Tuesday 9 December 1988 at the Group's Head Office at Tuusula. Upon request the Company will also send copies of the said documents to the

BOARD OF DIRECTORS

evidence of his title to his share.

Legal Notices

A client of the undersigned company has an unsatisfied Final Judgment in England given by the High Court of Justice, Queen's Bench Divisoin, London, against, inter alia, MR. SLIMANE BOUGUERRA

US\$4,542,501.95

Anyone with information as to where assets of Mr. Silmane Bouguerra may be located is invited to contact: CONCORDE INTERNATIONAL (UK) LIMITED 51, Berkeley Square; London WIX 5DB (Attn. MH/AFN) (Tix: 9419145 CONCRD G)

# agreed.

The Court of Appeal so held when allowing an appeal by charterers, British Steel Cor-poration, from Mr Justice Gatehouse's decision that Summit Investment Incorporated, owners of the Soumon, were liable to account for the crew's domestic heating only, and not for fuel for other

STR JOHN DONALDSON said that in 1913, which saw the birth of the Nype form of time charter, ships were steam-driven and boilers were coal-fired. The crew's quarters were equipped with grates and stoves.

Today many ships used oil. A ship equipped with a grate or town must be a great rarity

domestic uses.

THE SOUNION

Lord Justice Lloyd and Lord

Justice Nicholls): December 2 1986

A SHIPOWNER'S liability to

pay for fuel used for "cooking . . . grates and stoves"

under the New York Produce

Exchange form of time charter covers fuel for all the

crew's domestic purposes and not merely for cooking and

stove must be a great rarity, Nevertheless, the Nype form continued to refer to "grates" and "stoves," and the court was called upon to construe the

The scheme of the time charter was that owners should provide for the crew, insurance and stores, and charterers paid hire and met the additional ex-penditure involved in movement

of the vessel.

The only complication was when the same commodity had to be bought and used partly for owners' and partly for charterers' purposes. Adjustments were made so that each bore a proportion of the cost.

In 1913 coal was in that category, being required for raising steam when the vessel was under way in fuffilment of charterers' purposes, and for burning in grates and stoves to enable the crew to cook and

oil. Oil not only drove the en-gines and provided for warmth vided lighting used almost ex-clusively for owners' purposes, The phrase did not fall to be and power for crews' (and construed in the context of an and power for crews' (and construed in the context of an therefore owners') purposes age when lighting was produced such as air-conditioning, refrig-by lamps fuelled by a source of erators, freezers, televisions, energy (paraffin) other than

Court of Appeal (Sir John Donaldson, Master of the Rolls, provide and pay for all the fuel except as otherwise agreed." Clause 20 provided that fuel used by the vessel while off-hire and "for cooking . . . or for grates and stoves . . . to be

FT COMMERCIAL LAW REPORTS

'Grates and stoves' includes hair dryers

allowed."

allowed by owners." The problem was how "or for grates and stoves" was to be construed in November 1979 when the relevant charter was

agreed.

The charter contained an arbitration clause providing for three arbitrators. All three rejected the view that the phrase should be treated as inapplicable in modern conditions and ignored. A majority decided that the phrase was to be construed as referring to fuel for crew's domestic purposes. They said the intention of clause 20 was to provide that

the owners remained responsible for the cost of fuel consumed solely for crew's pur-poses and the fact that the power source might have altered and the range of equipment was extended in no way detracted from the fundamental principle that fuel for domestic consumption remained owners'

minority arbitrator decided that the phrase was to be construed as referring only to the cost of fuel used for crew's domestic heating. He said that giving the words "for cooking . . . or for grates and stoves" their ordinary and natural meaning, they were not appropriate to cover fuel used in providing "air-conditioning, or power for televisions, video machines, pinball machines, hair dryers and any other fuel-

consuming indulgence the crew may be allowed."

Mr Justice Gatehouse said that while he recognised the commercial good sense of the majority view, the minority approach was correct. To construe the clause as referring to the supply of heating for the crew was to give a modern substitute for "grates and stoves." He therefore allowed the owners' appeal.

The charterers appealed.

In seeking to divine the

owners purposes.

In seeking to divine the last revised, coal had disappeared and been replaced by oil. Oil not only drove the angle of the court had to place itself in thought in the same factural of the court had to place itself in thought in the same factural of the court had to place itself in the same factural of the court had to place itself in the same factural of the court had to place itself in the same factural of the court had to place itself in the same factural of the court had to place itself in the same factural of the court had to place itself in the court had to place it gines and provided for warmth parties were, and was justified and cooking, it also provided in assuming that both intended electricity. That electricity pro-

videos, radios, pin-bail machines, the vessel's fuel and when in a different category, but it hair dryers and electric razors.

Clause 2 of the charter provided that the charterers should by burning the time charterers' minimal contribution to the bill. coal in grates and stoves.
It fell to be considered in an

age when time charterers' fuel

ing, heating, cooking and "any other fuel-consuming indul-gences that the crew might be

No doubt it would be pos-

sible to calculate how much

fuel was used to provide domestic heating which, as was

conceded, was within the scope

of the phrase. There was no

basis in principle, commercial justice, common sense or

reason, for requiring the owners

to pay for the cost of fuel used

to run an air-conditioning plant

when it was blowing hot but

not when it was blowing cold.

The same could be said of fuel used to cool food in

freezers or refrigerators, as contrasted with fuel used to

The conclusion, in agreement with the majority arbitrators, was used to produce steam and was that clause 20 was inelectricity for domestic light- tended to extend the owners' liability to all fuel used for crew domestic purposes, whether that were lighting,

cooking or crew heating, " indulgences." The appeal would be allowed. Lord Justice Lloyd and Lord

Justice Nicholls agreed. For the owners: Charles Macdonald (Swinnerton Ashley-Claydon and Co.).

For the charterers: Dominic Kendrick (Richards Butler). By Rachel Davies

THESE REPORTS are published in volume form with the freezers or refrigerators, as contrasted with fuel used to defrost and heat that food.

The "fuel-consuming indulgences" of the crew might be full texts of judgments, For subscription details contact Kluwer Law Publishing, Africa House, 68 Kingsway, London WC2B 6BD. Phone 01-831 0391.

#### "If music has enriched your life, why not leave behind a gift to musicians."



SIR CHARLES GROVES CBE Music enriches us all—performer and audience alike—in

ways which are inculculable, intangible. Tet, transcally, many musicians lack the material enrichment to ward off handship when illness or accident strike. I ask you, music-lover, to consider a gift to the Musicians Benevolent Fund in your Will. If you teel at all indebted to those who bring us such pleasure, here is the kindest way to

MUSICIANS BENEVOLENT FUND. Philip Crommer HonDMus, MA, FRCO, Charles

Please make the Fund a beneficiary under your Will, or send a donation to: Martin Williams, Secretary, 16 Ogle Street, London WIP 7LG

### Company Notices

RAND MINES LIMITED
rearly Transmid Consolidated Land
and Exploration Company Limited)
agistration Number 01/00656/06
(Incorporated in the
Republic of South Africa)

PAYMENT OF COUPON NO. 95 PAYMENT OF COUPON MO. 85

With reference to the Company's profit announcement and dividend octice advertised in the press on 31st October 1965, including the press on 31st October 1965, including the press on 31st October 1965, including the press of the contract of the series. The dividend was declared in South African currancy and in accordance with the conditions of payment of this dividend, payment from the offices of the Secretaries of the Company in the United Kingdom will be made in United Kingdom will be made in United Kingdom currency at the telegraphic transfer rate of exchange batween Johannechurg and London which ruled on 1st December 1986. Will be made against 595/ments. Will be made against 595/ments on 55, on or after 6th Luppes 1987, in U.K. currency at

rams or exchange between Johannessing and London Which ruised on 1st December 1986.

1986. The property of the property of the Securities Department of Hill Samuel & Co. Limited, 45 Beach Street, London ECJP 2LX, or in French currency at Credit Lyonnals, 19 Boulevard des Italiens, 75002

Paris. Coupons must be left for at least four days for examination and may be presented any weeken of Street, 2000 and 3,00 pm.

Republic of South Africa non-resident starsholders' tax will be deducted at the rate of 15 per cent. United Kingdom income tax will also be deducted from Coupons presented for payment at the Securities Department of Hill Samuel & Co. Limited, unless coupons are acromagnities of the service of the coupons of the Children of the Chi

South U.K. African Currency Currency Equivalent per Share per Share 320.00 100.19205 48.00 15.02881

272.00 85.16324 71.13636

Secretaries of the Compania the United Kinadom; Charter Consolidated Servi 40 Holborn Vizduct. London ECIP 1AJ. London ECIP 1AJ.

4th December 1985.

NOTE: The Company has been asked by the Commissioners of Inland Revenue to state:

Unther the double taxation agreement between the United Kingdom and the Rebubilc of South Africa, the South African non-resident shareholders tax applicable to the dividend is allowable as a credit assists the United Kingdom tax payable in respect of the divident. The federal control of tax at the reduced rate of 18% represents at the Produced of the Commission of 18% represents at allowance of Credit at the rate of 18%.

Legal Notices

THE ROYAL BANK OF CANADA
Floating Rate Debenture Notes
due 2085
NOTICE IS HEREBY GIVEN that for the
Interest period commencing 8th December 1986, the notes will beer interest
at the rate of 61% per annum. The
interest payable on 9th Merch 1987,
against coupon 3 will be US\$16.114583
per US\$1,000 nominal.

Agent Bank. Agent Bank. ORION ROYAL BANK LTD.

> CHARITY COMMISSION CHARITY THE WILLIAM LEECH PROPERTY TRUST

The Charity Commisioners propose to make a Scheme for this Charity. Copies of the draft Scheme may be obtained from them (ref: 255491-A/1-L1) at St. Alban's House, 57-80 Haymarkat, London SWIY 4QX. Objections and suggestions may be sent to them within one month from today.

### RORENTO

EXTRAORDINARY INFORMATIVE MEETING OF SHAREHOLDERS to be held at the offices of AVIRENTO 8.V., Heer Bokelwey, 133, Rotterdam,

AGENDA

hundred and eigney-six.
Closure.
EXTRAORDINARY GENERAL
MEETING OF SHAREHOLDERS
be held at Marshall Square. Fronti-nest 10. Philipsbury. St. Maarten, riberlands Antilles. On Wednesday.
El December, 1986, et 11.00 hours.

Ath December, 1986, at 11.00 hours.

ACENDA

Opening.
Proposal to siler the Company's Articles of Association.

Articles of Association, the financial year of the Company and to adjust Article 36 of the Articles of Association as follows;

Present texts

Article 35 The Company's financial year shall run from the first day of March to the Articles of Association as follows:

Article 35 The Company's financial year shall run from the first day of actions and article 35 The Company's financial year shall run from the first day of January to the thryt-first day of December, inclusive, of each

hendred and eighty-elg.

S. Closters of Share Certificates to Bearer
destroys of according or being represent
estated Meetings, should lodge their
share certificates, by hand, (postal
deliveries will not be accepted), with
the National Westminster Bank PLC.
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EXTRAORDINARY INFORMATIVE
EXTRAORDINARY INFORMATIVE
THESDAY, 16th DECEMBER 1986
EXTRAORDINARY GENERAL
MEETING—NOT LATER THAN
WEDNESDAY, 17th DECEMBER
1986

MEETING—NOT LATER THAN WEITING—NOT LATER THAN

NOTICE TO HOLDERS OF EUROPEAN DEPOSITARY RECEIPTS (EDR.) IN STAR MICRONICS CO., LTD.

STAR: MICRONICS CO., LTD.

BDR holders are informed that Star Micronics has paid a dividend to holders of record February 28, 1986 and August 31, 1985. The cash dividend pavable is Yen 250 per Common Stock of Yen 20.00 certs there. Parasant to the Terms and Conditions the Decositary of the Decositary or the Decositary or the Agent Coupon No. 7 and 8 for payment to the understand the Coupon No. 7 and 8 for payment to the understanding a tax treaty or agreement with Japan giving the benefit of the reduced withholding rate. Coupon No. 7 and 8 for payment to the understanding at tax treaty or agreement with Japan giving the benefit of the reduced withholding rate. Coupon No. 7 and 8 for payment to the understanding at tax treaty or agreement with Japan giving the benefit of the reduced withholding rate. Countries currently having a tax treaty or agreement with Japan giving the benefit of the reduced withholding rate. Countries currently having such arrangements are as follows:

A.R. of Egypt

F.R. of Germany

F.R. of Germany

F.R. of Germany

F.R. of Germany

France

Hungary

Norway

Malaysia

The Netherlands

Sweden

Sweden

Swetzerland

Swetzerland

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Swetzerland

United Kingdom

Coecheolovskita

Lineand

Coecheolovskita

Lineand

Lin Czechoślovakia ireland Rep. of Korsa U.S. of America
Denmark Falling receipt of a valid afficiavit Japanese withhelding tax will be deducted at the
rate of 20 % on the gradient substitution of the tail rate of 20 % will also be
substitution of the March 13 1987
In view of the lapse of time, payment of dividend in respect of Coupon No. 7
will not be subject to the 20 % ruling after 6 soonths, But supply of affidavit
Amounts paymin to respect of coupon No. 7
Amounts paymin to respect of coupon No. 7

denomination 1,000 shares Deposit Chibani 336 Strand, Lond tember 5, 1986 \$13.19 \$12.41 Citicorp Inve

US\$300,000,000 CARSE NATIONALE DES **TELECOMMUNICATIONS** 

Floating Rate Notes due 2000

Motice is hereby given that the next interest period chosen by Caises Nationals des Telecommunications is one month, beginning December 18th, 1986.

The Fiscal Agent BANQUE NATIONALE DE PARIS

Clubs EVE has outlived the others because of a policy of fair play and value for money. Supper from 10-3.50 am. Disco and top susciclans, glassorous hostesses, exciting soorthous, 189, Resent St., Wt. 01-734 0857.

### Personal

BARBICAN RARE OPPORTUNITY TO **ACQUIRE LARGE DUPLEX** PENTHOUSE ON LONG LEASE

Ideal for chief executive of

city Company.

3 bedrooms, 2 bathrooms, gaileried double-height living room, roof garden and balcony.

Offers invited in excess of £250,000

Write Box T6425, Financial
Times, 10 Cannon Street,
London, EC4P 4BY.

### Legal Notices

NOTICE IS HEREBY GIVEN, pursuant to acction 588 of the Companies Act 1985, that a Meeting of the Creditors of the above-named Company will be held at 33/34 Champery Lane, London WC2A 1EW, on Wednesday, the 17m day of December 1986, at 11:20 o'clock in the forenoon, for the purposes mentioned in sections 589 and 590 of the said Act.

Dated this 1st day of December 1986. By Order of the Board, K. GARDNER, Secretary.

NOTTHINIAN LESSES LIMITED

NOTICE IS HERRESY GIVEN, pursuant to section 588 of the Companies Act 1985, there a Meeting of the Creditors of the above-named Company will be held at 33/34 Chancery Lane, London WC2A 1EW, on Wednesday, the 17th day of December 1986, at 12:00 o'clock in the forenoon, for the purposes mantioned in sections 589 and 590 of the said Act.

Dated this 1st day of December 1985.

By Order of the Boerd,
K. GARDNER,
Secretary.

# Can Europe

A bound reprint of a series of articles "Can Europe catch up?" and "Towards a Free Trade Community"—previously published in the Financial Times during 1985—is now available price £4.95 including postage and needing.

catch up?

To place your order please send a cheque (payable to Financial Times Ltd.) to

Publicity Department Bracken House, 19 Cannon Street London EC4P 4BY

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JAH.

#### Jardine Matheson **Holdings Limited** ("Jardine Matheson")

NOTICE TO HOLDERS OF INTERNATIONAL DEPOSITARY RECEIPTS ("IDRs")

Evidencing 7 per cent. Exchangeable Preference Shares in Jardine Matheson Holdings Limited ("Preference Shares")

BANQUE INDOSUEZ LUXEMBOURG hereby gives notice that on 28th November. 1986, pursuant to paragraph 8 of the terms upon which the Preference Shares were issued (the "Schedule of Terms"), Jardine Matheson gave notice that all the Preference Shares are to be compulsorily exchanged into Exchange Property, as defined in the Schedule of Terms (which currently comprises 223,356,042 ordinary shares in The Hongkong Land Company, Limited ("Hongkong Land")) on 29th December, 1986.

December, 1980.

Each holder of IDRs is required prior to noon in Luxembourg on 29th December, 1986 to deliver the following either to the office of Banque Indosuez Luxembourg at 39 Allée Scheffer, L-2520 Luxembourg, or to the office of Crédit Suisse at Paradeplatz 8, CH-8001 Zurich:—

(i) The IDR(s) held by him together with all Coupons appertaining thereto;

(ii) A duly executed Compulsory Exchange Order [in the form set out at the foot of this Notice]; and

(iii) The other documents mentioned in the Compulsory Exchange Order.

Jardine Matheson has agreed to use all reasonable efforts to transfer not later than 26th January, 1987 the Hongkong Land shares into which the Preference Shares represented by IDRs are to be exchanged, in accordance with the directions contained in the Compulsory Exchange Order returned by IDR-Holders.

No Hongkong Land shares will be transferred to any IDR-Holder who feils to comply with the requirements set out above prior to 12 noon in Luxembourg on 29th December, 1986. In such event, the Hongkong Land shares to which such IDR-Holder would otherwise be entitled will be sold and the proceeds of sale will be made available to the relevant IDR-Holder upon the relevant IDR(s), Coupons and Compulsory Exchange Order being delivered to Banque Indosuez Luxembourg together with any

In accordance with the Schedule of Terms, a dividend amounting to approximately US\$35.389 per Preference Share will be paid to IDR-Holders by transfer to the US dollar account, or by a US dollar cheque (drawn on an account with a bank in New York City) sent (at the risk of the IDR-Holder) to the address specified in any written notice given by that IDR-Holder for this purpose. Such a notice is incorporated in the Compulsory Exchange Order. No payment will be made unless a notice specifying either a bank account or an address for these purposes has been given to Banque Indosuez Luxembourg or Crédit Suisse, in either case at its address set out above.

## BANQUE INDOSUEZ

4th December, 1986

#### COMPULSORY EXCHANGE ORDER

To: Banque Indosuez Luxembourg, 39 Allée Scheffer, L-2520 Luxembourg.

Crédit Suisse. Paradeplatz 8, CH-8001, Zurich, Switzerland. For Benque Indosuez Luxembourg.

International Depositary Receipts ("IDRs") in respect of 7 per cent. Exchangeable Preference Shares in Jardine Matheson Holdings Limited ("Preference Shares")

1. I/We enclose;—
[i] [ ] \*\*IDRs numbered [ ] \*\*Ito [ ]

2. I/We confirm that no taxes or stamp, issue or registration duties have arisen or will arise upon exchange in any jurisdiction (other than capital and stamp duties payable in Hong Kong or Bermuda)\* [see Note (b)].

3. I/We confirm that the beneficial owner of the relevant Preference Shares, and of the shares in The Hongkong Land Company, Limited ("Shares") to be transferred on exchange thereof is not a US person [see Note (d)] or acting, directly or indirectly, for the benefit of a US person. 4. I/We direct that all Shares to be transferred upon exchange be registered as follows:- Name:.

This Compulsory Exchange Order constitutes my/our authority to that person to accept delivery of those Shares and to execute a Power of Attorney in the form set out below and any other documents which may be necessary or expedient in connection with the transfer of those Shares [see Note (e)].

!/We direct that any payment to be made in consequence, directly or indirectly, of the exchange be made as follows:— By transfer to the following US dollar account [see Note (f)]:—

Account Number: (ii) By US dollar cheque (drawn on an account with a bank in New York City) made payable to[at my risk to [ ][see Note (f)].

6. I/We request that [so far as possible certificates for the Shares to be transferred upon exchange of the relevant Preference Shares be issued in denominations equal to the board lot in which the shares are dealt on The Stock Exchange of Hong Kong Limited/one certificate be issued in respect of the shares to be transferred upon exchange of the relevant Preference Shares/so far as possible certificates for the Shares to be transferred upon the exchange of the relevant Preference Shares be issued in such denominations as the person named in paragraph 4 may request] [see Note (g)].

7. Except as otherwise directed in paragraph 5 above, I/We request you to cause all property receivable on exchange of the relevant Preference Shares (and all other property (if any) forming part of the Deposited Property attributable to the enclosed IDRs or certificates or other instruments of title in respect thereof accompanied, if required by law, by one or more duly executed

(i) [ ] Hong Kong, at my/our risk and expense\* [see Note (h)]; (ii) your Specified Office (being at 39 Allée Scheffer, L-2520 Luxembourg)\* [see Note (h)]; (iii) the Specified Office of Crédit Suisse (being at Paradeplatz 8, CH-8001 Zurich, Switzerland), at my/our risk and expense\* to or to the order in writing of [

8. All words and expressions used in this Exchange Order bear the same meaning herein as in the IDRs.

\*Please delete or complete as appropriate in accordance with the Notes for Guidance set out below. IMPORTANT: Except as mentioned in the Notes for Guidance set out below, the Compulsory Exchange Order will be ineffective unless it is duly completed in every respect and returned together with the documents mentioned in the Order and, if appropriate, Note (i).

(a) Payment may be made by banker's order or similar instrument such as a cashier cheque, (but not a personal cheque). If an instrument other than a benker's order is enclosed, please replace the words "banker's order" with a description of the relevant instrument.

(b) If no such taxes or duties as are mentioned in peragraph 1(ii) are payable then that peragraph should be deleted and paragraph 2 retained. If, on the other hand, such taxes are payable then paragraph 2 should be deleted and paragraph 1(ii) retained. If no such fees and other disbursements as are mentioned in paragraph 1(iii) are payable then that paragraph should be deleted. It is not anticipated that anything will be payable but it is in your interest to check the position with the Depositary (Telephone: Luxembourg 47671) before delivering this Compulsory Exchange Order.

(c) If, in accordance with Note (b), paragraph 1(ii) is deleted then no benties's order payable to Jardine Mattieson Holdings Limited need be enclosed. If in accordance with that note paragraph 1(iii) is deleted then no benker's order payable to the Depositary need be enclosed.

(d) The Schedule of Terms setting out the terms on which the Preference Shares are issued defines "United States" and "US person" as follows:—
"United States means the United States of America (including the States and the District of Columbia), its territories, its possessions and other areas subject to its jurisdiction.
US person means a citizen or resident of the United States and any corporation, partnership or other entity created or organised in or under the laws of the United States and any estate or trust which is subject to United States federal income taxation regardless of the source of its income."

(e) Insert the name and address of the person in whose name the shares are to be registered. If peragraph 4 is not duly completed then, subject to a duly executed Power of Attorney being received (see below), the shares will be received in your name. will be registered in your name. The person or entity in whose name the shares are to be registered should complete the Power of Attorney set out below. If the entity named is a major Hong Kong based nominee corporation and this Computsory Exchange Order is duly completed and returned without the Power of Attorney.

NOTES FOR GUIDANCE
entsuch as a other than a solder with the transfer of the Shares by that nominee corporation. If the Power of Attorney is not duly completed and returned then, unless its completion or the execution of the observation. If the Power of Attorney is not duly completed and returned then, unless its completion or the execution of the documents required in connection with the transfer of the Shares is arranged by Central Registration Hong Kong Limited, the Shares will be registered in the name of the Depositary and the relevant share certificates together with instruments of transfer in blank will be delivered in accordance with the Deposit Agreement.

(f) Complete as appropriate and delete either paragraph (i) or (ii). You may, if you wish, require a different method of payment in respect of other payments (if any). In such case paragraph 5 may be amended as appropriate, if paragraph 5 is not duly completed then:—

(ii) the dividend will not be paid until a notice specifying either a bank account or an address for purposes of payment has been given to the Depositizery at one of the addresses set out above; and (ii) any other payments will be made by a U.S. dollar chaque payable to you and delivered in accordance with paragraph 7.

(g) Delete as appropriate. If no deletion is made, or if you indicate that cartificates be issued in the denominations requested by the person named in paragraph 4 but no written request is received before the time when the Shares are transferred, one certificate will be issued. If appropriate, written requests should be sent by the person named in paragraph 4 to Central Registration Hong Kong Limited. 17th Floor. Hopewell Centre, 183 Queen's Road East, Hong Kong (Relex: 60327 CRLHK).

(h) Delete two of paragraphs (i), (ii) and (iii). If paragraphs (ii) and (iii) are deleted, paragraph (i) must be completed by inserting an address in <u>Hong Kong</u> to which delivery should be made, if no deletion is made, or if paragraph 7 is not duty completed, the relevant property and documents will be delivered at the Specified Office of the Depositary.

(i) If the Compulsory Exchange Order is given by a corporation it must be signed on its behalf by a duly authorised officer.

### **POWER OF ATTORNEY**

THIS POWER OF ATTORNEY is made the [

1<sup>2</sup> of (

The Principal hereby appoints Jardine Matheson Holdings Limited (the "Company"), and every person who may be duly authorised by the Company to execute the documents mentioned below, severally (the "Attorney") to be the attorney of the Principal to execute such contract notes and instruments of transfer as the Attorney may consider necessary in connection with the transfer to the Principal of all shares of HKS2.50 each in The Hongkong Land Company, Limited which may be required to be transferred to the Principal (the "Shares") in accordance with the instructions set out in the Compulsory Exchange Order (the "Exchange Order"). All expenses incurred by the Attorney in the exercise of the authority hereby conferred shall be borne by the Company. ne by the Company. Girects that all relevant certificates and other documents of title in respect of the Shares be dealt with as directed in the

The Principal network which shell be governed by and construed in accordance with Hong Kong law, has been executed as a IN WITNESS whereof this Power of Attorney, which shell be governed by and construed in accordance with Hong Kong law, has been executed as a

Insert the date on which the Power of Attorney is executed.
 Insert the name and address of the person signing the Compulsory Exchange Order.
 An individual must state his or her occupation in the space provided.

A concoration should insert "corporation" in that space.

An individual must execute the Power of Attorney by signing beside the brackets and a witness must sign in the space provided.

A corporation must execute the Power of Attorney either under its

Common Seal (if any) or by attorney or (if it has no seel) in such other way as may be permitted by applicable law. Except in the case of major Hong Kong based nominee corporations, evidence satisfactory to the Directors of Jardine Matheson Holdings Limited of the validity of the execution of the Power of Attorney must be enclosed. If it is executed under the Common Seel of the corporation, the Directors will not normally require more than a copy of the Memorandum and Articles of Association or other constituent documents of the corporation.

### **TECHNOLOGY: Computing**

IBM at a software crossroads

ing eagerly to see what direction IBM will take with its next personel computer (PC). An announcement is expected early in 1987 and rumours are already rife in the industry, reports Phil Manchester. Speculation about future com-

puters usually concerns the chip to be used for the process-ing "engine," what size the disk drives will be and the capacity

of its memory.

This time, however, the soft-ware content of IBM's future personal computer is at the core of the speculation. And the area of software which most concerns the industry and computer users alike is the operat-

ing system.

A computer system is like an iceberg. A lot of it is beneath the surface. The operating system is one of the components out of view.

Most computer users are only

ponents out of view.

Most computer users are only interested in the "tip" of their systems, the so-called applications software, such as US products like Lotus 1-2-3, Ashton-Tate's dBase and Micropropo's Wordstar. But applications software depends on operating systems software to perform many tasks. Operating systems dictate the form of the application software and the hardware features that it can use. If Lotus 1-2-3 is required to store a spreadsheet on a disk, it must spreadsheet on a disk, it must go through the operating system. If Wordstar is asked to print out a letter, it too must through the operating

The current speculation over the future of IBM PC software entres on advances in computer hardware and matching demands from users' applica-tions. IBM's new PC seems certain to be based on the latest in a long line of processor chips from the chip-builder Intel. Called the 80386, this chip offers features that pro-



is far in advance of current software technology. When Compaq launched its 80388 PC it wheeled out representatives from leading software companies like Lotus and Ashton-Tate who all said they would "support" the new chip. But so far they have not produced software which can fully exploit the 80386.

One reason for the delayed

mise faster processing speeds software which can fully exploit will do the job properly. This computers and greater memory sizes. It the 80886.

has already been used in One reason for the delayed advanced personal computers appearance of this software is computer industry's standard Software Markets newsletter.

operating system.
MS/DOS, IBM's version of
which is called PC/DOS, now which is called PC/DOS, now faces several competitors in the operating system market. The leading rival is Digital Research, which will be releasing a new version of its Concurrent Dos operating system in the new year. Called Concurrent Dos XM, this offers some of the features that can some of the features that can be supported on the 80386 chip. XM can, for example, allow two or more programs to work at the same time. It can also make use of much greater memory

sizes.

Microsoft also faces competition from IBM itself. IBM would like to control its own operating system standard. Not only would this boost IBM's software revenues, it would also help it in its battle against the so-called PC clone-builders. The most likely candidate from IBM would be a version of the AIX operating system, released with its RT/PC reduced instruction set (risc) workstation last January.

AIX is a modern piece of software built from scratch by software built from scratch by IBM. It can offer many features needed for advanced processor chips like the 80386. It can handle large memory sizes and it can run software built for other operating systems like MS/DOS and Unix. AIX has been welcomed by many software developers. They have quickly moved their products for the RT/PC to work under AIX.

released by manufacturers such that the MS/DOS operating as Compaq of the US and Rair of the UK.

The problem is that the 80386 is far in advance of current software technology. When Compaq launched its 80386 PC it wheeled out representatives from leading software companies like Lotus and Ashton-Tate who all said they would software which will offer some new features could be ready early in 1987, Microsoft admits that support the new chip. But it can release software which can fully exploit will do the job properly. This computers.

Phil Manchester is the con-sulting editor of the FinTech

### New chip's speed shows in graphic detail

turers and software companies are collaborating to ensure that high - speed, high - quality graphics will be available on conventional personal com-puters early next year. In one of the more exciting

developments, Digital Research, the innovative US software the innovative US software the iAPX 82786.

So the problem with most plug-in graphics cards fitted house which developed the world's first widely used 8-bit a graphics co-processor. It co-cost workstations is that they "This will enable Gem microcomputer operating system, is collaborating with

land sent ...

than Digital's software can binary digit (bit) or group of achieve with existing processing binary digits in the computer's a fast graphics processor that

Apple Macintosh, complete with Bailey of Digital Research, high-quality screen images and increases the processing load "icons" (small pictures which take the place of elaborate texture of the local process of the local

ploit the full potential of a new microprocessor chip from Intel, the iAPX 82786.

operates with the central pro-cessing chip to provide powerful graphies facilities chiefly by taking the strain of graphics processing.

This problem is being com-pounded by the popularity of Apple Mackintosh like systems

computer powered by the Intel 386." The 386 is Intel's new, 32tual commands).

What Digital has done is to modify its Gem software to expected to be the basis of IBM's new generation of microcom-

system, is collaborating with cessing chip to provide powerful graphics facilities chiefly by facturer which provides chips for IBM personal computers and their clones.

The result is the promise of hardware and software which mapped screens That means ing speeds up to 20 times faster than Digital's software can binary digit (bit) or group of the provide powerful graphics provide powerful graphics chiefly by the popularity of Apple Mackintosh like systems where pictures replace typed commands. The user interface is excellent but the systems are slow compared to text based machines.

hardware.
The New Gem software, GEM-786, is the key to unleashing the full power of the chip.
According to Digital Recearch. initially the technology will be implemented by upgrading personal computers with higher quality monitor screens and

"This will enable graphics software to run up to 20 times faster than it runs with current graphics cards. By the end of 1987 a new generation of graphics - based microcomputers will appear, built round the 786 which will offer a level of screen resolution approaching that advanced laser printers,"

achieve with existing processing circuitry.

Digital's software is called Extremely high resolution— of the graphics and in handling all those bits makes any popular business microcomputer look like an inch, according to Mr Paul in the computer's a fast graphics processor that memory.

a fast graphics processor that image will correspond exactly drawing operations, and a distributed out. By that to what is printed out. By that play processor which performs video generation and windowing (sub division of the screen into separate areas each assigned a separate and simultaneous task) operations in business user. In other words, the screen

7.73.54

### Parallel route to absolute performance

COMPUTING is today on the ties of any new technology now verge of a technological revo-lution which will bring increases in performance and decreases in cost more decreases in cost more cessing company in the 1990s. dramatic than any seen Where are today's major manu-

hitherto.

supercomputers.

This is the chief conclusion London-based computing con-sultancy Ovum\* be especially well suited to parallel processing.

they not only offer the only The authors. Tim Johnson 3 supercomputer, based on and Tony Durham warn that chips made of gallium arsenide, the move to parallel processing does not represent simply another technological innovation: "It will force the user to make a choice. Transferring to give a computer capable of the computer of the processors together to give a computer capable of the computer of the processors together to give a computer capable of decisions.

"At the minimum there will

"At the minimum there will be changes in software and operating methods. At the other end of the scale, the opportunities offered by parallel processing are so great that some users will want to change their working methods at a fundamental level." These are not revolutionary ideas. Most data processing specialists accept that parallel

processing, where a number of separate computer operations are processed simultaneously rather than one at a time, as is are processed simultaneously rather than one at a time, as is the case with most commercial machines today, is the way of machines today, is the way of cubes offer the cheapest and cubes offer the cheapest and cubes offer the cheapest and cubes offer the cheapest and cubes offer the cheapest and cubes offer the cheapest and cubes offer the cheapest and cubes offer the cheapest and cubes offer the cheapest and cubes offer the cheapest and cubes offer the cheapest and cubes of

Where are today's major manufacturers in all of this? Within a few years, engineers and other users of substantial computer power could have workstations on their deaks costing only £20,000 but with the power of today's £6m tacturers in all of this?

IBM, it says, is taking the new design concepts very seriously. expanding outwards from its existing large machine philosophy of coupling together conwitted the power of today's £6m. ventional processors to a range of innovative projects, some of them involving the Inmos transputer, a chip designed to

It examines the development Cray Research, maker of the of parallel processing design world's fastest existing superconcepts and concludes that computers, will face increasingly serious challenges as its route to maximum absolute competitors develop parallel computer performance but architectures, the report argues also promise to overturn the price structure of the high performance computer market delivery dates on its new Cray 3 supercomputer, based on

make a choice. Transferring to give a computer capable of parallel machines will almost operating at perhaps 10,000m invariably require changes and floating point operations a second. Ovum argues that the new

computers can be divided into two product categories, "farms" and "cubes." Farms typically "farm out" processing tasks to a small number of powerful processors—the Cray machines are of this

Cubes, on the other hand, use hundreds or thousands of standard microprocessors connected together in networks. The "hypercube" design, developed at the California Institute of

the future.

The Ovum study, however, presents the detailed arguments cogently and persuasively. On investment, for example, it says: "Parallel processing seems likely to present one of the widest and most attractive ranges of investment opportuni-

for Executive Posts TA PROCESS TO MUNICIPAL A SALES SENOR ANALYST PROCEAUGUER SYSTEMS ANALYST

### **Biggest salary increases** go to development staff

MEDIAN salaries in the data MEDIAN SAIATIES IN the data processing industry have risen by 4.5 per cent over the past 12 months according to the latest edition of the Computer Users Year Book.\*

Its survey says that development staff achieved median increases close to 6 per cent while operations staff lagged behind with increases in median salary of only about 2.5 per cent across all job categories.

The compilers of the year The compilers of the year Book warn that too much should not be read into any particular figure, given that the sample from which the numbers are obtained varies from year to year, but they say there is a clear trend towards paying higher increases to development staff. to development staff.

"This is not surprising" they say "given the more rapid growth in the requirement for development staff than for personnel to perform operations functions." For every installation increasing operations staff in the past year, they say, two increased year, they say, two increased development-staff.

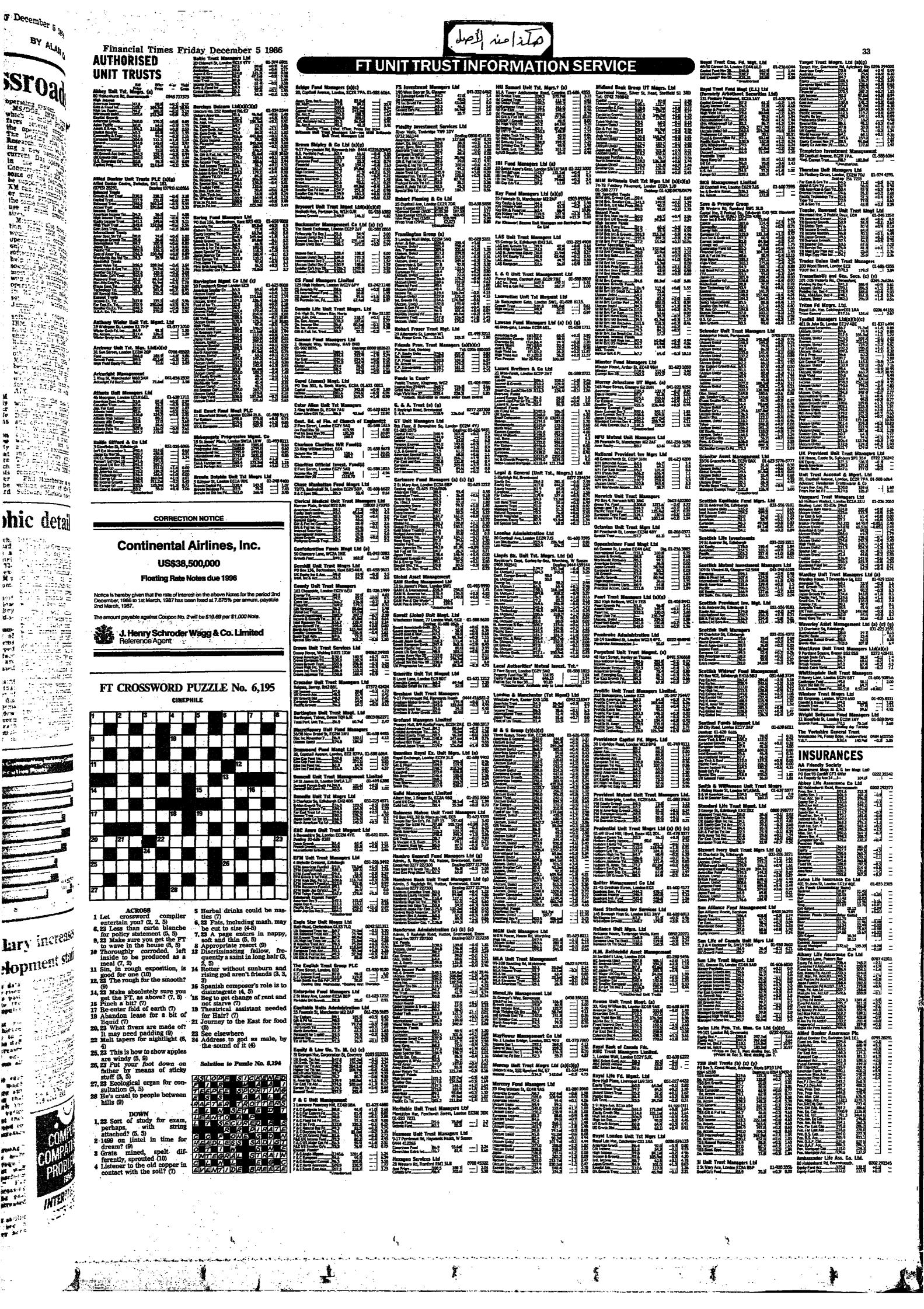
Despite the fact that skilled data processing staff are in short supply, and have been

for some time, the Year Book says the figures show the industry is not getting preferential treatment: "A year ago the average increases being paid to development staff were around 7.3 per cent. Staff in the private sector did 1.75 per cent better than those in the public sector."

The 817 instalations which responded to being asked to forecast salary increases over the next 12 months produced an average increase figure of 6.34 per cent: Computer Users Year Book, VNU Publications, 01-439 4242, 585.



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Financial Times Friday December 5. 1986 1165 1043 1035 1035 1036 1036 1036 1036 3 256 d 0 1775 0 557 d 5 150.0 166.0 166.0 177 5 5 114.5 5 114.5 5 207.0 5.74 126.4 126.4 126.4 126.4 126.4 126.4 126.4 126.4 126.4 127.4 1 北 144.5 1177.7 121.6 .... 102.4 -04 -04 -04 01-740 7070 +27 +20 +20 +12 +03 +33 -133 -133 -131 +15월 | Property | 186.0 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 196.1 | 1 . 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ORANGE JUICE 15,000 lbs. co

Jen 478.2 483.0 472.0 4 April 481.8 485.5 476.0 4 July 485.6 489.0 481.0 4 Jen 483.9 491.0 490.1 4 SILVER 5.000 tray oz. carts/tray oz

570.5

579.0

7.25

WORLD "11 lbs, cents/lb

LIVE CATTLE 40,000 lb. cents/lb

**CHICAGO** 

**Tapioca** 

angers

**Danes** 

import plan

By Hilary Barnes in Copenhagen

DANISH GRAIN producers are

The chairman of the Danish

The Danish farmers argue that

the EEC ought not to be in-creasing its imports of maize

substitutes when there is a European corn surplus.

The Danish pig producers traditionally grow their own maize for feeding to their pigs, while the Dutch, their chief

European rivals in the pigmeat export business, have relied in-

creasingly on cheap maize sub-stitutes from the Far East. The

Danes say this gives the Dutch an unfair advantage.

**Moscow denies** 

had not bought any American grain recently he said: "It is necessary that they have world market prices and that grain prices should be competitive."

Mr Aristov made his remarks

had bought 41m tonnes of grain in the last three years although it was only committed to buy 27m tonnes. US grain industry analysts

offered a different interpreta tion of the agreement, however

the past two years.

Molvbdenum

CHINA IS becoming increasingly important in the Moly-

bdenum market and could pro-

duce between 20m and 25m lbs next year, Mr Anthony Wright,

senior vice-president of Metal-metals conference in Nice yes-

metails conference in Nice yesterday, Reports Reuter.

grain pact

default

programme aimed at improving and adapting EEC fishing fleets over the next five years was agreed in Brussels yesterday, ter a marathon 22-hour nego-

The package — designed to set out the priorities for Community fisheries support over the next 10 years — was the subject of lengthy arguments over the last couple of days on a myriad of issues from fleet renewal and fish farming to early retirement and the search

for new markets.

Mr Michael Jopling, British president of the EEC fish council, halled the agreement yesrun from 1987 to 1991, comes terday as a "triumph for good sense and determination." Observers in Brussels were pointing out last night that he may need the same degree of perseverence later this month, when EEC Fisheries Ministers meet again to thrash out the sensitive question of annual The significance of yester-day's development is not so much the size of the new "pot" as the way in which it has been

(Ecu 295m) will go to the "renewal" of fishing boats of more than 33 metres — a policy intended to channel resources into improving the capability of bigger trawlers and encouraging Community fleets to look beyond EEC waters.

Other allocations include 80m for fleet modernisa-Ecu 125m for "aquaculture" (fish farming). Ecu 55m for exploratory fishing and Ecu 100m for "permanent cessation." There is also new

at a time when the EEC fish-ing fleet is suffering from excess capacity on the one hand, and diminishing stocks of fish on the other. The entry of fish on the other. The of Spain and Portugal into the Community at the beginning of this year, moreover, has increased the size of the EEC fleet by about 70 per cent, placed new demands on the common fisheries policy, and raised new tensions with third

biggest chunk of the spending points in negotiations was a quarrel between Mediterranean countries (notably, Italy, which alone voted against the pack-age) and "northern" member states over the size of vessels which should qualify for sup-port Argument also centred port Argument also centred on special aid to regions, with areas of France and the Canary areas of Fance and the Canary
Islands (for certain types of
expenditure) among those
added to the European Commission's original plans.

Parts of Scotland and Ireland

The Commission's emphasis on exploratory fishing in third "He is not up to his job and should resign," said the angry country waters was to some extent diluted by the insistence of some member states that Community waters should also

Plans to provide Ecu 50m for "social measures" — the laying off of boats and early retirement for fishermen — were dropped from earlier

proposals.

The package cannot be finally adopted until the European Parliament has given its "opinion" next week.

### **US** boosts cotton trade share

THE US share of world cotton August 1. Mr Carl Anders, an USSR, and 3 per cent in China trade is forecast to jump to 30 economist with Texas A&M and Pakistan. Consumption is from 9.6 per cent in the previous duced a surge in export sales, year, according to statistics largely to US foreign customers

Cotton's success is of par-Cotton's success is of perticular interest this year, because producers, along with rice growers, have been given special subsidies under a "marketing loan" programme. The scheme has depressed world prices, but US growers have "Mr Bussell Barlowe a Usdan Mr Bussell Barlowe and Mr Bussell Barlowe rice growers, have been given special subsidies under a "marketing loan" programme. The scheme has depressed world prices, but US growers have been repaid for the difference.

University, says it has pro-duced a surge in export sales, bales, up 2.4 per cent from last presented this week at the of long standing. Japan has US Agriculture Department's already purchased more than annual outlook conference,

Cotton's success is of par-than in 1985, and sales to

Increased use is expected to bring world cotton stocks down at the end of this season by 6m bales, to slightly more than 42m bales, with the US getting about two-thirds of the reduc-tion. World trade is expected to total about 23m bales, up 2.5m from last year and the largest since the record trade of 1979-80.

prices, but US growers have been repaid for the difference.

US grain producers have been urging the Administration to introduce a similar programme for their commodities.

The scheme cut US cotton prices by 40 cents per pound on competitive conditions," ne said. Mr Russell Barlowe, a Usda analyst, said the low prices are reducing world production to about 72.1m bales for 1986-87—
7m less than the previous year. Among the big producers, output is projected down 7 per then the marketing loan scheme will again be put into effect. For the 1987-88 year, the Usda has set a loan rate of 52.25 cents per pound for base-quality cotton. If the adjusted world price is below that rate,

### **Increasing citrus surplus forecast**

further and further ahead of covery in the all-important consumption, according to an Brazilian crop from the tem-

the way that massive new planting of citrus trees has continued long after the boom in demand experienced during the 1980s and 1970s has waned.

The 1980s and 1970s has waned. headaches will continue to and that the recent recovery

In the current season, the plunge in the first half of this projected to reach only 60m report says, both production year.

touched—despite the shock of the Johnson Matthey Bankers

But now it looks as if the five

will have to change their ways.

In response to some gentle prodding from the Bank of England, other banks and finan-

cial companies trading gold in London could next year have a

say in the running of the market.

matters like market regulation, new membership, and making representations to the Bank of

England. By the standards of some

WORLD CITRUS prices are and availability of citrus fruit

duct, acounting for about 40 afflict citrus producing counduction, and worth a total of well over \$1bn a year in exfrom the price trough recorded earlier this year may
not continue for long.

went over plon a year in
port earnings—continues to be
dogged by large carryover
stocks, which caused prices to

consumption, according to an Brazilian crop from the temauthoritative new forecast.

The gloomy projection, produced at a recent meeting of
officials from exporting and importing countries at the UN
Food and Agriculture Organisation in Rome, underlines
the way that massive new
leasting of the temstrate of 7 per cent in the
Brazilian crop from the tem1980s and 3.5 per cent in the
1970s, reaching 11.5 kg per head
of population at the beginning
of this deracte. However between now and 1990, the officials agreed, per capita total
that consumption growth might
not keep pace with production,
partly as a result of disruptween now and 1990, the officials agreed, per capita total
citrus consumption was expected to increase "only marginally"—by 1 per cent per
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year in the developed countries. have fallen short of their com-Even demand for processed citrus products was becoming saturated in some key consum ing countries. Assuming stable real prices and average weather conditions, the group projected world citrus production of 65m tonnes in

However, global demand was

More disturbing are the likely to come under increas-ing pressure for the rest of the already high level recorded this decade as production races in 1985-86, following a re-citrus consumption grew at an to the grains industry, said:
"The agreement is on a year to
year basis. What is overfulfilled
in one year does not carry over
to the next. That surplus does
not make the default less fiaannual rate of 7 per cent in the

55m in the most recent season.

#### LONDON MARKETS

COPPER PRICES rose sharply on the London Metal Exchange yesterday amid persistent cash buying and improving market sentiment. The cash price of grade A metal closed at £939.75 per tonne, up £16.50 on the day, toine, up £16.50 on the day, and the three-months price also rose by a slightly lesser amount. Traders could not pinpoint any single reason upset about an EEC offer to import from China 600,000 tonnes of sweet potatoes and 350,000 tonnes of taploca, both of them used as maize substitutes in pig production. for the movement, but some cited the continuing strike action at Noranda's Horne smelter in Quebec, which has caused a sharp reduction in stocks held by producers in North America. There are al-so suggestions of rising in-dustrial demand as con-The chairman of the Danish Corn Producers Association, Mr Erling Evendsen, has accused the EEC's Commissioner for Agriculture, Mr Frans Andriessen, of favouring farmers in his own country, the Netherlands, by encouraging imports of maize substitutes. sumers find that they cannot obtain supplies on a hand-to-mouth basis as readily as before, and rumours of attempts by producers to boost prices. Elsewhere on the LME, lead prices rose further amid a tightening squeeze on nearby supplies, with cash up by £8.75 to £364 a toune and displaying a widening premium over sumers find that they cannot

a widening premium over three-months; while zinc contipued its technical rally, rising £13 to £546.25.

LME prices supplied by
Amalgamated Metal Trading.

Official closing (am): Cash 779-80 (776.5-7), three months 783.5-4 (781.5-2), settlement 780 (777), Final Ket close: 795-6. Turnover: 19,360 tonnes.

|Unoffic'| + or | | close | — | High/Low MR BORIS ARISTOV, the Soviet Minister of Foreign Trade, said in Washington this Official closing (am): Cash 933-4 (924.5-5). three months 957-7.5 (949-95), settlement 934 (925). Final Kerb close: 958-9. week that his country has not been buying US grain because its prices are too high, reports Standard Renter.
Asked why the Soviet Union

Official closing (am): Cash 906-7 (887-8), three months 938-7 (927-8), settlement 907 (898). US Producer prices 63-66-50 cents per ib. Total turnover: 42,700 tonass. Mr Aristov made his remarks following a meeting with Mr Richard Lyng, the US Agriculture Secretary, and other senior officials of the US Department of Agriculture (USDA).

Moscow had "overfulfilled" its long term grain trade agreement with the US, the Soviet Minister claimed. He said it had hought 41m tonges of grain

LEAD

Official closing (am): Cash 382-2.5 (348.5-50), three months 328.5-7 (325-5.5), settlement 382.5 (350). Final Kerb close: 327.5-8. Tumover: 16.675 tonnes. US Spot: 24-29 cents per ib.

Kusia Lumpur Tin Market: Close 17.08 (17.00) ringgit per kg. Up 0.08

nofficial + or lose (p.m.) — £ per tonne Official closing (am): Cesh 543.5-4 (534-4.5), three months 541.5-2 (533.5-4), settlement 644 (534.5). Final Kerb close: 544-5. Turnover: 15,300 tonnes. US Prime Western: 44-47.50 cents per lb.

ZINC

Gold fell \$5 an ounce from Wednesday's close in the London bullion merket yesterday to finish at \$387-327-3274. The metri opened at \$382-382-324 and briefly touched a high of \$3824-3324 before slipping away to a low at the close. Light profit taking developed during the aftermoon in quiet treding. The dollar's firmer trend also encouraged liquidation athough deelers were generally confident that another assault on the \$400 level would soon be mounted. GOLD BULLION (fine ounce) Dec. 4

GOLD AND PLATINUM COINS Am Eagle.. 5401-403 Mapieles† 54023-407 Krg'rhd.. 5387-392 (£2710-, 2744) (£1371-13714) (£70-7054) (£277-27914) (£28-3114) (£631-6514) (£631-6514) (£521-4-54954) (£321-4-54954) le Krug.... \$196-197 le Krug.... \$100-101 Angel..... \$596-399 1)19 Angel \$40-45 New Sov.. \$91-94 Old Sov... \$21g-94 \$ 20 Eagle 460-500 Noble Piat \$490-500

Silve was fixed 5p an ounce higher for spot delivery in the London buillon market yeaterday at 376.35p. US cent equivalents of the fixing levels were spot 638c, up 6.75c; three-month 545.4c, up 7.1c; sk-month 553.3c, up 6.5c; and 12-month 568.5c, up 4.85c. The metal opened at 376-377ap (538-541c) and closed at 3721-374p (534-536c). SILVER Bullion + or L.M.E. + or per Fiding - p.m. Unoffici

LME-Tumover: 76 (27) lots of 10,000 cz. Cash high/low 375p; three months high/low 384.5p, final kerb 380-2p. SOYABEAN MEAL

Sales: 5 (105) lots of 20 ton

MEAT COMMISSION—Average far-stock prices at representative markets, GB—Cettle 94.48p per kg lw (+0.78). GB—Sheep 208.51p per kg est dow (+24.98), GB—Pigs 78.88p per kg lw

#### US MARKETS GOLD FUTURES weakened

INDICES

Dec. 5 Dec. 2M'th ago Year ago

1655,6 1655,3 1601,1 | 1705,1

Dow | Dec. Dec. | M'th Year Jones 5 2 ago ago

Spot 180,00190,08 — 191,58 Fut 119,04119,22 — 123,54

(Base: December 31 1931-100)

MAIN PRICE CHANGES

in tonnes unless otherwise stated

+25 3870

REUTERS

**DOW JONES** 

METALS

COFFEE

by \$4.16 per ounce in the February position, as a burst of dollar strength — in spite of depressed factory orders figures — again dampened enthusiasm, reports Heinold. However, the closing price enthusiasm, reports Heinold. However, the closing price marked a good rally after values had threatened to slump after hitting stops below the important \$390 level. On the coffee market speculation on whether ICO members would be able to impose binding quotas at next week's projected meeting managed to fuel further modest short-covering and new longs in what essentially remained a quiet market, with leading March delivery values climbing almost 2 cents on the day to close just beneath important resistance beneath important resistance beneath important resistance levels at 150 per psund. Some traders, however, expected that a further test of this level could yield some light profit-taking. Cocoa futures lost much of the ground gained so far this week, with prices pressured at

March prices pressured at key levels around \$1900 per

| Mickel | 164/1846 | 167/1876 | 167/1876 | 167/1876 | 167/1876 | 168/1876 | 167/1876 | 167/1876 | 167/1876 | 167/1876 | 167/1876 | 167/1876 | 167/1876 | 167/1876 | 167/1876 | 167/1876 | 167/1876 | 167/1876 | 167/1876 | 167/1876 | 167/1876 | 167/1876 | 167/1876 | 167/1876 | 167/1876 | 167/1876 | 167/1876 | 167/1876 | 167/1876 | 167/1876 | 167/1876 | 167/1876 | 167/1876 | 167/1876 | 167/1876 | 167/1876 | 167/1876 | 167/1876 | 167/1876 | 167/1876 | 167/1876 | 167/1876 | 167/1876 | 167/1876 | 167/1876 | 167/1876 | 167/1876 | 167/1876 | 167/1876 | 167/1876 | 167/1876 | 167/1876 | 167/1876 | 167/1876 | 167/1876 | 167/1876 | 167/1876 | 167/1876 | 167/1876 | 167/1876 | 167/1876 | 167/1876 | 167/1876 | 167/1876 | 167/1876 | 167/1876 | 167/1876 | 167/1876 | 167/1876 | 167/1876 | 167/1876 | 167/1876 | 167/1876 | 167/1876 | 167/1876 | 167/1876 | 167/1876 | 167/1876 | 167/1876 | 167/1876 | 167/1876 | 167/1876 | 167/1876 | 167/1876 | 167/1876 | 167/1876 | 167/1876 | 167/1876 | 167/1876 | 167/1876 | 167/1876 | 167/1876 | 167/1876 | 167/1876 | 167/1876 | 167/1876 | 167/1876 | 167/1876 | 167/1876 | 167/1876 | 167/1876 | 167/1876 | 167/1876 | 167/1876 | 167/1876 | 167/1876 | 167/1876 | 167/1876 | 167/1876 | 167/1876 | 167/1876 | 167/1876 | 167/1876 | 167/1876 | 167/1876 | 167/1876 | 167/1876 | 167/1876 | 167/1876 | 167/1876 | 167/1876 | 167/1876 | 167/1876 | 167/1876 | 167/1876 | 167/1876 | 167/1876 | 167/1876 | 167/1876 | 167/1876 | 167/1876 | 167/1876 | 167/1876 | 167/1876 | 167/1876 | 167/1876 | 167/1876 | 167/1876 | 167/1876 | 167/1876 | 167/1876 | 167/1876 | 167/1876 | 167/1876 | 167/1876 | 167/1876 | 167/1876 | 167/1876 | 167/1876 | 167/1876 | 167/1876 | 167/1876 | 167/1876 | 167/1876 | 167/1876 | 167/1876 | 167/1876 | 167/1876 | 167/1876 | 167/1876 | 167/1876 | 167/1876 | 167/1876 | 167/1876 | 167/1876 | 167/1876 | 167/1876 | 167/1876 | 167/1876 | 167/1876 | 167/1876 | 167/1876 | 167/1876 | 167/1876 | 167/1876 | 167/1876 | 167/1876 | 167/1876 | 167/1876 | 167/1876 | 167/1876 | 167/1876 | 167/1876 | 167/1876 | 167/1876 | NEW YORK ALLIMINIUM 40,000 lbs. cents/lb Close High L
Det 48.60 48.70 48
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Feb 49.25 —
Réarch 49.50 49.60 49
May 49.80 —
July 50.15 —
Sept 50.35 —
Dec 50.45 —
Jan 50.65 —
March 50.75 —
COCOA 10 tonnea, \$/tonne Barley Firt. Mar. 2114.00 -0.852113.00 Maize 6146.80 -26145.00 Wheat Firt. Mar. 2115.50 -0.80 2111.25 No. 2 Hard Wint 1 Dec 61.42 61.47 50.90 Feb 57.57 57.67 57.07 April 56.52 56.70 56.25 August 55.67 55.75 55.40 LIVE HOGS 30,000 bl. cents/ in tonnes unless otherwise stated. ‡ Unquoted. † Per 75-16 flesk. c Cents a pound. \* Cotton outlook. x Jan-Feb. t Dec-Jan. u Jan. w Feb. PORK BELLIES 38,000 lb, cents/lb 61.50 62.00 62.25 62.50 62.50 62.90

GOLD 100 troy oz, \$/troy oz

CRUDE CIL—FOS (\$ per barrel)—Dec.

GAS OIL FUTURES

US S

Turnover: 3,051 (2,767) lots of 100 tonnes.

Turnover: 75 (15) lots of 100 tonnes.

The market fell back after the New York March contract again falled to break through the key 700 level, reports C. Czamikow.

2,343 (2,419) lots of 50

tonnes, ...LOMDON DAILY PRICE—Raw augar \$160.50 (£112.00), unchanged (un-changed) a tonne for Dacember-

SUGAR

77,50-76,00 79,50

HEAVY FUEL OIL

Premium gasoline... Gas Oil...... Heavy fuel oil ......

396.5 390.0

Sales: 6.345 (3,288) lots of 5 tonnes. ICO indicater prices (US cents per pound) for December 3: Comp. daily 1379 138.23 (137.08); 15-day average 142.56 (144.03).

Opening at the highs, futures met light trade selling and levels seed theresize to a close near the lows of the day, reports Gill and Duffus.

tones.
ICCO indicator prices. Daily price for December 4: 38.18 (90.07); five-day sverage for December 5: 89.49 (89.68) US cants per pound. Daily price 1.626.49 (1,643.0); 10-day sverage 1,643.37 (1,648.77) SDRe per tonne.

**POTATOES** The market continued to drift gently down in thin volume to finish on a weak note close to the day's lows, reports Colay and Harper,

Yesterday's Previous Business close close done

Seles: 416 (378) into of 40 GRAINS

Business done—Wheat: Jan 110.75-10.50, March 113.75-3.50, May untraded, July 117.45, Sept 101.40, Nov and Jan untraded, Sales: 178 lots of 100 tennes. Barley: Jan 112.15-1.75, March 114.30, May untraded, Sept 100.70, Nov 103.35-3.25, Jan 108.25, Seles: 35 lots of 100 tonnes. 1.0MDON GRAINS—Wheat; US dark northern spring no. 1 15 per cent Jen 107.25. Feb 108.25, Merch 109.00. US no. 2 soft red winter Dec 110.00. Jen 112.00, Feb 114.00 sellers. French 111-12 per cent Dec 140.50. English feed fob Dec 112.50/13.00, Jen 115/15.76. Jan/March 118.25/118.75 buyers/sellers. April/June 119.75 sellers. Melze; US no. 3 yellow/french transhipmant seat

April June 118.75 seniers. Neaze: US
no. 3 yellow/French transhipment east
coast Duc 145.00. Barley: English feed
fob Dec 144.00 seiler Scottish, Dec
115.50 seller Kings Lynn, Jen 115.50
seller English/Scottish, Jan/March
118.25 seller English, Jan/March
118.25 seller English, Jan/March
117.50
seller Scottish.

HGCA—Locational ex-form spot prices (including co-responsibility levy of £3.373 a tonne). Feed beriey: S West 108.30, W Mids 110.00, N West 108.80. The UK monetary coefficient for the week beginning Monday December 8 is expected to change to. RUBBER

PHYSICALS — The London market opened easier, attracted routine husiness throughout the dey and closed quier, reports Lewie and Peet. Closing prices (buyers): Spot 63.00p (83.50p); lan \$1.00p (61.50p); Feb 61.25p (61.75p). The Kuels Lumpur fob prices (Malaysian cents a kilo): RSS No 1 216 (218) and SMR 191.5 (183).

FUTURES—Index 644, Jan 500-800. Jan-Merch 655-655, April-June 665-675, July-Sept 671-680. Sales; Nil.

Brent prices were weaker in very thin trade. Several mid-December dated North See cargo trades were reported done this week. January WTI opened 7c down on Nymex, traded within: a very parrow range during the morning and was 5c down at 1.30 EDT. In the petroleum products

January dalivery. White sugar \$184.00, down 50c.

Tate & Lyle delivery price for granulated basis sugar was £218.00 (same) a tonne for export.

International Sugar Agreement—(US cents per pound fob and stowed Carlibbean ports.) Prices for December 3: Daily price 5.30 (6.11): 15-day average 5.90 (5.88). Scandinavia, France and the US.
Frompt gas/oil was stable and forward
periods were week in thin trade.
Physical naphths remained stable
deepite good availabilities. Fuel oil
was weeker in a thin
Petroleum Argus, London.

402.3 Uct 16.00 16.14 405.6 Dec 16.12 16.24 406.8 Jan 16.12 16.14 WHEAT 6.000 bu min, 422.8 conta/60-lb bushel

FREIGHT FUTURES

The market weakened on lower physicals with good two-way trading, reports Clarkson Wolff. | Close | High/Low | Prev.

668/668 690/692 601/603 700/708 705 755 660 785 718 Tumover: 140 (192).

! Close | High/Low! Prev.

African coffee producers seek to curb price fall

AFRICAN coffee producers AFRICAN coffee producers have agreed to a co-ordinated sales policy to try to halt a sharp fall in world prices. The African and Malagasy Coffee Organisation after a three-day ministerial meeting said the Robusta prices drop was unjustified. The market was characterised by "fundamentally bullish elements."

The nine-member group The nine-member group would co-ordinate their marketing policies in order to check this unjustified fall in coffee

Coffee prices soared earlier this year after severe drought inthe world's biggest producer, Brazil, and led to suspension of an ICO quota system last February February.

day its executive board would introducing quotas.

Sales:



Traders fix the gold price at the London bullion market

market.

The members—N. M. Rothschild, Mocatta and Goldsmid, Sharps, Pixley, Samuel Montagu and Mase Westpac (formerly Johnson Matthey Bankers)—have yet to take any final decisions. But it seems that they intend to involve the most important of the market's 53 associates in its future management.

The bullion houses lost the bulk of this lucrative bullion business to the Swiss in 1968 (though they have recovered some ground since). But at the other markets the moves under discussion are a small change in traditional practice. The trading same time they were saved hy the rapid development of roundthe clock gold trading, which spiralled when the gold price took off in the 1970s. Mr Keith

the golden circle are surprised Smith, managing director of that the five old-established Mocatta and Goldsmid, said in bullion houses have moved at an interview earlier this year Bankers at the five houses argue that their response to the changes sweeping through the City are an indication both of the strength of their positions.

sions. But it seems that they intend to involve the most important of the market's 53 associates in its future management.

They will not be opening up the doors of the inner sanctum—the "fix," or twice-daily pricing meeting which is held around a table at the offices of Rothschild's, on St Swithin's Lane. But associates, particularly the 10 or so banks and African gold companies to sell surham Lambert, in the decision of the South African gold companies to sell surham Lambert, in the decision of the South African gold companies to sell surham Lambert, in the decision of the South African gold companies to sell surham Lambert, in the decision of the South African gold companies to sell surham Lambert, in the decision of the South African gold companies to sell surham Lambert, in the decision of the South African gold companies to sell surham Brothers (an American Express subsidiary), their gold through London after J. Aron (owned by Goldman Sachs), and the Bank of Nova Scotla. The Swiss bank Credit Sulsse started making markets in London some years ago and is to be followed next year by Union Bank of Switzerland.

Just as the five members of the fix were facing up to this challenge, they were hit by the Johnson Matthey Bankers crisis in late 1984. The Bank of Engineers are important players in the market.

land rescued JMB and eventually sold its bullion business to the Australian bank, Westpac Corporation. Mr Robert Guy, chairman of the London Gold Market, has said that no permanent damage was done to the market. But some traders outside the circle of the five argue that the fact that the Bank of England had to rescue JMB exposed the weaknesses of the market. They claim that it is showed it was undercapitalised and had too few members. Whatever the truth, the affair

strengthened the Government's resolve to press on with reforming City regulation. Under the proposals of the Financial Ser-vices Bill, which is before Parliament, the bullion markets (silver and gold), along with the foreign exchange and money markets, are to be regulated by the Bank of England — as they are now. The bullion markets successfully fought off an attempt by the Securties and Investments Board, which will be responsible for most other markets, to extend its authority over silver and gold. However, the Bank is looking

However, the Bank is looking for a greater degree of formal self-regulation than has existed before the so-called wholesale markets. It is also keen to make sure trading rules are liberal enough to allow in foreign competition.

Detailed guidelines on the regulation of wholesale markets are to be published next year by the Treasury. But in the meantime, the gold market is souding out its members on the changes they would like to see.

changes they would like to see. The proposals to involve associates in decision-making are part of these discussions. They are scarcely acting too soon. A number of the market-making banks and trading companies say that their turnovers are at least equal to those of the five members of the fix. The

SILVER

SOYABEANS OIL 60,000 lb, cents/lb S COOPERINGS

Since then prices have slumped and the ICO's London secretariate announced yester-

**EUROPEAN OPTIONS EXCHANGE** 

### FOREIGN EXCHANGES

### Short covering boosts dollar

Service Committee 112 mc

CHICAGO

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28250 and FFr 9.3275 from FFr 9.2475. Against the yen it improved to Y2325 from Y23225 and SFr 2.3775 compared with SFr 2.3500.

£	IN	NEW	YORK
_			

Dec 4	Latest	Previous Close
£ Spot 1 month 3 months 12 months	1.4300-1.4305 0.56-0.53 pm 1.79-1.74 pm 6.35-6.25 pm	1,4330-1,4340 0,57-0,56 per 1,81-1,78 per 6,75-6,65 per
Forward pres	niums and discor	ints apply to the

STERLING INDEX

		<u> </u>	
		Dec. 4	Previous
8.30	3/TI	67.8	68.0
9.00	am	67.B	68.0
10.00	ant	67.9	68.1
11.00	am	67.9	68.0
Moon	4. 17744   4. 64141	67.9	68.0
3.00	pro	67.9	0.83
2.00	pm	67.9	68.0
3.00	pm	67.9	68.0
4.00	O/TI	68.0	67.9

CURRENCY RATES

Dec. 4		Drawing Rights*	Chrrency Unit
Sterling	55	0,845301 1,20878	0.734306
Caradian \$	8.49		1.45169
Austrian Sch' Belolan Franc	8	16.8504 49.7292	43.2407
Danish Krone	7	9.01992 2.3922	7.84037 2.07931
Deutsche Mark Neth Guilder	31 <sub>2</sub> 41 <sub>2</sub> 91 <sub>2</sub>	2,70404	2.34927
French Frant	91 <u>.</u> 12	7.83289 N/A	6.81200 1441.71
Japanese Yen	3.0	195.762	170,799
Norway Krone Spanish Peseta	8	9.04772 162.102	7.87188 140.652
Swedish Krom _	712	8.29827	7.23112
Swiss Franc	201	1.99328 167.839	12.73320 -143.630
Irisis Pant		₩A	0.764502

" CS/SDR rate for December 3 1 67)80

CURRENCY MOVEMENTS						
December 4	Bank of England Index	Morgan Guaranty Changes %				
Sterling U.S. Dollar U.S. Dollar Canadian Dollar Austrian Schelling Belgian Krone Deutsche Mark Swiss Franc Guilder French Franc Lira	68.0 110.1 77.3 134.7 97.9 91.0 143.8 167.6 131.6 71.3 48.5	-25.4 +2.7 -12.4 +9.4 -5.5 +2.9 +20.1 +20.7 +13.3 -12.3 -15.4				

OTHER CURRENCIES

Dec. 4	£	S
Argentina	1.6840-1.6905	1.1770-1.1810
Australia	2.1850-2.1890	1.5280-1.5295
Arazii	20.32-20.43	14.20-14.28
Finland	6.9820-6.9925	4,8830-4,8850
Greece	196.04-199.48	136.89-139.20
Hong Kong	11 1370-11 1470	7.7815-7.7845
fran	109.10*	76.00*
Korea (Stb) .	1234 12-1245 28	863.30-868.30
Kurealt	0.41940.41980	0.29330-0.29340
Luxembourg	58.60-58.70	41.00-41.10
Malaysia	3.7055-3.7145	2.5910-2.5930
N. Zealand	2 8125 2 8225	1.9660-1.9715
Saudi Ar	5.3615-5.3670	3,7495-3,7505
	3.1355-3.1415	2 1915-2 1935
Singapore	3 1445-3 1670	2.2050-2.2100
	6.0250-4.2900	4.2105-4.3955
S. Ai. (Fn)	51.79-52.05	3617-36-27
Talwan	21.17722.05	30213041

U.A.E ...... 5.2515-5.2565 3.6725-3.6735 \* Sefling rate.

**MONEY MARKETS** 

### issue creates large shortage

CREDIT CONDITIONS on the London money market are likely to be tight today and on Monday because of funds tied up in the British Gas share issue. Credit was in short supply for this reason yesterday and the authorities were called upon to provide help on a large scale, including repurchase agreements in the morning and afternoon at attractive rates. This was not interpreted as an indication of lower interest rates however, but simply a sign of the difficult conditions created by the British Gas offer. The yield structure remained flat, with interest rates showing little change. Three-month interbank was steady at 11½-11¾ per cent.

Solution on the filts were purchased, including filts was bills in band 1 at 10½ per cent. 250m bank bills in band 3 at 10¾ per cent; £40m bank bills in band 2 at 10½ per cent; £50m Treasury bills in band 4 at 10½ per cent.

Another £46m bills were purchased, including filts was bills in band 2 at 10½ per cent. 250m the market on Detember 10 at 10½ per cent; £99m bank bills in band 2 at 10½ per cent; £90m bank bills in band 4 at 10½ per cent. 250m Treasury bills in band 4 at 10½ per cent. 250m Treasury bills in band 4 at 10½ per cent. 250m Treasury bills in band 4 at 10½ per cent. 250m Treasury bills in band 4 at 10½ per cent. 250m Treasury bills in band 4 at 10½ per cent. 250m Treasury bills in band 4 at 10½ per cent. 250m Treasury bills in band 4 at 10½ per cent. 250m Treasury bills in band 4 at 10½ per cent. 250m Treasury bills in band 4 at 10½ per cent. 250m Treasury bills in band 4 at 10½ per cent. 250m Treasury bills in band 4 at 10½ per cent. 250m Treasury bills in band 2 at 10½ per cent. 250m Treasury bills in band 2 at 10½ per cent. 250m Treasury bills in band 2 at 10½ per cent. 250m Treasury bills in band 2 at 10½ per cent. 250m Treasury bills in band 2 at 10½ per cent. 250m Treasury bills in band 2 at 10½ per cent. 250m Treasury bills in band 2 at 10½ per cent. 250m Treasury bills in band 2 at 10½ per cent. 250m Treasury bills in band 2 at 10½ per cent. 250m Treasury bills

UK clearing bank base lending rate 11 per cent since October 15

To Bank of England forecast a 3bn in money market liquidity money market shortage of £900m, from today until December 12, and provided total assistance of through a tender for special advances, at an interest rate of 5% per

In an early round of help the cent. Bids of up to F1 50m were authorities bought £176m bills outright, by way of £27m bank bills outright, by way of £27m bank bills in band 1 at 10% per cent; £8m bank bills in band 3 at 10% per not met. An earlier seven-day cent; and £141m bank bills in band 1 at 10% per cent. 4 at 1012 per cent. Before lunch another £227m 5.6 per cent expires today.

THE DOLLAR improved on short covering in currency markets yester day. Despite its bearish undertone, traders were a little wary to run to short on dollars in a rather thin market since the latter could have been influenced by any comments made by Mr James Bakar, US Trace was no intervention at yesterday's fixing in Frankfurt by the Bundeshank when the dollar in 1825 at menths age.

There was no intervention at yesterday's gixing in Frankfurt by the Bundeshank when the dollar conderence. There was still in US factory order appeared to have little effect.

The dollar closed at DM 1920 from DM 19725 and Y16280 compared from DM 19725 and Y16280 compared to have little effect.

The dollar closed at DM 1920 from DM 19725 and Y16280 compared with Y16225. Elsewhere if the conference by Mr James suggesting a lover dollar areaty year and a cut in trace to SFr 16800 from SFr 16315 and FFr 64375. On Bank of England figures, the dollar's exchange rate index rose from 1100 to 1101.

STERLING—Trading range against the dellar in 1886 is 24718 to the dollar closed at DM 1970 from the second quarter, which was generally showed little effect atthing dealers noted that third quarter GNP rose by 1 per cent fall in manufacturing industry orders was a relations.

A 19 per cent fall in manufacturing industry orders was a relative Ref from 673 stite egge.

A 19 per cent fall in manufacturing industry orders was a little disappointing but was generally showed in the dollar closed at \$182.20 compared with Y162.10 on the day and was content to track movements in the dollar's firmer trend, sterling managed to track movements in the dollar's firmer trend, sterling managed to recover against its European part experiments and FF 9.2475. Against the yen it improved to the provided some support although dealers noted that the condition of the day and was content to track movements in the dollar's firmer trend, sterling managed to recover against its European part experiments and for the provided some support although dealers noted that the doll

	Ecu Central rates	Currency amounts against Ecu December 4	% change from central rate	% change adjusted for divergence	Divergence
elan Franc Lish Krose man D-Mark Lish Galider In Post	43.1139 7.81701 2.11083 6.87316 2.37833 0.764976 1476.95	43.2407 7.84037 2.07931 6.81200 2.34927 0.764501 1441.71	+0.29 +0.30 -1.49 -0.89 -1.22 -0.06 -2.39	+1.10 +1.11 -0.68 -0.08 -0.41 +0.75 -1.91	± 1.5368 = 1.6403 ± 1.1127 ± 1.3659 ± 1.5059 = 1.6683 ± 4.0734
nges are for Ecu, t unclut Times.	herefore posi	tive change deno	ites a weak cu	rrency, Adjustma	nt calculated b

POUND SPOT-FORWARD AGAINST THE POUND

Dec. 4	Day's spread	Close	One month	% pa	Taree	% pa
U\$	1.4290-1.4335	14285-1.4295	0.58-0.55c pre		1.83-1.78 pm	5.05
Canada	1.9740-1.9811	1.9740-1.9750	0.49-0.40c pm		1.50-1.35 pm	j 289°
Herbertands .:	3184-322	3.21-3.22			44-4pm	513
Belgium	58.55-58.97	58.60-58.70		3.58	54-45pm	3.38
Denmark	10.6372-10.75	10.74-10.75	13-4 are per	1.19	34-24 pm	1.21
treland	1.0330-1.0460	1.0415-1.0425	0.20-0.38p dis	-334	0.65-1.00 des	-317
W. Gertteny .	2.814-2.854	284-2854		6.06	45-43 <sub>2 pm</sub>	632
Portugal	209.79-211.79	210.05-211.30	86-127 c ets	6.06	218-340 dis	5.29
Spain	191.39-192.91	192.65-192.90	16-34 c dis	1.56	21-71 ds	0.95
Italy	19521-19711	196412-196512	1 pm-2 lire dis	-0.31	3-parpos	0.31
Norway	10.6812-10.7712	10.744-10.754	54-54 ore 65	-6.14	217-23 06	-8.35
France	9.224-9.334	9.324-9.334			5%-5 pm	233
Sweden	9.8112-9.8814	9.874-9.884	112-112 are pm	1.59	414-414 pm	1.80
ritgil	232-233		13-14 y pre	6.77	41g-31, pm	6.77
Austria	19.81-20.00	39.87-20.00	94-73 ora pra	5.14	28%-25pm	5.37
Switzerland	2344-2384	2.374-2.384	112 214 c dis	6,94	44c-4 pm	6.94

Belgian rate is for convertible francs. Financial franc 59.05-59.15. Six-month forward dollar 3.68-3.63 c pm. 12-month 6.83-6.73 c pm DOLLAR SPOT-FORWARD AGAINST THE DOLLAR

Dec. 4	Day's spread	Clase	Cae contir	% pa.	Three months	% pa
UKt	1,4290-1,4335	1.4285-1.4295	0.58-0.55c pm	4.74		
(reland)	1.3630-1.3825	1.3630-1.3640	0.97-0.87pm		2.89-2.70pm	8.3
Cardetta	1.3810-1.3821	1.3810-1.3820	0.22-0.25c dis	-2.04	0.73-0.78pm	
Netherlands .	2.2215-2.2520	2.2495-2.2505	0.06-0.05c pm	0.29		
Beiglan	40.88-41.21	41.00-41.10	3-5c ds	-1.17	15-19 ds	-1.6
Denmark	7.42-7.524	7.51%-7.52%	1.70-2.30ore dis	-3.21	6.40-7.00 dis	-35
W. Germany .	1.9645-1.9950		0.25-0.221 00			1.2
Portugal	1471-1481					-103
Spain	133.25-135.00		62-72c dis			
Italy	1363-1376		5-6lite dis		152-17ds	
Horway	7.454-7.524		7.15-7.65 ore dis			-10.9
France	6.434-6.535		0.90-1.10c dis			-25
Sweden	6.85 6.93	6.91-6.9112	1.75-1.95 ore GS			-32
Japan	161.93-162.85	162.75-162.85	0.287 <sub>2</sub> -0.267 <sub>27</sub> pm	203		- 17
Austria			0.80-0.20gro pm	0.43		0.3
Switzerland		16635-16645	0.30-0.27c pm	207	0.84-0.79 pm	2.9

Beigien rate is for convertible francs. Financial franc 41.30-41.40.

c.4 }	Short terat	7 Days' notice	One Month	Three Months	Six Months	One Year
rling	107-114	114-114	114-113	114-115	11%-11%	214-111
S. Dollar	64-64	6464	64-64	64-64	6-61	64-64
n. Dollar	74.84	714-814	82-82	84.84	82.84	84.85
Gullder	511-62	57-64e	6-64	5H-5H	57-512	5片-5柱
, Franc	12-14	17-15	4.5-4.4	414-414	4-44	313-4%
otschmark	45 <sub>6</sub> 41 <sub>6</sub>	45,41	47,5	41,47	43-47	41.47
Franc	71-73	72.72	814 B14	812-812	814-813	85,81
llan Lire	9-11	10.11	104-114	101-111	105-11	1012-107
Fr. (Flat)	71-73	73-72	72-74	73-73	75-73	75-73
Fr. (Corl)	74-74	72-8	74.84	74-84	74-84	71-814
P	414-414	916-416	412-414	4,442	41-42	43,4%
Krone	8194	9-912	92-10	95-101 <sub>e</sub>	10-1012	104-10
lan S (Sing.)	64-63	64.6%	6462	61.67	6-61-6	664

Dec.4	£	S	DM	YEN	F Fr.	S Fr.	H FI.	Lina	. C S	. B
<u>£</u>	0.700	1.429		232.5 162.8		2.378 1.664	3.215 2.250	1965. 1375.	1.975 1.382	54 4
DM YEN	0.351 4.301	0.502 6.146	1 12.25		3.276 40.12	0.835 10.23	1.129 13.83	690.1 8452.	0.693 8.492	25
F Fr. S Fr.	1.072 0.421	1.532 0.601	3.053 1.198	249.3 97.79	10 3.923	2549 1	3.447 1.352	2107. 826.5	2.117 0.830	62 24
H F1. Lira	0.322 0.509	0.444 0.727	0.886 1.449	72.32 118.3	2.901 4.747	0.740 1.210	1.636	611 2 1000	0.614 1.005	38
CS.	0.506 1.705	0.724 2.436		117.8 396.4	4.724 15.90	1.204 4.054	1.628 5 482	995.2 3350.	1 3.367	20

FT LONDON INTERBANK FIXING

Ti FORDOM N	1 1 TO 1 TO 1	414 1 241				
(11.00 a.m. Dec. 4	) 3 mooths U	.S. dollars	$T^{-}$	6 months	U.S. dollars	
bid 6 %	Offe	r 6 &		id 5	Offe	r 6 lg
The fixing rates are the offered rates for \$10m of the banks, are National Paris and Morgan Gua MONEY RATES	quoted by the I Westminste L'anty Trust.	market to five	e reference	banks at 11.0	10 a.m. each	working (
NEW YORK (Lunchtime)		e month		.84 Three	Bonds	
Pringe rate	7½ 75 7½ 50 5(1 0a	ree month r month r year	5 5 5	55 Five ye 64 Seven 70 10 year	eryear	
Dec. 4	Oversight	One Month	Two Months	Three Months	Six Months	Lombar
Frankfort Paris Zunich Amsterdam Totyo Milao Brussels	450-4.60 71-712 7-1-1- 8-1-1- 3.96875 11-1112 6.70	4,65-4.80 7,2-7,2 41 <sub>4</sub> -43 <sub>9</sub> 6-61 <sub>9</sub> 4,46875 115-113 7,2-7,2	4.65-4.80 712-758	4.60-4.75 7.2-711 4.1-4.3 57-6 4.34375 111-1114 77-712	4.65-4.80 7/4-718	55 7 - - -
Dubilis		14.144	144-143	141.143	141-14%	=

**LONDON MONEY RATES** 1112-5 114-11 Interbank
Sterling COs.
Local Authority Deposits
Local Authority Bonds
Discount Market Deposits
Company Deposits
Flumice House Deposits
Treasury Bills (Bay)
Bank Bills (Bay)
Fite Trade Bills (Bay)
SOR Linked Deposits
SOR Linked Deposits
FCI Linked Deposits ū ũ ased for resale to the market on December 10 at 1033-1013 per cent. 12 In Amsterdam call money rose to 614 per cent from 512 per cent. The Dutch Central Bank added Fl

1012-10% 1116 5.95-5.90 612-612 72-71 Treasury Bills (sell); one-month 10½ per cent; three-months 10½ per cent; Bank Bills (sell); one-month 10¾ per cent; three months 10¾ per cent; three months 10¾ per cent; three months 10½ per cent; Treasury Bills; Average tender rate of discount 10.6692 p.c. ECGD Fixed Finance Scheme IV reference date November 1 to 28 (inclusive); 11.248 per cent. Local Authority and Finance Houses seven days' notice, others seven days' fixed. Finance Houses Base Rate 11½ per cent from December 1, 1986: Bank Deposit Rates for sums at seven days' notice 4.35-4.375 per cent. Certificates of Tax Deposit (Series 5): Deposit Scholl, 100,000 and over held under one month 10½ per cent; one-three months 11½ per cent; three-six months 11½ per cent; dif-nine months 11½ per cent; media 11½ per cent. Under £100,000 10¼ per cent from December 3. Deposits beld under Series 5 10¼ per cent. Deposits withdrawn for cash 5½ per cent. advances of F1 1.6bn, at a rate of

FINANCIAL FUTURES

### Gilts and US bonds recover

LONG TERM gilts and US Treasury bond futures recovered from weak starts to close at the day's highs on the London International Financial Futures Exchange yesterday. Turnover in long term gilts was relatively modest by recent standards, at around 17,000 contracts, but late short covering pushed March delivery up to the day's peak of 107-31 at the close, compared with 107-19 on Wednesday, and an opening level of 107-09. The depressed start to trading followed a weak the D-Mark against the dollar and sterling bond an initial firming of the D-Mark against the dollar and sterling forcess was reversed later in the day. followed the pound, but this process was reversed later in the day. followed speculation about a cut in the Federal Reserve's discount rate. Dealers commented that a cut is now widely forecast, but the timing remains in doubt. This has lead to a rejuctance to sell bond futures, but no strong trend to buy.

Today's November US unemployment by the dollar and sterling bond and gilt market. A slight fall from October's 7 futures received a boost from a lar-

LIFFE LONG CILT FUTURES OPTIONS

LONDON

20-YEAR 12% NOTIONAL GILT £50,000 32nds of 100%

Close High Low 95-47 95-53 95-48 95-48 end Volume 15 (10)

Close High Low Prev. 162.00. 162.70 161.50 162.65 164.70 165.00 164.90 165.40 et velume 421 0.4040 5 day's open int. 3,543 (2,897)

THREE-MONTH STERLING E500,000 points of 100%

U.S. TREASURY BONDS 8% \$190,000 32nds of 190%

**CURRENCY FUTURES** 

IMM-STERLING Se per £

POUND-S (FOREIGN EXCHANGE) Spag 1-cells 3-meth 6-meth 12-meth 1.4290 1.4234 1.4110 1.3925 1.3612

LIFFE-STERLING EZS,000 \$ per £

Ciose High Low 1.4308 1.4295 1.4294 1.4125 1.4109 1.4104 1.3940 — ed volume 50 (96) 5 day's open im 1.690 (1.685)

Lastest High Low Prev 1.4330 1.4330 1.4270 1.4305 1.4145 1.4080 1.4120 1.3920 1.3940 1.3940 1.3835 1.3835 1.3780 1.3825

115-114 115-114 115 115 115

Mar. June
10.21 9.47
8.28 8.09
6.42 6.32
5.02 5.07
3.40 3.59
2.31 2.59
1.39 2.07
1.63 1.31
ne total, Calls 3
total calls 7
total calls 7

Price Mar. 12
90 10.21 9
92 8.28 8
94 6.42 6
96 5.02 5
98 3.40 3
100 2.31 2
104 0.63 1
Estimated volume total,
Previous day's open int,

Pers—Last Jan. Feb. — 0.05 0.05 0.35 0.65 1.45 3.05 4.03 7.35 7.95

U.S. TREASURY BONDS (CBT) 8% \$100,000 32nds of 100%

Latest High 101-11 101-11 100-11 100-12 99-10 99-11 98-11 98-11 97-12 97-12 96-15 96-15 95-21 95-21

94-09

SWISS FRANC (IMM) SFr125,000 \$ per SFr

94-09

Latest High Law Prev. 0.6075 0.6079 0.6060 0.6084 0.6012 0.6107 0.6089 0.6117 0.6136 0.6136 0.6135 0.6141

101-31 101-03 — 100-04 99-00 99-04 98-05 98-05 97-06 97-07 96-13 96-12 95-19 95-18 — 94-06 — 93-16

Puts—Last
Mar. June
0.05 0.27
0.12 0.47
0.25 1.12
0.50 1.51
1.24 2.39
3.23 4.51
4.611
Puts 0

Calls 585 Puts 409

Calls—Lact
Mar. June Sept. Dec.
1.13 1.16 — 0.00
0.89 0.95 — 0.00
0.45 0.75 — 0.00
0.44 0.57 — 0.00
0.26 0.41 — 0.08
0.13 0.28 — 0.31
0.05 0.18 — 0.56
open int: Calls 2,037 Pug. 2,119
ne, Calls 0 Pugs 0

Dec. March Jone

Laiesi High Low Prev. 0.6158 0.6162 0.6147 0.6167 0.6194 0.6187 0.6173 0.6191 0.6210 — 0.6210 0.6210 0.6245 — 0.6245

ing level of 107-08. The depressed the dollar and sterling bond and gilt start to trading followed a weak close overnight, and a fall of sterling ger than expected fail of 3.6 per cent is expected, but traders will ger than expected fail of 3.6 per cent in october US factory orders, following a rise of 3.4 per cent in forecast to be relatively low. Encouraging West German gross national product growth in the third

Feb. 87 Aug. 87 May. 87 Vol. Last 21.50 8 2 2 50 FI.223.55 5.20 3.20A 7 11.70 2.70 4.40 7 10 LIFFE US TREASURY BOND FUTURES OPTIONS LIFFE FT-SE 100 INDEX FUTURES OPTIONS

> 77-1-1-162-1-1-17-14-1-1-517-82-1-1-1 FLBB.60 FI.115.80 L16570 FI.74.30 FL95 Mar. 0.90 2.55 5.45 9.45 16.10 20.90 20.20 3.50 8.90 3.70 4.70 8.50 1.20 0.40 8.70 7.308 3.50 25 6.90 FL178.50 F1.208 B=Bid A = Ask C=Caft

В	ASE	LENDING	RA	TES	
	%		%		%
AEN Back	ñ	Gröbank R.A ,	ñ	● Morgan Grenfell	11
Adam & Company	<u>11</u>	Citibank Savings	1245	Max Credit Corp. Ltd	11
Allied Arab Bk Ltd	11	City Merchants Bank	n	Nat Bit of Kawait	ц
Allied Dunbar & Co		Clydesdale Back	12	National Girobank	
Alfied Irish Bank	11	Comm. BR. N. East	11 -	Wax Westmoster	11
American Exp. Bk	11	Consolidated Cred	n	Horthern Bank Ltd	
Amro Bank		Co-operative Bank "	u	Noneich Gen. Trest	
Henry Austracher	11,	Cyprus Popular Bk	11,	PK Funans. Intl (UK)	
ANZ Banking Group	11	Descan Lawrie		Provincial Toest Ltd	
Associates Cap Corp		E. T. Trest		R. Raphael & Sons	11
Basco de Bilbao	11	Equator'i Tst C'p pic		- Rozburghe G'rautee	113
Bank Hapos Hon		Exeter Trest Ltd		Royal Bk of Scotland	11
Bank Lewsk (UK)	11	Ficancial & Gen. Sec	11	Royal Trust Sank	11
Sank Credit & Comm		First Nat. Fig. Corp		Standard Chartered	П
Bank of Cypros		First Nat. Sec. Ltd		Trustee Savings Brik	11
Back of Ireland		<ul> <li>Robert Fleming &amp; Co</li> </ul>		UDT Mortgage Exp	712
Bank of India		Robert Fraser & Ptrs		United 8k of Krevar	
Bank of Scotland		Griodfays Bank		United Mizratii Bank	11
Barque Belge Ltd		· Guirress Wahon		Westpac Broking Corp	ц
Bardays Bank		HFC Trust & Savings		Whiteaway Landau	
Benchmark Tst Ltd		Kambro Bank		Yorkshire Bank	11
Beneficial Trust Ltd		Heritable & Geo. Tst		Members of the /	
Berliser Bask AG		● H#I Same: ;		Houses Committee.	• 7
Brit, Bik of Mid. East		C. Hoare & Co		eposits 6.69%. 1-month	7.0
Brown Shipley		Hongkong & Skangh'	┷.	Top Tier—£2,500+ at 3 notice 10.03%. At c	
CL Bank Nederland		Knowstey & Co. Ltd	44/2	[]0,000+ remains d	
Canada Permanent			и .	Call deposits £1,000	
Cayzer Ltd		Mase Westpac Ltd	n (	54% gross. ¶ Mortgage I	
Cedar Holdings	12	Meghraj & Sans Ltd	11 4	Demand deposit.	6.6
Charterboose Bank	11	Midland Bank	11	Mortgage 124%.	

SWORLD VALUE OF THE DOLLAR BANK OF AMERICA GLOBAL TRADING ECONOMICS DEPT., LONDON



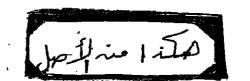
The table below gives the rates of exchange for the U.S. dollar against various currencies as of Wednesday, December 3, 1986. The exchange rates listed are middle rates between buying and selling rates as quoted between banks, unless otherwise indicated. All currencies are quoted in foreign currency units per one U.S. dollar except in certain specified areas. All rates quoted are indicative. They are not based on, and are not intended to be used as a basis for, Bank of America NT & SA does not undertake to trade in all listed foreign currencies, and neither Bank of America NT & SA nor the Financial Time ibility for errors.

Bank of America Global Trading, London, New York, Tokyo, San Francisco, Los Angeles, Toronto. SDR1=\$US1.20876 As of December 3, at 11.00 a.m. 24-hours a day trading capability. Enquiries: 01-634 4360/5. Dealing: 01-236 9861 VALUE OF CURRENCY COUNTRY COUNTRY CURRENCY COUNTRY CURRENCY

	Afghanistan Afghani (e)	50.60	Gitsraltar P	Pound*	1.432	Papua New Guinea	Kina	0.9723
_	Albania Lek Algeria Dinar	7.0531 4.63	Greece	Practima .	138.45	Paragray	Guarani (c)	240.00
- 1	Andorra	6.49	Graeniand	lanish Xrone	7.48	Paraguay	Emarani (d)	320.00 610.00
ı.	Andorra	134.05	GreenadaE	Lancean s	2.70 6.49	i_ 'Y	leti (a)	13.95
<u>2</u> ∤	Angola	29,918	Guarante F	15.5	1.00	Pen	leti (f)	18.43 .
	Antigua E. Caribbean \$	2.70	500000000000000000000000000000000000000	Juetzai (o)	1.00	Philippines	Peso	20.478
	Angola Kwanza Antigua E. Caribbean \$ Argentina Austral Aruba Fiorin Australia Dollar	1.179	Guarante U	petzal (b. i)	2.62	Philippines Pitcairn Islands Poland Portugal Puerto Rico	N.Z. Dollar	1.972
5	Aruba Florin	1.80	Guinea Bissau	<sup>2</sup> eso 1	170.479	Poland	Zioty (e)	199.21
Ó	Australia Dollar	1.5337	I a deservation — — — — — — — — — — — — — — — — — — —	rates 2	340.00	Portugal	Escudo	147.63
0	Austria Schilling Azores Portuguese Escuto	13.945 147.63	LE COMMENTE	race (j)	300.00	Plierto Kico	0.5. 5	1.00
5		147-55	GLYSTA D	XOI IZT	4.4083	Qatar	Kuyai	3.641
_	Bakamas Dollar	0.3769	Guyana	Ameida	5.00 2.00	Receion isie de la	rrenist rranc	6.49 4.30
	Release's Islands Consict During	134.05	Honduras Republic	emoire (d)	2.10	Romania	Leu 107	10.66
,	Bahrain Dinar Balearic (stands Spanish Peseta Bangladesh Taka	· 30.80			7.7795	Reanda	Franc	84.9725
il		2.0113	Hungary Fi	orint (3)	46.214	St. Christopher		2.70
3	Belgium (Franc (c)	42.603	Hungary Ficeland Kindia Rindonesia R	Crona	40,52	St. Helena	E. Carrocean 3	1432
	(Franc (f)	42.855	India R	tupee	13.14	St Lucia	E. Carlobean S	270
	Belize Dollar	2.00	Indonesia	gribigh (	1653.00	St. Lucia St. Pierre St. Vincent	French Franc	6.49
_	Berlin	324.50 1.00	tran R	CTBH (D)	76.3594 0.3109	St. Vincent	E. Caribbean \$	2.70
_	Rhetter Meulteret	13.14	Irish Renablic D	hint*	1.373	Samta (Mastern)	Tala 1	2.246
	Peto (o)	1912000.00	Israel	iew Sheket	1,484	Samoa (US)	USS	2.00
- 1	Bolivia	1923000.00	iraq Dirish Republic Planaki	lra .	1373.50	Samoa (US)	Itahan ijira	1373.50
-,	Botswarra	1.8447	Jamaka D	olar (a)	5,48			<i>37.4</i> 35 <u>1</u> 3.75 <u>1</u>
	Brazii Cruzado (p)	14.207	Japan Y Jordan Di Kampuchea R Kenya Si Kora (North) W Kora (North) W	en l	162.35	Seychelles Seychelles Seychelles Sierra Leone Singapore Solomon Islands Somali Republic	C.F.A. Franc	324.50
- 1	Brumel Dollar	2.19 0.902	Jorden	linar j	0.3485	Seychelles	Rupee	5.9851
	Burkina Faso	324.50	Venta	SHELL Shellsham	n.a. 15.8882	Sierra Leone	Leone	31.00
~ 1	Ruma Kesi	7.039	Kiribati	renny Instruction Police	1.5337	Singapore	Dollar	2.19
í.	Berundi Franc	- 101.509	Korea (North)	Von	0.94	Solomon Islands	Dollar Marina dan	1.9493
- 1	Cameroum Rp C.F.A. Franc	324.50			864.50	Sometrice	Similing (q)	110.00 4.4944
	Canada	1.383	Kırwalt D. Laos P'les D Rep K	inar ]	0.2936	South Africa	Rand (c)	2.2114
_	Cameroum Rp	134.05	Laos P'les D Rep	Cap j	35.00	Spain	Peseta	134.05
-1	Cape Vertie Islands Escudo	89.2698	Lebanon P	ound (	66.25 2.2114	Spanish ports in		
11 J	Cayman Islands Dollar Central Airica Rep C.F.A. Franc	0,835 324,50	l iborbs	Maigra	2.2014	North Africa	Spanish Peseta	134.05
18	Chad C.F.A. Franc	324.50	Libva	Hear I	0.3182	Sri Larka	Rupee	28.508
% [	Chile Pesa (a)	199.36	Liechtenslein S	wiss Franc	1.652	Surface Bassakille	Poend (a)	2.45
ខ្ល	Chile Reminible Years Colombia Peso (a) Comoros Carta Franc Congo People's Rep. of C. F.A. Franc Costa Rica Co	3,722	Lebanon P. Lebanon P. Lebanon P. Lebanon P. Lesotho M. Liberia D. Likya D. Lichtenstein S. Lusembourg L. Listanon D. Listanon	uxembourg Franc	42.603	Spanish ports in North Africa	Power (f)	2.93 4.00
21	Colombia Peso (o)	215.11	Macao P Madagastar Dem. Rep. F	ataca	8.0868	Surinam Swapiland Sweden Switzerland Switzerland Syria Syria	Cuilder	1.785
٦ŀ	Comoros C.F.A. Franc	324.50	Madagascar Dem. Rep Fr	TRINC	731.358	Swaziland	Lilangeni	2.2114
	Congo People's Rep. of . C.F.A. Franc	324.50	Madeira P Malawi K Malaysia R	OLINGHESE ERCHOO	147.63	Sweden	Krona	6.893
m	Costa Rica Colon Costa d'Ivoire C.F.A. Franc	58.28 324.50	Malaysia	inocit i	1.9736 2.596	Switzerland	Franc	1.652
- 1	Cuba	0.8033	I Malcuve Islands . Dr	toffices I	7.00	Syria	Potend (a)	3.925
- 1	Cuba Peso Cyprus Pound* Czechoslowskia Koruna (9)	1.9346	Mali Republic C.	F.A. Franc	324.50	Tahean Tanzaria Thailand Togo Republic Tonga Islands	Dollar (o)	36.23
- 1	Czechoslowakia Koruna (p)	5.75	Male	ira"	2.6774	Tanzania	Shilling	49.248
ſ	Denmark Krone Djiloudi Rep. of Franc	7.48	Martinique Fi	radic	6.49 74.80	Tent Bourbill	SEA E	26-22 324.50
-1	Dilbouti Rep. of Franc	177.00	Mauritine D	ndonina }	13.22	Tonga Islands	r.A. rraec Pa/2003	1.5337
- [	Dominica Republic Peso (d)	2.70 3.05	Matta Li Martinique Fi Mauritaisia O Mauritius R Mexico P	eso (d)	877.00	Trinidad & Tobago	Dollar	2.409
- 1	Dominican Republic	3.03	MEXICO (Pi	eso (e)	866.00	11 years of 1 consider (1	Dollar (h)	3.60
-1	(Figure (d)	145.10	Miquelon Fr Mortaco Fr	rench Franc	6.49	Tunkla 1	Dinar (	0.835
- 1	Ecuador(Sucre (d)	146.50	Monaco Fr	rench Franc	6.49	Turkey	ira	748.67
- 1	Egypt (Pound (o)	0.70	I MONODIA	DESCRIPTION I	3.3555 2.70	Turks & Calcos Islands	US >	1.00 1.5337
-	Pound (b)	1.36	Monserrat E. Morocco DI Mozambique M	. Candocal 3	2./0 8.73	Tingle	erchtenes Agnes	1395.52
ı	El Salvador (Colon (d)	250	Mozambloue	irnam letical	8.73 39.812	Uganda	Dishere	1395.52 3.673
_ 1	(Colon (d)	5.00	Namihia C	A Danei	2.2114	United Kingdom		1.432
. 1	Equatorial Guinea C.F.A. Franc Ethiopia	324.50 2.0636	Namibia S. Naunu Islands	ustralian Dollar	1.5337	Urecusy	Peso (m)	174.80
ij	E40949 297 (0)		Negal R	HOSE WITH TY	2).40	UruguayUSSRVanuatuVatican	Rouble	0.6841
٠,	Faeroe Islands	7.48 1.432	Nepal Ri	uilder	2,2397	Vankatu	Janu (6)	117.476
- 1	raikand islands Pounc	1.1601	Netherlands Antilles Go	ulider j	1.80	Vatican	ira	1373.50
1	Figure Marks	. 4.886	New Zealand Do	oliar j	1.972	(1	Solivar (o)	7.50
- 1	Fiji Dollar Finland Markka France France	6.49	Nicaregua	ordoba	900.00	Venezuela{	Sokvar (g) (1)	7.50
- 1	French C'ty in Africa C.F.A. Franc	324.50	Nicaragus	ordoba (o)	70.00		Solnar (d)	25.20
ı	French Guiana Franc	6.49	No   No.	0.0009 (0)	1500.00	Vietnam	Jong (0) (7)	80.00
ŀ	French Guiana Franc French Pecific Islands C.F.P. Franc	118.00	TRIGET KEBUDIK	,r.A. Franc	324.50	Virgia (Slands (British) (	15 %	1.00
s I	Gabon C.F.A. Franc	324.50	Niger Republic C. Nigeria	and (0) (3)	3.5121 2.468	Virgin Islands (US)	18.5	1.00
ĺ	Gambia	·   ~758	Norway Kr	gine (0) (3)	7.502	Yemen	(IBI	10.50
- 1	Germany (East)	1.9813				Yemen PDR	JINAL .	0.343
_[	Germany (East) Osumark (o) Germany (West)	1.9813	Oman Sultanete of Ri		0.385	Tugoslavia I	Allel S	426.39 65.5118
12:1	Ghana	151.00	Pakistaa Ri	upee	17.258	Zambia manamana P	(wacha	15.2905
ᅋ	ender an immercanication (Cedi (U)	90.00	Panama Ba	T005	1.00	Zimbabwe	Miar	1.6835
"			<u> </u>			Singerine insperimental principal	Tarren.	

n.a. Not available. (m) Market rate "U.S. dollars per National Currency unit. (a) Freemarket central bank. (b) Official rate. (b) Floating Rate. (d) Freemarket. (e) Controlled. (f) Financial rate. (g) Preferential rates. (h) Non essential imports. (i) Floating tourist rate. (j) Public Transaction Rate. (p) Exports. (l) Priority Rate. (n) Essential imports. (p) Exports. (l) Venezuela: For debts incurred prior to February 1983. (2) Ghana, 19 Sep 86: Cedi. citical Introducted. (3) Hungary, 23 Sep 86: Form devalued by approx. 9%. (4) Paraguay, 24 Sep 86: Gharanal devalued by approx. 25%. (5) Nigerla, 26 Sep 86: Bernaral devalued by approx. 25%. (5) Nigerla, 26 Sep 86: Cedi. citical rate. (6) Vanuato, 23 Oct 86: Vatu devalued by approx. 14.1% against SDR. (7) Vyetnam, 7 Nov 86: Dong devalued by approx. 81%

	Steck	FUNDS   Price  + or   Yield     E   -                           to Five Years)   1002 -1,   13.23   10.90	I 50% 26% Cae	Steck   1	lcz  + ar Bir   Y	: I	ONDC	N SH	ARI	E SE	RVICE	1986 High Low 73 47 Bu 44 38 H	Street Price 13 Street Price 14 Price 14 Price 15 Price 1	+ or 64 Cvr 974	9.2 313 130 9.9 5307 515 123 63 37	Stack Amber Group FM20 Ang. African Fin 7-2p. Jacob North:	Price - Set 295 -3 (185% 5255 +1 (185% 541 - 0.4 116 +2 43.0	29 41 12 4 20 4 - 23 - 24 38 15
9821 923 E-ch 1914 974 E-ch 1914 974 Fran 1914 964 Trea 1974 974 Trea 1994 922 Trea 1994 974 Trea 1994 974 Trea 1994 864 Trea	as 104,0ctr '87 bi 24,0ct 1987 bi 104,0ct 1987 ding 64,0c 65-87 as 130c 1987 as 130c 1987 as 120c 1988 as 94,0c Cr '88 as 94,0c Cr '88	993+6 10.28 11.27 984+1 12.24 9.30 9.30 994 10.53 10.52 994 10.53 10.22 994 10.07 13.10 12.0 7.99 10.3 10.0 10.3 10.0 10.3 10.0 10.3 10.0 10.3 10.0 10.3 10.0 10.3 10.0 10.3 10.0 10.3 10.0 10.0	4274 3334 Cnic 1224 7746 1314 3142 2134 Cog 550 654 Con 2512 1654 Con 87120 11120 Con 1120 379 (VCC 1334 356 Cuff	Fed Fig. Corp	124 1 224	1986 1986 1 118 32 0 1 118 32 0 1 588 45220 483 276 0 125 124 0 123 84 0 138 75 0	Stock Stock Pric Stock Stock Pric Stock St	1 -2 +1.75 13 27 4 6 -1 +17.0 25 49 9 6 -1 +5.74 51 18 11 	15 24 1 15 42 Z 12 525 41 54 250 15 54 250 15 51 80°2 5	Stack Stormgard 10p Superdrug Strs. 10p 1 Superdrug Strs. 10p 1 #7 # S Stores 5p 1 Tabet & British 5p	240 13.0 3.1 1.8	PME 190 40 84 8 8 8 8 8 8 8 8 8 8 8 8 8 8 8 8	active of Hodge 43 active of Hodge 44 active of Hodge 44 active of Hodge 45 active of Hod	4 19 11 10 10 10 10 10 10 10 10 10 10 10 10	150 150 150 150 150 150 150 150 150 150	Applefore (A. & P. Tup Arenson 10p Armour Trast 10p Admiter Ind. Tel. 5p Assoc. 8r. Eng. 1p Do. Boccumovader Assoc. Esserty 50 Assoc. Esserty 50	228 6.0 45 1.1 5 87 195 87 313 16.0 31 16.0 105 16.0 10	29 37 13 42 34 7 62 20 11 - 30 - 58 - 4 35 22 16 30 44 20 40 21 13
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264 104 fress. 944 804 fress. 1434 1175 fress. 100 764 fress. 714 564 fress. 136 1104 Each 1 47 383 Consok	113pc 2003-07   87-2007   133pc 04-08   80c 2009   5-5pc 2008-1211   7-4pc 2012-15ct   12pc 13-17   Undates	105 4 1115 1102 22 - 2 1057 1056 1105 1107 1056 1105 1105 1105 1105 1105 1105 1105	16 <sup>3</sup> / <sub>1</sub> 875p WEcto 903p 350p Golden 986p 350p Golden 461e 289p WGran 33p 10p WGr P: 12 <sup>3</sup> / <sub>2</sub> 620p WGrlf 15 10 <sup>3</sup> / <sub>2</sub> VHawf	Bay Mines	200   0.7	103   67 N/m 160   41   Wi 290   157   Wi 220   120   Wr 220   120   Wr 297   195   AS 242   160   AU 450   290   AU	etiero Bros	115 24 16 29 -6 60 5115 05 18 -3 162 0 69 12 17 -1 13.75 33 29 13	39 346 100 3 445 351 3 147 351 8 100 62 8 8 25 46 62 42 8 355 235 7 228 220 7 375 250	Elec. Data Procs. Sp Electronic Machine 8 Electronic Restals	131 45 (22 44 24 13	37.4 46 24.5 Said 1.9 53 27 Seid 1.0 336 180 Said 1.1 149 83 600 1.2 52 52 52 52 52 52 52 52 52 52 52 52 52	100 111 116 E Gordon 10p 117 116 E Gordon 10p 177 177 177 177 177 177 177 177 177 17	-2 15.22 22 6.7 10 10.22 22 39 10 11.7 18 5.0 15 -8 1965 27 3.9 10 -8 1965 12 85 32 -1 10 -1 17.5 26 44 11 -10 16.65 28 20 14 17.5 25 40 25 40 11	1 148 76 1 94 25 2 568 354 8 115 632 8 115 632 8 115 236 6 198 152 5 198 152 5 310 206	Contect 11   pct. n 1996	8 10.75 6 32 17.75 6 62 3.5 1 62 15.5 1 81 2.5 1 5 1705865 8 5 1705865 8 6 170586	68 0.7 28.8 
53   45   Corr.3 351, 282, Treas. 271, 232, Treas. 273, 232, Treas. 120, 115, Treas. 1971, 99   Do. 2 1274, 1084, Bo. 2	34gc '61 Aft 36c '61 Aft 36c '66 Aft 36c '	(1) (2) 124-4+1 135 3.75 1074-4 2.57 160 1153 3.90 4.25	701p   500p   191ntan 208p   122p   Musco 131 <sub>p</sub> 965p   1980 A 171 <sub>p</sub>   135 <sub>p</sub> Royal ( 451 <sub>p</sub>   304 <sub>p</sub> Season	8k, Cas. II 1 10) 4 5-Dom, Bioli 2	9 -4 88922 - 16 9 +13 60c - 45 9 +14 65c - 33 64 -1 8200 - 63 651-4 850 - 15 114+4 84c - 37 9 +8 5112 - 68	24 10 Ast £100 £75 BA 159 105 BT £1124 £77 Bay 130 100 Bla *164 108 Br *853 462 Br 135 83 Cas 305 246 Cas 200 135 Cas	chor Chemical 249 train Hoddings 50 16 ISF AG DN: 50 E977 P 10p 148 yer AG DM: 50 E112 agaten texts. 126 train texts. 127 train texts. 128 train texts. 129 tra	+3 45 17 43 17. -1 1020% 0 31 0 +3 72 10 80 07. 144 17 43 15. 13.0 - 5.6 19. 13.57 16 41 19. 141 17.5 3.7 4.1 92. 146 29 32 12.	250 147 88 154 91 88 154 91 88 200 120 74 53 99 54 24 93 507 339 224 160 185 68 185 68 185 68 185 68 185 68 185 68	Forward Tech	79 4 122 50 16 117 70 0.25 20 25 24 15 15 15 15 15 15 15 15 15 15 15 15 15	75 167 108 Tex 14 143 880 Tex 14 143 52 Tyru 15 133 52 Tyru 15 15 15 15 Uul. 16 185 138 Wisk 17 540 2% Wick 17 540 2% Wick 18 55 34 Wisk 2 45 34 Wisk	15 200 — 400 — 400 — 414 414 415 115 — 123 5 5 6 10 11 12 12 12 12 12 12 12 12 12 12 12 12	1278 21 4.9 11 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	3 305 208 128 128 128 13 3 3 50 4 34 1 5 1 5 1 5 1 5 1 5 1 5 1 5 1 5 1 5 1	Selaney Grp 10p	West	140 15 65 121 15 65 123 18 24 720 15 45 713 19 43 14.7 18 66 122 19 31 203 1 38 4 1 7.8 126
1109 964 Do. 27 1106 92 Do. 27 1113 964 Do. 27 932 80H Do. 27 1014 87 Do. 27 100 854 Do. 27 Prospective real red (2) 5%, (b) Figures	s in parentheses show	97 3.66 3.85 1824 3.59 3.77 855 4.2 3.59 3.77 855 4.2 3.53 3.70 93.6 4.3 3.64 3.64 91.2 4.3 3.49 3.64 91.2 4.3 3.41 3.56 excet laffation of (1) 10% and (RP1 base month for indexing, a 1985; 381.5 and for Cotober 1985; 381	1986 Filigh Law 297 185 ANZ 3 **C1824_E1379_Alagem **255 185 Alliest 5 84 63 Archac 255 894 Banco 523 890 Banco 5234_E104_Banco	re FL200	er Bir Ynd -2 G31-6 51-6 -4 v027-2 21 4.7 30.3 -5 10-7 51-7 10.3 -4 v027-3 21 4.7 30.3 -5 17-7 10.3 -6 17-7 10.3 -7 17-7	23 15 Cor 163 127 Cr 137 100 0o. 55 40 40 205 128 40 205 128 40 225 £154,Em 133 114 Em 298 211 Fos 173 112 Mai	0. W N 277 y (Horace) 5p 20 ade lsi, 10p 163 . Defd. 10p 137 talens 283 b & Everard 211 petbar Group 128 petbard U.S.SI.00. 2020 obe Group 128 peto Minsep 240 kiteal (J.) 10p 156	7-2   13.22 27   38 ha	112 78 160 110 132 6 1 165 45 1 30 112 1 235 152 255 177	Hoghland El. 200	33	258 157 Wag 13 154 66 Wal 13 154 66 Wal 15 150 142 West 120 84 Whe 120 84 Whe 15 5 58 27 West 15 58 43 Whe	on Israel 2 298  respectively	85 22 45 14 1 12 8 29 3 9 54 24 1 12 8 29 3 9 6 1 1 2 8 29 3 9 6 1 1 1 2 8 29 3 9 6 1 1 1 2 8 2 9 3 9 6 1 1 1 2 8 2 9 3 9 6 1 1 2 8 2 9 3 9 6 1 2 8 2 9 3 9 6 1 2 8 2 9 3 9 6 1 3 0 2 5 7 2 9 9	0 5324 2254 5 154 24 5 7 95 65 66 222 209 6 40 27 9 318 245 8	wek Group 10p	12   Q722	25 7.7 5.7 - 20 - -
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321 221 Aires \$1 191 117 WARester 114 7210 Amay \$1	\$ 2007 \$ 1991 **AMERICAL **Pric E **aboratortes! 33 on (H.F.) 1 **Transport		390   Vaxx Gri 315   227   Whithret 353   410   Woh, a 390   195   Young & 257   160   De. Nor 297   215   AMEL 5 98   109   Ahrey — 248   191   Aberdee 442   45   4Acces	ag 494 4 245-62 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2	1106 22 12 183 178 24 42 1179 173 23 35 23 33 173 23 41 172 ROADS 100 201 31 33 337 184 23 49 337 184 23 49 302 184 23 49 302	90 74 Jones 91 68 Jekes 191 111 LCP 441 24 Ladds 59 21 Ladds 303 138 Lee C 303 138 Lee C 303 138 Lee C 305 164 Liber 540 155 106 Liber 523 165 Liber 527 167 Mark	pages Verl 110p 156 s (Ermest 110p 156 s (Londs 110p 150 s (Londs 150 73 Hittips 1284 s Prick 20p 42 s 72p 54 copper 380 s (65 New Vig. 495 s (6 50,50 223) s (65 s (50,50 223) s (65 s (50,50 223) s (65) s (6 50,50 223) s (65) s (6 50,50 223) s (65)		259 173 To 380 122 To 330 225 Tu 350 206 UE 272 170 Ua 282 126 Un	In Recals 188 (in Store In Recals 189 (in Store In In In In In In In In In In In In In	-1	304 205 Mennedy   389 312 Lindbrebs   565 440 Lindbrebs   435 228 Mildown   99 76 Mt. Char (181 83 Peterson   181 83 Pet	rorses 20p. 130 krosses 10p. 270 +6 10p. 356	10.731 0.7 6.4 10.760 12 19.4 10.760 12 19.4 10.760 12 19.8 10.760 12 19.8 11.4610 0.8 19.8 11.25 19 44 17.0 10.0 28 30 14.1 923 40 0.8 368 14.37 21 15.6 10.32 27 14 34.7 10.44 29 19 (288	30 22 Kala 38 25 Kala 25 Kala 25 Kala 26 Kala 27 Kala 28 Kala 29 Kala 20 Kala 20 Kala 21 Kala 22 Kala 23 Kala 24 Kala 25 Kala 26 Kala 27 Kala 28 Kal	Rubber   72m   18m   72m   18m   72m   7	10.68 22 11.74 0 10	4.9   12.5 3.4
154 9476 Ametal 5 60 38 Amer. Cy 475 35 Amer. Ex 144 9100 Amer. No. 194 144 American 2014 69 American 2014 154 American 27-20 3154 VAriatres 27-20 3154 VAriatres 28-2 48 Bankare 820 8810 BASIX C	5c   15c   1	150 - 1 20 - 09 2 2 3 2 3 2 3 2 3 3 4 3 4 3 4 3 4 3 4 3	248   128   Nagta Sc 24   52   Arnosife 25   Arnosife 26   123   Attwoods 350   328   Bayerid 37   21   Bailey (B 80   40   Baidwin	z dene 10; 268	114 0 09 0 00 0 00 0 00 0 0 0 0 0 0 0 0 0	350 285 Merz 540 490 Merz 294 188 Merz 350 310 Orier 63 92 Pento 153 100 Preeto 143 93 APro 431 201 Rama 2472 1072 Rama	in (A.) 200 96 sides (J.) 324 sides (J.) 324 sides (J.) 233 7 (6.) 18 330 85 100 15 100 15 15 15 15 15 15 15 15 15 15 15 15 15	34 23 53 (74) 1 M95 49 26 247 -2 5373 34 14 281 50 23 30 203 -19 19 34 202 -1 10 -1 1145 -2 130 32 27 152 367 04 40 95 -1 145 24 18 700 115 24 18 700	505 320 VG 320 225 Vd 105 55 44 110 75 44 110 76 Wh 315 76 Wh 315 Wh	Instruments 10p 426 ses Groop 235 tages (for 10p 7) fether El. 12*25 108 to Seiss 25p 75 tourch El 50 270 ropies 50 10p 55 ggz Dynamics 5p 43	11 118112 05 210 118112 05 210 119 27 55 7781 115 60 331 69 123 30 30 58 130 16 56 182 130 16 56 182	115 64 Prince of 66 48 Oncers N 1 1309 112 De 7rie 4702 241 Tignes Her 405 348 Savey 7 61 57 States 10 206 170 Institute NI 200 170 Institute NI 200 170 Institute NI 200 170 Institute NI 200 170 Institute NI 200 170 Institute NI 200 170 Institute NI 200 170 Institute NI 200 170 Institute NI 200 170 Institute NI 200 170 Institute NI 200 Institut	Wales: 113  -1 mas 50  -20  -20  -20  -20  -20  -20  -20  -2	915 - 19 - 12 - 12 - 13 - 13 - 13 - 13 - 13 - 13	44 41 View 108 73 3 Lond 66 34 Lond 239 179 Lond 239 179 Lond 143 93 Do. 84 59 Lon.	roup 2p 125.00 1	20 27 277 21 277 21 225 24 10 21 10 21 146 26 12 49,95 16 12 49,95 16 12 49,95 16 12 49,95 16 12 49,95 16 12 17 17 18 18 18 18 18 18 18 18 18 18 18 18 18	43 (97) 31 182 20 243 24 225 30 203 27 188 76 103 1149 31 149
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market

Heightening fears that the bid battle could end in stalemate unsettled AE which came back 9 to

273p: Turner and Newall's offer is

due to close today and rival bidder

Hollis will not accept in respect of its holding. Among Distributors, Godfrey Davis eased 3 to 119p on uninspiring interim figures but Evans Halshaw made fresh head-

way, rising 4 to 1489. Comment on Mr Ron Brierley's stake attracted fresh buyers to Perry, up 4 at 130p.

Associated Newspapers moved to a new peak for the year, rising 21

to 361p on demand aroused by its shareholding in Herald and

Weekly Times: one of Australia's

top three media groups, the latter has agreed to a bid from Mr Rupert Murdoch's News Corpora-tion. Daily Mail "A" were raised

two points to £20 in sympathy with Associated Newspapers. Barham

ran into profit-taking after recent firmness on acquisition news and

ended 6 down at 154p but FKB

statement. Preliminary profits in

an initial fall in Saatchi and

Saatchi to 659p but the price ral-lied to close only marginally

Secondary Property Issues dis-

#### Account Dealing Dates

Option
\*First Declara- Last Account Positings tions Dealings Day
Nov 24 Dec 4 Dec 5 Dec 15
Dec 8 Dec 18 Dec 19 Jan 5
Dec 22 Jan 8 Jan 9 Jan 19 Share prices continued to slip lower in London as nervousness over the recent batch of official inquiries was beightened by Exco International's decision to call in the City Fraud Squad to investigate irre gularities at a subisidiary. Also discouraging the institutional inves-

making a two-day relapse of 52 at 767p. Prelminiary profits some £18m short of market expectations

depressed Royal Bank of Scotland which fell 22 to 274p. Bank of Scot-

land dropped 15 at 399p in sym-

packaging group Gayner, made a bright debut, closing at 107p com-

lowed Monday's shock news of the DTI's investigation into the com-

pany's affairs and closed 5 better at

284p. Bass, meanwhile, chapened 6 at 713p despite reporting annual

profits at the top end of market estimates. Elsewhere, Merrydown

recorded a speculative rise of 21 at

Leading Building issues were untested and showed very little change on the day, but secondary

issues, notably brick concerns, made useful progress excited by new that Nottingham Brick had

received an approach from Steet-ley; the former were marked shar-ply higher and settled a net 50 up

lan firmed 3 to 76p following news of a £5.2m property disposal, while Thomas Warrington gained

2 to 100p in a restricted market. Moving sharply against the trend, Breedon and Cloud Hill Lime

Works dipped 23 to 233p following

the appearance of a relatively

sizeable seller in a unwilling

Fine Art pleases
Fine Art Developments provided

an outstanding feature among

secondary Stores as the shares adv-

FT-ACTUARIES INDICES

These Indices are the joint compilation of the Financial Times,

the Institute of Actuaries and the Faculty of Actuaries

In the absence of buying support, the equity market soon drifted easier, and attempts to rally proved pared with the placing price of 94p. Gainness regained some compo-sure after the steep fall which fol-

The FT-SE 100 index closed 5.0 down at 1610.1 and the FT Ordinary index at 1265.9 shed 3.2. In the "grey market" in British Gas shares, opened ahead of the start on Monday of official dealings, the stock was initially quoted at 51-55p. against the 50p partly-paid offer price, but later railied to 54p-57p.

Rumours that Japanese hou said it would probably be a buyer next week. "Demand from Japanese private investors was very good." commented Mr Keith Clark of Nomura, adding that the firm would have been happy to "handle 10 per cent of the Gas issue"—after applications were scaled down, Nomura ended up with about 21/2

issue, but only at the offer price. Overall, the grey market saw a trickle of small sellers. The oil sector, against which Brit-ish Gas will now be measured by the

stock market analysts, shaded lower in thin trading Most of the blue chips were also sluggish, although Unilever, spurred on by its plans to acquire Chesebrough Pond's again

There was another bout of nervous selling of Standard Chartered, while LCP Holdings eased as the chairman requested a Stock Exchange enquiry into share dealings ahead of the bid from Ward

the internationals. Japanese issues strengthened in the wake of the Tokyo market. Both pleased the analysts with their spective trading results, but either share price made much

lower for most of the day but railied to close firmly as traders covered their bear positions at the close of the session. Retail interest remained thin The FT Government Securities index was 0.34 down at

#### Morgan Grenfell rally

Investors yesterday took the view that recent selling of Morgan Gren-fell in the wake of Mr Geoffrey Collier's resignation and the DTI investigation at Guinness had been overdone and began to suport the upshot was that MG closed a balance at 365p. Lloyds broker,

### Share prices give further ground in nervous trading but Gilts rally on bear-closing value raiser. However, which holds a stake in Morgans, remained nervous and dropped 10 afresh at 433p, after 428p. Elsewhere, Standard Chartered met with further selling amid continuing speculation that the group could be the subject of a DTI investigation and lost 8 more making a two-day release of 52 at

	Dec.	Dec.	Dec.	Dec_	Nov.	уеж-	19	86	Since Co	mpilation
	4	3	2	1	28	<b>290</b>	High	Low	High	Low
Government Secs	81.21	81.55	81.23	81.13	81.75	83.43	94.51	80.39 (20/1)	127.4 (9/1/35)	49.18 (3:1/75)
Fixed Interest	B8.43	88.58	88.41	88.38	88.55	89.18	97.68 (7/7)	86.55 (23/1)	105.4 (28:11:47)	50.53 (3/1/75)
Ordinary 🛡	1,265.9	1,269.1	1,278.4	1,272.5	1,292.2	1,110.4	1,425.9	1,094.3 (141)	1,425.9	49.A (26/640)
Gold Mines	331.8	317.0	322.9	331.B	314.5	277.6	357.8 (229)	185.7 (18.7)	734.7 (15/2/83)	43.5 (26/19/71
Ord. Div. Yield	4.49	4.48	4.44	4.47	4.41	4.44	S.E. ACTIVITY			
Earnings Yld.%(full)	10.50	10.40	10.30	10.38	10.26	11.02	Int	lices	Dec. 3	Dec. 2
P/E Raulo (net) (*) SEAQ Sargains (5pm)	11.66 24,916	11.74 25,431	11.85 27,395	11.76 29,647	11.91 28,875	11.20	Equity Barg	Bargains	135.7 249.3	119.2 238.5
Equity Turnover (Em)	_	1,310.84	962.86	896.35	1.146.02	666.82	5-Day Aver	e	2649.5	1946.2
Equity Bargains	_	38,471	36,802	39,889	36,392	33,453	Gift Edged i	Bargains	130.6	132.4
Shares Traded (ml)	_	515.2	379.6	385.7	362.1	319.1	Equity Valu	8회 우	240.5 2048.0	240.0 2027.4

tron House, 128p, and Questel, 203p. traded following the amounce-MK succumbed to profit-taking and ment of the preliminary figures lost 8 at 382p and Zygal Dynam came on offer at 43p, down 7.

ply higher and settled a net 50 up on balance at 290p. Steetley gave up 7 to 458p. More modest improvements were seen in Bag-geridge Brick, 10 up at 435p, and Ibstock Johnsen, 4 dearer at 194p. Elsewhere in the sector, John Fla-lan Grand 3 to 76p following news ing the recent interim statement, 613p. Elsewhere, Equipm featured while occasional support left P. S. a gain of 35 at 205p on news of the Ratchiffe 10 higher at 115p and bid approach. Satisfactory interim Richardson Westgarth 1½ dearer figures left Johnson Matthey a at 51½p. Tace, in contrast, continued to drift lower awaiting next House 5 to the good at 155p. but Tuesday's preliminary figures and gave up another 10 to 310p. Among the leaders, GKN were a relatively the interim results and acquisition news. Expansion hopes prompted a

anced 141/2 to 1831/2p in response to the much better-than-expected at 271p.
Northern Foods displayed fresh interim results. Elsewhere, a few of the old speculative favourites weakness following comment on the interim results and shed 9 to showed up well with Executex not-able for a gain of 10 at 90p and 250p, a two-day fall of 17. Christian Salveson revealed half-year pro-fits much in line with market esti-Stead and Simpson "A" for a rise of fits much in line with market esumates, but dipped 9 to 141p following reports of a full-year profits up 5 further to 475p, but Hestair, at 156p, gave up 5 of the previous tled a penny off at 180p following day's speculative gain. USM quoted Bluebird Toys continuel to 7 at 177p, but Freemans came on offer at 380p, down 16. Empire lost 6 at 170p and Lincroft Kilgour relinquished 10 at 245p. Ratners rose 7½ to 247½p following an the interim results. In contrast, a sudden burst of speculative investment recommendation, while Sears responded to revived buying in a restricted market 273p. lifted Cheshire Wholefoods 18 to Re speculative support with a rise of 266p. Sidney Banks were in demand at 355p, up 20, and Som-

A profits downgrading by Pru-Bache overshadowed news of the portex rose 3 to 229p. multi-million dollar Boeing/Saudi Leading Hotels were narrowly mixed. Grand Metropolitan sof-tened 3 to 453p, but Trusthouses strength to finish the session 7 down at 176p. Other Electrical Forte were a steady market majors rarely strayed from their overnight levels. Elsewhere, Burgess Products attracted revived penny to 179p. Kennedy Brookes revived with a gain of 6 at 270p, while Stakis added 4 to 74p followspeculative support and closed 17 while Stakis added 4 higher at 238p, while gains of 8 and ing Press comment.

came on offer at 43p, down 7.

Acutely disappointing interim figures prompted selling of Baker Perkins which settled a little above the day's lowest with a [all of 15 at 224p. 600 Group, also reflecting lower balf-year profits, fell away to close 8 lower at 98p. Elsewhere in the Engineering sector, VSL Consortium continued to edge higher at 185p, up 3, following the recent interim statement.

issue and the price settled a shade better at 191p; 19m shares were traded. Most other leading miscellaneous industrials drifted a little easier, but Unilever, a good market of its proposed offer for fell away to close 8 lower at 98p. Chesebrough Pond's improved 12 further to 269p, but bid target Pilington closed a shade better at 191p; 19m shares were traded. Most other leading miscellence, and the price settled a shade better at 191p; 19m shares were traded. Most other leading miscellence, but Unilever, a good market of its proposed offer for fell away to close 8 lower at 98p. Chesebrough Pond's improved 12 further to 269p, but bid target Pilington closed a shade better at 191p; 19m shares were traded. Most other leading miscellence, and the price settled a shade better at 191p; 19m shares were traded. Most other leading miscellence, and the price settled a shade better at 191p; 19m shares were traded. Most other leading miscellence, and the price settled a shade better at 191p; 19m shares were traded. Most other leading miscellence, and the price settled a shade better at 191p; 19m shares were traded. Most other leading miscellence, and the price settled a shade better at 191p; 19m shares were traded. Most other leading miscellence, and the price settled a shade better at 191p; 19m shares were traded. Most other leading miscellence, and the price settled a shade better at 191p; 19m shares were traded. Most other leading miscellence, and the price settled a shade better at 185p. up 191p; 19m shares were traded. Most other leading miscellence, and the price at 185p, price shares and the price at 185p, price shares and the issue and the price settled a shade

LONDON REPORT AND LATEST SHARE INDEX: TEL 01-246 8026

Scapa Group eased 10 to 235p after news. Expansion hopes prompted a lively market, but settled 3 lower at 271p.

Bain of 10 to 126p in Dwek Group, but J. Billamdrifted back 4 more to following the recent speculative flurry. Central and Sheerwo closed 11/2 down at 6p following the bigger interim loss, while disappointing half-year results promp

> Recent reports of reduced advertising revenue sparked off a bout of profit-taking among recently-firm television issues. TVam came back 7 to 201p and Yerkshire lost 9 at 166p. Central were 9 off at 381p and LWT 8 lower at 448p, while Thames slipped 4 to

Fairline Boats shed 11 to 201p reflecting the slightly cautious statement which accompanied the annual results. Photax (London)

ments. News that it is in discus-sions with Arbuthnot Properties eft Imry 20 to 408n, after 410p, UK Land gained 35 to 238p in reply to the excellent annual results, while Grainger Trust moved up 25 to 650p in a restricted market. Lynton continued to respond to a broker's recommendation and firmed 5 more to 336p, a two-day rise of 13, while press comment boosted **Asda Property** 5p to 365p. Abaco Investments revived strongly and closed 3½ higher at 68½p, but recently firm Parkdale encountered encountered profit-taking in front of today's interim and set-tled a couple of pence cheaper at

89p.
Listings in Peninsular and
Orient and European Ferries were
restored late following details of
the promised offer. The agreed
terms valued European Ferries at
around the suspension price level
of 122p but P and O weakened to
end 15 down at 502p. The dealing end 15 down at 508p. The dealing in receipt of an agreed offer from British and Commonwealth, left the latter 6 off at 290p. Associated Investment were imilarly cheaper at 271p.

Tootal announced fresh expansion moves and called for cash of £23m, via a share placing of 25.6m shares, to finance a US acquisition. After a brisk trade, Tootal settled a shade lower at 98p. Other Textiles also showed marginal

changes on the session.
China and Enstern Investment were bought after the sharp rise in the net asset value figure and gained 9 to 100p, while Altifund income shares were quoted ex the 5.32p dividend payment at 50p. Financial Trusts staged a note worthy movement in United Trust and Credit which rose 25 to 440p following the announcement of a bid approach. Since coming to the USM sector some months ago, the financial services group has met with considerable success and is said to be attracting the attention of Mr T. C. Cole of Bestwood, whose shares yesterday fell 15 to 160p. Recently-firm Harvey and Thempsen fell back late to close 20 down at 300p.

Oils lose ground The oil majors, which have held up well in the face of widespread weakness in equities over the past few days, finally gave ground and closed with modest falls across

#### NEW HIGHS AND LOWS FOR 1986

AMERICANS (7), CANADIANS (1), BANKS (1). BREWERS (1). AMERICANS (7), CARADIANS
BANKS (1), BREWERS
BUILDINGS (8), CHEMICALS
STORES (3), ELECTRICALS
ENGINEERING (2), FOODS
INDUSTRIALS (10), INSURANCE
LEIGUIGE (7), MONTORE LEISURE (2), MOTORS (2), NEWSPAPERS (4), PAPER (2), PROPERTY (7), TEXTILES (1), TRUSTS (38), OVERSEAS TRADERS

**LONDON TRADED OPTIONS** 

Jan. Apr. July Jan. Apr. July

CORPORATION LOWS (19)
CORPORATION LOANS (2) Birmingham
11½pc 2012, Leeds 13½pc 2006, LOANS
(1) Nationwide Bid Soc 11¼pc 26.10.87,
AMERICANS (1) Damson Oil, BANKS
(1) MCorp. BUILDINGS(1) Breedon
Lime. ELECTRICALS (2) Ferranti,
Goring Kerr, ENGINEERINE (1) TACE,
FOODS (3) Avana, Batleys, Northern
Foods, INDUSTRIALS (4) Highpoint
Servs, Pacific Sales Sidlaw, Wilkes (J.),
INSURANCE (1) Sedgwick, SHIPPINE
(1) Sea Containers, TRUSTS (1) Altifund
inc.

Feb. May. Aug. Feb. May. Aug.

the board. Share prices were initially marked down, reflecting overnight US selling, and dipped further on offerings prompted by a gradual drift in oil prices ahead of next Thursday's OPEC meeting. The sector was additionally unsetted by the disappointing number. the sector was additionally unsettled by the disappointing number of applications for British Gas shares which resulted in a sharp fall in the price of British Gas shares in the unofficial "grey shares in the unofficial "grey which included the A\$1.8bn bid for the Warald and Washiw Times

s. suares in the unofficial "grey market".

BP dipped 4 to 673p amid a rumours that a leading broker had downgraded its profits forecast for the company. Shell drifted back to close 4 off at 945p while Britoil lost 2 to 149p and Enterprise a like amount to 150p. IC Gas moved up 7 to 550p reflecting hopes of a counter bid to Gulf Resources' current offer, which Resources' current offer, which received only minimal accept-

inces this week. Few Overseas Traders bucked Few Overseas Traders bucken the trend and Tozer Kemsley lost 6 more to 155p, while Polly Peck gave up 4 at 176p. Chillington were lowered 13 in a thin market to 138p, but James Finlay found support and rose 3 further to 89p. Golds move up

The performance of the Financial Rand and, to a lesser extent the bullion price, were the dominant factors in South African sectors of mining markets. The Rand moved up around 2 cents to 24 cents against the dollar and quickly triggered off strong buying of Gold and related issues by Johannesburg operators who were additionally encouraged by the steady performance of the gold

Mar 2 Mar 16 Mar 20

For rate indications see end of Unit Trust Service

Unit Trust Service market at the opening. However, a subsequent decline in both the Rand and bullion prompted profittaking in Golds and the sector came off in the early afternoon with sentiment additionally unset-tled by US selling. The bullion price, which was trading around \$392 during the morning, finally

ended the session a net \$5 lower at

Platinums were buoyed by the strong showing by Golds and Rusteburg advanced 45 to 761p while Impala moved up to 796p. Lydenburg jumped 60 to 619p.

London-domiciled Financials London-domicised Financials were again unsettled by the latest falls in domestic equities. Consoli-dated Gold Fields fell 3 more to 640p and Rio Tinto-Zine dipped 6

contracts. comprising 16,437 calls and 8,732 puts again featured Hanson Trust which recorded 5,558 calls and 1,229 puts following the results. GEC were also lively with 1,432 calls and 2,126 puts arranged. while the recently beleaguered Guinness attained 1,167 calls and

#### **Traditional Options**

First dealings Nov 17 Dec 1 Dec 15

Last dealings Nov 28 Dec 12 Jan 2

Feb 19 Mar 5 Mar 19 Mar 2 Mar 16 Mar 30

Trustheuse

Stocks dealt in for the call included Guinness, Boots. Morgan Grenfell, Dee Corporation. Tay Barclays and Britoil. No puts were reported, but a double option was arranged in Tay Homes.

#### TRADING VOLUME IN MAJOR STOCKS

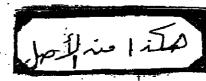


MOES AND FALLS	I ES I ERPA	Ŧ	
ritish Funds orporations, Dominion and Foreign Bonds dustrials inancial and Properties its saniations lines thers	Rises 4 1 361 145 24 1 80 61	Falls 94 22 561 153 38 5 12 72	Same 15 46 606 281 50 8 90
Totals	677	957	7 146

issue	Armost Paid	Lated Record	1986 Stock Closing					Net.	Tienes	Grow	P.E
Price	坤	Date	High	Low	]	Price	+ ar -	Oiv.	Coy'd		
	F.P.		39	27	Australia Inv. Wirts	38	<del> </del> _	├──		_	├
250 1170	F.P.	5/12	242	226	Avis Europe	227	1	R7.6	24	4.6	12
1170	F.P.	28/11	207	186	BakerHarrkSaund	194		R4.0		29	话
43B	F.P.	28/11	4412	39	♣B.C.E. Hidgs 5p	43ts	i	RHIO			
£130	F.P.	12/12	156	130	#Briston & Batt'sea. 10p	143		R3 7			14.
495	F.P.	21/11	148	117	†Blecheim Exhibits 50	148	+8	1 21	2.2	3.6	17.
125	F.P	19/12	153	146	Brake Box 10n	151	1	R2.2	3.2		20.
130	F.P.	31/12	158	146	Daniels (S.) 50	158	-2				16.
175	F.P.	-	198	175	(Fitticher King 10e	175		R3.25		29	174
<del>4</del> 94	F.P.		107	103	#Gaynor Group 10th	107	- 1	R4.5			25.
125	F.P.	7/1	156	151	Geest.So	154	+1	L2.67			24.2
<b>§16</b>	F.P. ]		53	33	\$16680 PM	51		R3.2		29.	154
190	F.P.	2/1	208	203	GORDON ROSSAIL So.	205	+5	R0.62			43.
£75	F.P.	_	108	106	소Haffs Homes & Gdns 5p.	108	-2	R5.3	2.6	3.6	144
105	F.P.	19/12	137	123	LLORIC Chomiete Ca	133		R2.77	2.7	3.6	11.5
J35	F.P.	24/10	285	145	*Local London Group 5p			u1.29		14	31.5
145		22/12	172	164	Lon. & Metropolitan Sp	285	+5	W5.0	1.8		32.1
<b>95</b>	F.P.	20/11	154	143	Mecca Lersure 100	168	-3	R3_1	3.8		14.2
105	F.P.	24/10	184	133	Miller & Santhouse 5p	1512	+1	R4.1	221		16.6
105	F.P.	19/12	105	101	Miss Sam 10p	170	-3	ن <u>2.25</u> ن	24		3L8
\$90 I	F.P.	29/12	103	98	2 Plumb Hidgs 50	101	1	u3.91	24		10.6
115 l		12/12	130	126	SCHOOL CARREST OF THE PARTY OF	103	+3	R43.0	23		150
<del>39</del> 0	F.P.	24/10	100	88	#QuartoGr.Comm.50.10	130		R3.195		35	
495	F.P.	21/11	103	89	Process 10	100	l	R1_28	5.7		13.8
ו סננ	F.P.	24/10	115	10i	*Rotoeda 10p	100	-1	R3.0			12 i
170		1912	221	193	†Ryman 5p †Spandex 1Gp	112		115			in A
135 í	F.P.	9/2	143	140	Sumit £1	220		003.0			27.6
100	50	14/11	102	75%	Sumit £1	140		<b>#3.5</b>		35	
70	F.P.	=1	96		TSB	7612					
	F.P.	\	52	52	TSB Channel Islands	91 \					9.7
	F.P.	7/1	142		Tringre \$5	52 /		1.5c			63
		ובנשו	105	2212	A LLCTU CALMIN 1 UP	1316	-2	122		2.0	_
	F.P. (	502	179	163	Ward Group 5p	202 1				24	21.9
	F.F. I	筎	90	492	THE COURSE WAS A PARTY OF THE	74.0					11.0
	F.P.		96	OU I	TWookons Bet'ware 100 Yeoman Inv. Cap. 1p	96 /					13.5 15.5

IXED	INTEREST	T STOCKS
	7	

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	_ <del></del> -	Date	High	Low		Price	17					
<b>\$100</b>	110	29/1	11	72	Form Illiano	E	] -					
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					Portsmouth Wtr. 81/20 Red. Pt 1996	995	ļ <del>; ī</del> ,					
"RIG	HTS	" OF	FFF	25								
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<u>. 3</u>	Mil	[ 51	5pm	24pm	Slacks Leisure 2029							
180	NH	9/1	15¢m	3 pm	Cook (Wm.) 20p	34,pm						
- 60	Nis	23/1	29pm	27pm	Glantield Lawrence	3pm						
17	NII	22/12	28pm	17pm	Kellock Tot 1g	29pm						
14 110	· NJI	7/1	632pm	Sparr	Landon & Assoc 20p	19pm						
110	Nil	12/1	900	30m	LCA 20p	51 <sub>2</sub> pm						
325 720	NH 360	23/1	6pm	2pm	Regulian Props	5pm						
120	Nir	301	405pm 30m	375pm	Siebe	6pm						
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TOTAL CONT.	AUGIST		- 7 Unii	Sted secu	urities market en our	Halton mer	nie e					
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	EQUITY (		· _ ·	1	hursd	ay Dec	embe	4 19	86 .	Wed Dec 3	Tues Dec 2	Mon Dec 1	Year ago (approx.)
· Fig	gures in parenthes stocks per		number o	indes	Day's Charg	Est. Earning Yleid % e (Max.)	Yield%	Est. P/E Ratio (Met)	xd ad]. 1986 to date	index No.	Index No.	index No.	index No.
1	CAPITAL GOODS		*****	672.8		9.28 8.92		13.65 14.11	16.53	675.06			569.19
2	Building Material Contracting, Cons		201	843.5   1146.4		8.72			17.54 32.70	844.33 1148.77	846.91 1151.22	845.20 1146.79	626.07 927.51
4	Electricals (12)		£ 77 maaana	1707.2	0 -0.1	8.83	4.94	14.53	54.84	1708.51	1703.97	1703.68	
5	Electronics (38) _			1434.4		10.08		13.16	29.90		1447.83		
6 8	Mechanical Engin Metals and Metal					10.48		12.14	10.89 9.53	380.88 349.26			325.58 236.59
9	Metals and Metal	country		266.4		10.33		11.24	6.70		270.84		
10	Other Industrial N					7.60		15.61	30.33		1193.05		995.24
21	CONSUMER GR			922.3 _   914.5		8.35 9.79		15.04 12.52	20.14 15.70	923.72 935.44			763.53
22 25	Brewers and Disti Food Manufacturi			733.0		9.79			17.96	734.58	931.96 737.14		76.25 563.78
26	Food Retailing (1			1827./		6.98			30.54		1829.49		1780.15
27	Health and House	hold Prod	ucts (10)	1493.5		6.38		18.28	26.19	1508.85		1506.59	
29	Leisure (29)			968.3   2660.3		7.45 7.32		17.78 17.60	25.69 76.10	966.20 2653.33	968.12 2635.46		
32 33	Publishing & Print Packaging and Pa	ong (14)				7.19		18.62	11.74				37.48
34	Stores (38)		*********	831.7		7.65		17.76	17.37		836.57	832.11	791.44
35	Textiles (17)			529.9		10.08		11.42	12.61	535.33			383.25
36 41	Tobaccos (2) OTHER GROUPS					13.16 8.61		8.34 14.95	36.99 17.65	1261.64 796.03		1263.04 793.09	796.62 717.98
42	Chemicals (20)	100)		1011		8.73		13.94	29.37		799.70 1013.67		717.70
44	Chemicals (20) Office Equipment Shipping and Tran	(4)	.,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	. 256.8	2 -0.4	7.24		16.71	7.55	257.76			222.44
45	Shipping and Tran	isport (12	ــــــــــــــــــــــــــــــــــــــ	_  1534.2		7.81		16.33	44.94	1562.03			
47 48	Telephone Netwo Miscellaneous (48	rics (2)	***************************************	779.4   1104.1		11,14 6,33	4.75 3.15	12.21 19.85	16.67 17.26	783.12	791.00 1105.16		908.78 886.61
49	INDUSTRIAL GR		31			8.64			18.83	834.95		836.07	708.35
51	Oil & Gas (17)					11.67	6,40	10.56	62.83	1405.67			
59	500 SHARE IND				7 -0.3	9.00	4.01		22.31	883.07	887.68		742.96
61	FINANCIAL GRO			597.3		T —	4.77	T =	18.25	598.61	603.58		513.58
62	Banks (8)		***************************************	641.5		19.62		7.00	23.94	642.83	653.94		514.00
65 66	Insurance (Life) (	9) =k=1 (7)		854.0   448.6		) =	4.56 4.84	1 =	27.29 15.57	855.43 449.27	853.72 447.83		809.60 396.03
67	Insurance (Broke)	rs) (9)		\1151.9		8.13	457	16.02	36.30			1182.22	
68	Merchant Banks ( Property (50)	11)		340.7		\ <del>_</del> _	4.25	l —	6.43	338.53	346.18	347.06	278.68
69	Property (50) Other Financial (2			804.8   362.0		5.75 9.10	3.57 4.41	22.60	17.24		811.63		672.72
<u>70</u> 71	Investment Trusts					7.10	2.69	13.41	9.43 15.44	362.27 848.32	363.95 843.56	363.76 839.28	298.68, 630.30
ai	Mining Finance (2			322.8		9.69		12.13	11.30	325.27	328.13	326.31	247.34
<u>91</u>	Overseas Traders			<u>. 751.3</u>		10.69	5.95	11.29	29.74	755.56	760.82	754.47	579.09
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				Index No.	Chan	ge High	Low	3	Dec 2	Dec 1	Nov 28	Nov 27	Year ago
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	FIX	KED I	NTE	REST			AVEI	AGE CR	OSS YIELDS		Thurs Dec 4	Wed Dec 3	(appunc) ago Year
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	Over 15 years	132.91	0.56		- 1	11.83	8 Coup	ons 1	5 years		11.25	11.17	10.71
	irredeemables			145.23	_	13.57	9 10 lered	2 e <del>emables</del>	5 years	+	10.75 10.36	10.69 10.34	10.35 9.74
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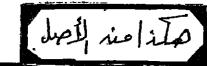
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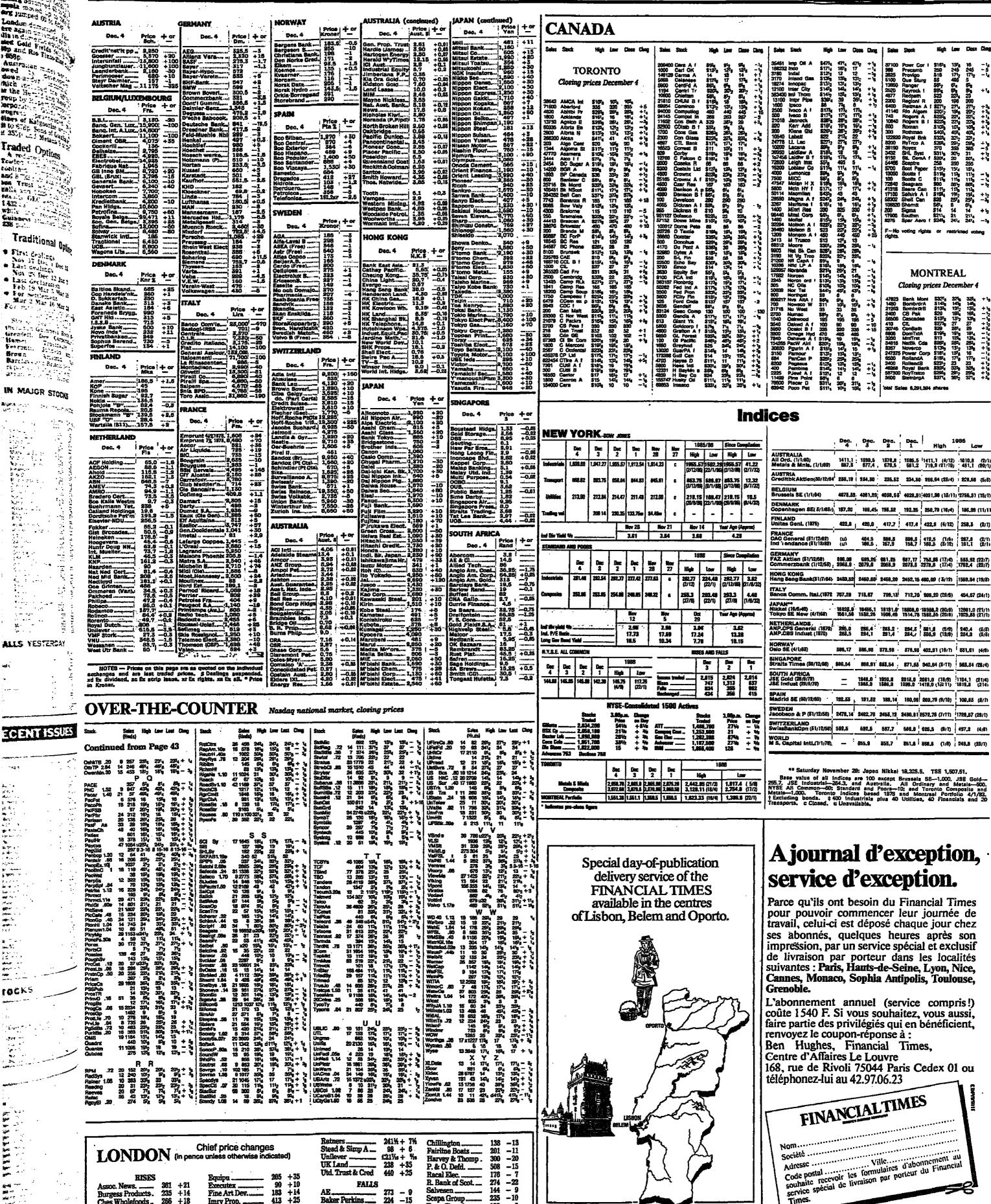
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### WORLD STOCK MARKETS





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# NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

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### FINANCIAL TIMES WORLD STOCK MARKETS

**WALL STREET** 

### Blue chips stage gentle retreat

WALL STREET stock prices continued to move gently down in fairly active trading yesterday, despite another buoy-ant day in the bond market.

Investor consolidated their positions after the record-breaking rally earlier this week, writes Anatole Kaletsky in New York. Analysts were encouraged by the way the blue chips which had led Tuesday's successful assault on the market record, retreated gently yesterday, leaving the lesser issues to take up the running in what was seen as a healthy broadening of the bull market.

The Dow Jones industrial average closed 7.59 down at 1,939.68, the bulk of the fall occurring in the last half hour of business, although the Transportation average continued its upward progress to 866.62, a rise of 2.87. Volume was dencent, rather than spectacular, at 157.8m

IBM. AT&T and Exxon all moved narrowly in moderate morning trading. IBM gave up \$% to \$127%, while Exxon retreated by \$% to \$68%. AT&T, which had held steady on Wednesday, against the gentle downward pressure on the other blue chips, fell into line yesterday with a decline of \$14 to \$27%.

Paris

Frankfurt

STOCK MARKET INDICES

Dec 4

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Previous Year ago

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**NEW YORK** 

DJ Industrials

**DJ** Transport

S&P Composite

DJ Utilities

LONDON

FT Ord

FT-SE 100

**CAC General** 

KEY MARKET MONITORS

General Electric moved back \$% to \$87% in fairly heavy trading. The retreat was not surprising after GE's big jumps earlier this week, when analysts show-ered the market with buy recommenda-tions after a bullish presentation by the chairman at a brokers' meeting. General Motors was hit after the market closed on Wednesday by news of further lay-offs and a shareholder lawsuit against the management's decision to buy out dissident director Mr H. Ross Perot but managed to confine its losses to \$1/2 to trade at \$71%.

USX returned to its now traditional position among the day's most active stocks. News that the sale of the steel and oil giant's chemical operations had fetched \$526m was good for a \$% gain to

Among the day's other active issues was Coca-Cola, unchanged at \$37%, after it had announced a share repurchase plan. The number of shares involved, 10 million or 2.6 per cent of the soft drink giant's capitalisation, was too modest to have much impact on the price. Schlum-berger also traded actively, rising by \$% to \$34% on an analyst's recommenda-

Another sought-after share was Bax-ter Travenol Laboratories, the healthcare company which earlier this week announced a major consolidation and redundancies programme. The shares were up \$\% to \$20\%, with 2.2m shares changing hands. Other pharmaceutical stocks were narrowly mixed, with Merck up \$% at \$114% and Squibb down

Among the major chemical compa-nies, Du Pont fell \$% to \$90% while

CURRENCIES

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Dec 4 Previou

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**US DOLLAR** 

1.9926 :1.9725

Dec 4

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6-month US\$

1,375.00

Union Carbide was unchanged at \$23%. With no new bids or corporate raids to liven up the market, the arbitrageurs managed to find a play in Gillette, the razor company which recently green-mailed itself out of the clutches of Revlon's Mr Ronald Perelman.

Several other leading store groups announced lackhistre November sales re-sults yesterday and Sears Roebuck slipped \$4 to \$44% while Woolworth fell \$1% to \$43%. Among the retailers with better November sales results, Allied Stores rose \$% to \$66% and Dayton Hudson improved by \$\% to \$46.

The dollar is strength, thanks in part to the Treasury Secretary's comments on international exchange-rate co-operation, helped push the government bond market to levels last seen August. The only economic news of note was a 3.6 percent decline in factory orders.

Although this was roughly in line with market expectations, this sign of economic weakness, along with a year-onyear rise of only 2.4 per cent in West Germany's GNP, confirmed the bullish tone in the bond market. The Treasury long bond rose 2/22 to 102 21/22 in moderate trading by lunchtime. At this level the bond yielded 7.26 per cent, while the Fed Funds rate fell back to 5% per cent.

TOKYO

### **Utilities** spearhead firm trend

BUYING gained further strength in Tokyo yesterday, reflecting investor hopes for still higher prices, writes Shigeo Nishiwaki of Jiji Press.

Tokyo Gas joined the vanguard of the

strong market rally, which had been led by Tokyo Electric Power and Matsushita Electric Industrial.

The Nikkei stock average added 168.89 to 18,623.95. Volume rose further from 1.03bn to 1.33bn shares. Gains outpaced losses by 436 to 421, with 137 issues unchanged.

Heavy trading was due partly to hurried buying by individual investors, and institutional investors, fuelling expectations for still higher prices after Wall Street's surge to a record high on Tues-

One securities firm official estimated that the ratio of institutional daily orders placed with major securities firms to total orders expanded from the usual 40 per cent to 56 per cent on Wednesday and around 60 per cent yesterday.

But the official noted that institutional

investors sold large lots of Tokyo Electric Power and other issues, which had rebounded strongly, and issued new buy orders for lower-priced stocks.

the utilities, individual and institutional investors began to seek other large-capitals such as steels and shipbuildings. Nippon Kokan topped the active list, with 131.28m shares changing hands, rising Y12 to Y258. Tokyo Gas rose Y70 to Y1,160 after an early Y1,190 on the second largest vol-

third busiest with 96.32m shares, gained Y10 to Y201 and Kawasaki Steel, fourth with 68.97m shares, Y33 to Y479. Tokyo Electric Power gained Y100 to a

ume of 97.64m shares. Kawasaki Steel,

new peak of Y8,400, despite increased profit-taking by institutionals. Matsushita Electric Industrial added Y50 to Blue-chips also strengthened, with

Toshiba putting on Y23 to Y673 and Fujitsu, also busy with Y70 to Y1,180. Elsewhere, industrial leaders rose across the board, with Sumitomo Realty and Development moving up Y30 to Y1,710, Toray Y34 to Y625 and Taisei Y20

Bonds moved widely after opening

firmer on strong buying due to lower interest rates overseas and the plunge in certificate of deposit rates to record low levels on the domestic open market. Futures for delivery in March ad-

vanced Y0.32 from the previous day to V104.87 at one stage, but later dropped sharply, reflecting growing anxiety over the precariously high price. Rumours that the Bank of Japan is concerned about the recent surge in bond prices also helped bring futures down to close lower at Y104.51.

The erratic futures movements were reflected in the cash market. The yield on the 5.1 per cent government bond falling due in June 1996 tumbled from 5.325 to 5.280 per cent at one stage in block trading on the Tokyo Stock Exchange and later rallied to 5.305 per cent on the over-the-counter market

### **HONG KONG**

STRONG LOCAL SELLING dragged Hong Kong from its recent peaks and pushed the Hang Seng index down 29.48 to 2.430.52

Some dealers cited the announcement that a group including Hutchison Wham-poa and Hongkong Electric would take a controlling stake in the Canadian Husky Oil group as the trigger for the sell off.

Hutchison dropped HK\$1 to HK\$43.75, HK Electric dipped 20 cents to HK\$11.30 and Cheung Kong, Hutchison's largest shareholder, retreated 75 cents to HK\$35.75.

The placement of 100m World Interna-tional (Holdings) shares at HK\$3.60 brought the group's share price down 22% cents to HK\$3.62% while its associate Wharf (Holdings) dropped 40 cents **EUROPE** 

### **Easier tone** follows **US** declines

THE MOMENTUM went out of Europe's bourses yesterday which were de-pressed by Wall Street's overnight decline. Although some markets ended the day higher on balance gains were limited and trading was generally quiet.

Frankfurt, which rose strongly on Wednesday, suffered from disappointment over Deutsche Bank's profits as well as worries over Wall Street and the dollar.

The market was also depressed by news that manufacturing orders fell during October and the Commerzbank index, set at midsession, lost 10.1 to 2,068.9.

Deutsche Bank reported 10-month earning sup more than 56 per cent, but disappointment was felt because most of this was derived from the Flick group flotation fees. Deutsche lost DM 8.50 to

Commerzbank, which fell DM 3.50 to DM 321, and Dresdner, DM 2 lower at DM 417.50. BHF, despite announcing increased interim profits for its parent company, lost DM 3 to DM 547.

Other banks were also down including

Most other sectors moved lower, Chemicals saw BASF lose DM 1.70 to DM 275.30 and Bayer DM 1.10 to DM Among electronics Siemens continued

to show some strength by closing only 60 pfg down at DM 752.70, while AEG shed DM 3 to DM 325.50.

The car sector, which rose strongly on Wednesday, slipped back. VW closed DM 5 lower at DM 430, while Daimler and BMW both shed DM 1 to close at DM 1,348 and DM 599, respectively. Retailer Kaufhof lost DM 2.50 to DM

551.50 and Karstadt DM 3 to DM 501, while steel group Thyssen eased DM 2. to DM 153. Bonds closed mixed with an easier bias due to an absence of foreign buying.

Losses ranged between 10 and 20 basis The Bundesbank bought DM 30.6m of paper yesterday after selling DM 176.9m. on Wednesday.

Brussels closed generally firmer helped by continuing optimism over Government plans to introduce tax incentives for pension savings schemes and the

start of a new trading period.

Market leader Petrofina added BFr 60 to close at BFr 9.750 amid interest from foreign investors. Elsewhere holding company Société Générale de Belgique rose BFr 215 to BFr 3,395 also on overseas demand.

Among chemicals UCB was un-changed at BFr 8,800, while wire maker

Bekaert went against the trend falling BFr 100 to BFr 11,100. Zurich suffered from profit-taking early in the day but closed mixed after buying emerged in some sectors.

Banks were in demand but most

closed lower, including UBS bearer, which fell SFr 30 to SFr 5,960. However, Bank Leu rose SFr 20 to SFr 4,120. Other financials were generally mixed including insurers. Winterthur lost SFr 25 to SFr 7,550 but Zurich added SFr 50

Amsterdam turned mixed as selling pressure set in. The market was also depressed by the banks' announcement of a half-point surcharge on base lending

to SFr 8,650.

Among internationals Philips lost 40 cents to Fl 47.20 and Unilever was Fl 3.50 lower at F1 515.50.

Paris firmed late in the day on hopes that Wall Street would again resume its advance. Diversified foods group BSN scored a FFr 145 rise to FFr 4,595 and food retailer Carreour was unchanged at FFr 3.750.

Elsewhere car maker Peugeot went against the trend losing FFr 19 to FFr 1,140 but tyre maker Michelin rose FFr 74 to FFr 2,710.

Oslo saw Wednesday's sharp falls ease off although there was still concern about the outcome of next year's budget. Banks were still weak including Christiana Bank og Kreditkasse, which fell NKr 2.50 to NKr 171. Elsewhere Norsk Hydro fell NKr 1.50 to NKr 143.50 and Norsk Data shed NKr 1 to NKr 205.

Stockholm turned lower as interest rates rose during the afternoon. Among actives Fermenta lost SKr 10 to SKr 86. Milan closed lower in thin trading while Madrid firmed despite profit-taking.

#### SOUTH AFRICA

A MILD RECOVERY in the bullion price helped Johannesburg gold shares but the strength of the financial rand prevented any strong recovery from Wednesday's sharp falls.

Randfontein rose R5 to R390, Western Areas picked up 50 cents to R17.25 while Vaal Reefs turned R1.50 lower to R352.50. An early rally in platinums ran out of steam and Impala closed 50 cents cheaper at R48. Diamond leader De Beers retreated 75 cents to R32.75.

#### CANADA

UTILITIES made good progress in early Toronto trading as industrials and oils gained ground.

Among industrials, Husky Oil traded unchanged at C\$11% and Canadian Tire Class A moved C\$% up to C\$14%. In an active mines sector, Noranda traded steady at C\$21% and Sherritt was C\$% higher at C\$6%.

Banks scored gains in a mixed Montreal with industrials slightly easier.

LONDON

### Nervousness if Ovi after fraud investigation

s ba

NERVOUSNESS over official inquiries into share dealings continued to unsettle London markets yesterday in response to Exco International's decision to call in the Fraud Squad to investigate irregularities at a subsidiary.

Sentiment was also inhibited by a cool response to the mammoth British Gas

The FT Ordinary index slipped 3.2 to 1,265.9 and the FT-SE 100 lost 5.0 to

Hanson Trust, one of the most active with over 19m shares traded, picked up %p to 191p on results, while Racal slipped 7p to 176p on volume of 8.Im shares. Among weaker oils, BP gave up 4p to 673p on 5.8m shares and Shell, Transport slipped 4p to 945p on 3.1m

Gilts moved lower for most of the day but rallied near the close as traders covered their bear positions.

Chief price changes, Page 41, Details, Page 40: share information service, Pages 38-39

#### AUSTRALIA

MEDIA STOCKS dominated trading in Sydney as investors digested the latest corporate manoeuvre by Mr Rupert

Herald & Weekly Times traded over the A\$12 offer price of News Corp late in the session with an advance of 85 cents to AS12.15. News gained 80 cents to AS17.80 and Fairfax at AS10.10 was 60 cents higher. Adelaide Advertiser picked up 50 cents to AS4.50. Among HWT shareholders, IEL firmed 20 cents to A\$6.70 and Bell Group at A\$8.30 was 20 cents stronger.

Among brighter resource stocks, BHP edged 2 cents higher to A\$8.62.

#### SINGAPORE

LEGAL PROCEEDINGS over National Bank of Brunei dampened enthusiasm in Singapore and left the Strait Times industrial index 2.27 down at 886.54. Volume slipped sharply to 15.1m shares from Wednesday's 15.2m.

Moving against the trend were DBS, up 5 cents to S\$8.95, Malayan Banking 5 cents higher at S\$5.10, while City Development firmed 3 cents to S\$2.40.

SIA was unchanged at S\$9.25, while National Iron turned 6 cents lower to S\$4.12 and Rothmans Industries closed 7 cents cheaper at SS2.15.

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Don't worry. Comparatively few people would have been able to turn confidently to the next page.

But then comparatively few investments outperformed the GT Europe Fund last year.

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But a growth rate of more than 97% in the last twelve months has made it one of the five best performing Europe Funds. (Source: Money Managemens. September 1986).

After such remarkable growth, you could easily presume that it was just a short term European boom. But we think you'd be wrong.

Strong economies, low inflation and keen overseas interest in Europe can only be good news for the stock

Of course, such high growth rates are somewhat exceptional.

GT Europe Fund

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But we believe that Europe is still and will remain one of the best places for long term investment.

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Hang Seng	2,430.52	2,460.00	1,700.92	3-5		155.77	+0.21	6.57	
ITALY				15-30		190.63	+0.59	7.75	-02
Banca Comm.	707.28	713.67	446.08	Source	e: Mem	# Lynch			
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Paris (fixing)	-	92.24	\$386.33		er Notic	mai Cift	00.00	00.02	33.34
Luxembourg	\$3	91.65	\$385.35	£50,000	32nds	of 100%			
New York (Feb)	\$3	91.7	\$395.80	Dec			107-25	107-05 1	07-14
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